



**On the block**  
The untangling of Berlusconi's empire  
Page 15



**Close call**  
Making a connection with Sprint  
Page 13



**Saatchi & Saatchi**  
What's wrong in America?  
Page 9



**Right number**  
Buying into Cuba's phone company  
Page 6

# FINANCIAL TIMES

Europe's Business Newspaper

THURSDAY JUNE 16 1994

## Airlines expect to end four-year run of heavy losses

The international airline industry expects to return to profit this year after losing \$4.1bn last year and a total of \$15.6bn since 1990 on international scheduled services. The International Air Transport Association (IATA), representing more than 220 carriers, expects the industry to show a profit of about \$1bn this year. Page 14

**Clarke shows boom-bust cycle:** UK chancellor Kenneth Clarke pledged that the government would not stave Britain's economy recovery into a new boom and bust cycle by generating a "fraudulent, inflationary, feel good" factor among the electorate. Page 14 and Lex; Bank chief holds out rates rise prospect. Page 7

**Text mix-up sinks Brussels cartel fight:** A five-year court battle was lost when fines totalling \$27.5m against 14 PVC companies in an alleged plastics cartel were dismissed by the European Court of Justice because of discrepancies between the German, English, and French texts of the Commission's decision on the cartel.

A further problem was that Commission president Jacques Delors (above) had only signed three of the five language versions of the original decision, taken in 1988. Page 14

**Cott Corporation,** Canadian soft drink maker which has led the private-label assault on Coca-Cola and PepsiCo, lost more than a fifth of its market value early yesterday amid conflicting reports about its financial condition. Page 15

**US output sluggish:** US industrial output grew sluggishly last month reflecting the third consecutive monthly decline in car production, the Federal Reserve said. Page 6

**Protectionist tactics by US companies:** US anti-dumping and subsidy laws have become a protectionist tool for uncompetitive US companies, says a report by the Congressional Budget Office, endorsing long-standing claims by foreign companies. Page 5

**Call for Japanese electoral amnesty:** A majority of members of Japan's lower house of parliament called for an electoral amnesty until the establishment of new constituency boundaries, likely this autumn. Page 4

**Tajik minister shot dead:** Ramazan Radjabov, deputy defence minister of the former Soviet republic of Tajikistan, was shot dead in an attack south-east of the capital Dushanbe.

**Car parts issue stalled:** The US and Japan ended three days of negotiations on increasing car and car parts imports with few indications of firm progress. Page 5

**Groupe Suez,** French industrial and financial holding company, completed the sale of insurance business Victoire by agreeing terms for the sale of the latter's Abellie Ré reinsurer subsidiary. Page 15

**Heinz sales down:** US food group H. J. Heinz said sales fell to \$1.95bn in the final three months of its fiscal year to April 2, from \$2.03bn in the same quarter last year, as a series of disappointing performances continued. Page 17

**Mannesmann stock slips:** Shares in Mannesmann, German steel pipes to mobile phones group, continued to drop in the aftermath of allegations surrounding the private business activities of Werner Dieter, outgoing chairman of its management board. Page 15

**Break-up bid for Australian group:** A \$445m (US\$24m) break-up bid was launched for Foodland Associated, the troubled Western Australian retail and property group. Page 18

**Marseilles strikes early:** Dockers at Marseilles started a three-day strike a day before a planned nationwide stoppage at all French ports.

**Full ties for Israel and Vatican:** Israel and the Vatican established full diplomatic relations. It was also announced that the Dead Sea Scrolls are to be exhibited at The Vatican this month, their first showing in Europe.

**Giant price for Rothschild winery:** Three Nebuchadnezzars of Chateau Mouton Rothschild, each equivalent to 20 bottles, fetched a total of \$36,000 (\$54,000) at Sotheby's in London after being put on sale by Baroness Philippine de Rothschild.

STOCK MARKET INDICES			
FT-SE 100	3,045.2	(+6.2)	
Yield	4.05		
FT-SE Euro Stoxx 100	1,376.41	(-7.53)	
FT-SE 4 All-Share	1,528.59	(+0.07%)	
Nikkei	12,222.25	(-71.01)	
New York S&P 500	3,808.87	(-13.98)	
Dow Jones Ind. Ave.	3,808.87	(-13.98)	
S&P Composite	491.38	(-0.99)	
US LUNCHTIME RATES			
Federal Funds	4.1%		
3-Mo Treas. Bils. Yld.	4.23%		
Long Bond	6.71%		
Yield	7.31%		
LONDON MONEY			
3-Mo Libor	5.1%		
Libor 6-Mo	5.1%		
Libor 12-Mo	5.1%		
NORTH SEA OIL (Argus)			
Brent 15-day (July)	\$16.805	(16.505)	
WTI	\$16.805	(16.505)	
New York Crude (Aug)	\$28.5	(28.4)	
London	\$28.5	(28.4)	

Sterling		\$ Index		64			
New York lunchtime	\$ 1.5285	(1.5178)					
London	\$ 1.5285	(1.5178)	Tokyo close	Y 109.00			
Algeria	Sfr 12	Gracia	Or 20	Lux	LF 10	Catar	Or 13
Belgium	Dfr 25	Hong Kong	14 15	Libria	Lib 10	S. Arabia	Sfr 15
Brazil	R\$ 65	Hungary	R 16	Morocco	M 15	Singapore	S\$ 24
Canada	C\$ 10	Indonesia	R 2 15	Nigeria	N 10	Sierra Leone	R 12
Ceylon	L\$ 22	India	R 2 15	South Africa	S 10	Sweden	Sfr 20
Dominican	D\$ 10	Iran	R 2 15	Spain	S 10	Switzerland	Sfr 20
East Germany	DM 10	Italy	L 10	Sri Lanka	S 10	Thailand	TH 10
France	FF 50	Japan	Y 100	Sweden	Sfr 20	Turkey	TL 10
Germany	DM 10	Korea	W 10	Switzerland	Sfr 20	U.S.A.	\$ 1.00
Greece	Dr 10	Malaysia	M 10	Taiwan	T 10	Yemen	Y 10
Holland	Fl 10	Mexico	P 10	Thailand	TH 10		
India	R 2 15	Nepal	N 10	U.S.A.	\$ 1.00		
Indonesia	R 2 15	Norway	N 10				
Iran	R 2 15	Philippines	P 10				
Israel	L 10	Poland	P 10				
Italy	L 10	Portugal	P 10				
Japan	Y 100	Romania	R 10				
Korea	W 10	S. Arabia	S 10				
Malaysia	M 10	Singapore	S\$ 24				
Mexico	P 10	Sierra Leone	R 12				
Nepal	N 10	South Africa	S 10				
Netherlands	Fl 10	Spain	S 10				
Nigeria	N 10	Sweden	Sfr 20				
Philippines	P 10	Switzerland	Sfr 20				
Poland	P 10	Taiwan	T 10				
Portugal	P 10	Thailand	TH 10				
Romania	R 10	Turkey	TL 10				
S. Arabia	S 10	U.S.A.	\$ 1.00				
Singapore	S\$ 24	Yemen	Y 10				
Sierra Leone	R 12						
South Africa	S 10						
Spain	S 10						
Sweden	Sfr 20						
Switzerland	Sfr 20						
Taiwan	T 10						
Thailand	TH 10						
Turkey	TL 10						
U.S.A.	\$ 1.00						
Yemen	Y 10						



# Hurd does not rule out Belgian to succeed Delors if choice is deadlocked at Corfu summit Britain leaves the door open to Dehaene

By Philip Stephens in London and Lionel Barber in Brussels

Mr Douglas Hurd, Britain's foreign secretary, yesterday underlined the government's determination to press the candidacy of Sir Leon Brittan as the next president of the European Commission. But he pointedly left open the door to the eventual appointment - possibly in the autumn - of Mr Jean-Luc Dehaene if there was an impasse at the European Union summit in Corfu.

The chances of breaking the deadlock over the succession to Mr Jacques Delors now rest on a meeting of Christian Democrat leaders in Brussels next Wednesday, two days before the summit.

Mr Dehaene, Belgian prime minister, and Mr Rudi Lubbers, his Dutch counterpart, will be present, but so will Chancellor Helmut Kohl of Germany, the most likely powerbroker. Mr Kohl will also discuss the issue in Bonn today with Mr Silvio Berlusconi, the Italian premier. Italy is seen as a crucial swing vote.

Senior Brussels diplomats said the leadership contest

could be defused if either Mr Dehaene, the Franco-German candidate, or Mr Lubbers, the one-time favourite, dropped out of the race.

In a wide-ranging review of Britain's approach to the Corfu meeting, Mr Hurd defended the "multi-speed, multi-track" approach to Europe it had set out in the recent elections for the Strasbourg parliament.

He said this vision of a more flexible Union did not mean Britain would lapse into a "sour, negative view". Nor would it consign itself into a notional "slow lane".

Instead, in defence and foreign policy, for example, the government was determined to remain in the forefront of efforts to strengthen co-operation. He told a committee of MPs: "What we want to do is to make the common foreign and security policy effective.... we are in the van." There would be other areas in which Britain would take a lead.

But he hinted that the government expected the work of the 1996 intergovernmental conference on the next stage of development of the EU might extend well into 1997, the last



Mr Jean-Luc Dehaene: refusing to announce his candidacy publicly

date for the next British general election.

Pressed on the succession to Mr Delors, Mr Hurd said that Sir Leon was an "outstanding candidate" who would have

the strong and full support of the British government. He refused though to criticise Mr Dehaene, commenting: "We have nothing against him personally. In fact, he presided

rather well over the Belgian presidency." The job description for the next president would be as important as the individual chosen for the post. Britain did not want another

"philosopher king" seeking to extend the authority of Brussels. Rather, the Commission should "grip and deal competently and persuasively with the powers it already has".

Hopes of a deal in Corfu rest on a complicated package in which the job of Commission president would be traded for the top post at the European Council secretariat and a joint European Union candidate for the World Trade Organisation.

Mr Lubbers is said to be digging in his heels after being snubbed by the French and Germans. Mr Dehaene, who has refused to announce a public candidacy, has now "developed a real taste for the job", according to an associate.

A Dutch veto of Mr Dehaene would allow the British to avoid the blame for a stalemate at the summit. Sir Leon Brittan, chief EU trade negotiator, paid a visit to President Francois Mitterrand yesterday to push his candidacy. Mr Lubbers saw Mr Mitterrand for an hour in Paris yesterday - continuing the public lobbying for a job which, in the past, has been settled through discreet diplomacy.

# Foot-dragging slows path to single market

Eighteen months ago the single market for Europe was launched with great fanfare. Yet it is still far from complete. Today, the European Commission will point the finger at the EU's most slothful members to find out why their parliaments have still not adopted all the legislation crucial for the free flow of goods, services and capital within the market's frontiers.

Commission tables to be produced at today's council of ministers meeting in Luxembourg show that Germany, France and the Netherlands have the poorest record in pharmaceutical products; in company law Germany, Greece, Spain and France fall well short on intellectual property; half the EU's member states have delayed adoption of the relevant directives; perhaps most worrying of all - since it accounts for 15 per cent of the EU's gross national product - is the sluggish progress made on securing a single market in public procurement.

Second, and more crucially, ministers will be asked to consider a proposal designed to examine rigorously those areas of the single market where no harmonisation legislation applies but where the principle of "mutual recognition" of technical standards is supposed to ensure that pressure cookers made in Italy, for example, can be sold without obstacle anywhere else in the Union.

This proposal goes to the heart of a dilemma facing Europe's policymakers. With countries still blocking goods from other member states on the often spurious grounds that safety or technical standards do not match, the Commission has to decide whether more legislation is required to maintain momentum behind the single market.

It is unlikely to get agreement on the proposal today. Several countries are opposed, most notably France and Germany, against whom most complaints have been received.

The decision to step up pressure on EU members comes after what Mr Romano Prodi, the Commission's president, describes as a "period of observation".

"Overall, the single market is working," he says. "But in some areas, legislation at a national level has been delayed - completing the legislative programme must now be an urgent priority."

The naming-names exercise is thus designed to prod member states into speeding up their legislative programmes to ensure, as one official put it, that "home bases are covered".

The Commission insists that its approach is less about public humiliation and more about fact-finding. "The idea is to go through those areas that are performing worst and for the member states to spell out the problems that are getting in the way of adopting directives," said the official. "We want to get detailed responses from the member states as to when we can expect these problems to be unblocked."

The exercise will continue at the next council meeting in October, when Mr Prodi intends to switch his focus away from the quantity of legislation adopted to the quality of legislation once it reaches national statute books.

But more likely to provoke heated argument at today's meeting is the Commission's proposal to examine where mutual recognition of technical standards is not working.

When the single market was first dreamt up, it was deemed unnecessary to harmonise standards in all commercial sectors. Standards in sensitive areas such as medicine, chemicals, cars and toys would be harmonised under legislation agreed by all 12 member states. But for the bulk of goods and services mutual recognition was supposed to ensure that prams, lollipops and electric light bulbs, for example, would circulate freely.

In practice, there have been endless hitches. A Commission inventory of barriers to trade based on complaints from manufacturers shows that pees from Belgium, for example, came up against barriers in Denmark because of "classification problems and quality standards". The UK objected to Dutch radishes because of worries about a certain fly. Ceramic tiles from Greece have been barred from the French market because of "difficulties in obtaining type approval".

Generally, the complaints tend to come from manufacturers in smaller member states who cannot get their goods cir-

culated in the larger countries. A survey by the Danish finance ministry produced a shockingly high number of complaints about remaining technical barriers to trade.

As a result Brussels is coming under pressure to produce more harmonisation legislation, particularly from the less powerful EU members such as Denmark and Spain, to deal with those areas where mutual recognition is failing. "There have been, for example, a lot of concerns from caravan makers," said an official from DGIS, the directorate responsible for the internal market. "We have had pressure to produce a directive over things like dimensions and the materials with which the caravans are made."

As a first step, today's proposal recommends a change to the way in which complaints

Commission is pointing a finger at the laggards, writes Emma Tucker in Brussels, in an attempt to prod them into more rapid legislative action

are recorded. At present, Brussels relies on manufacturers to keep it abreast of what is going on at a grassroots level. Now it wants to switch the onus to the authorities who are doing the refusing. In other words, any national authority that refuses a product from one country will have to notify the Commission thereby providing Brussels with a more complete record of where problems are arising and where more harmonisation legislation might eventually be required.

Some member states - notably Britain - are very keen. The French and Germans, however, have argued that there are so many examples of where one country is blocking another's goods that the proposal will spawn unnecessary bureaucracy. Some at the Commission are sceptical. They say the Germans and French do not want the issue to be tackled so they can continue to block products from other countries, thus protecting their own manufacturers.

What is certain is that today's meeting is unlikely to produce a consensus on the proposal. That is more likely to come in October when internal market ministers meet.

Until then, and until the information has been gathered, the Commission will continue to favour mutual recognition as a better, less cumbersome, route than legislation. This is partly because legislation is so costly, but also in recognition of the fact that a directive on caravans, or pees would do nothing for the image of the meddling Brussels bureaucrats.

But if mutual recognition continues to be flouted by the Union's biggest and most powerful states, some countries, and many manufacturers, will step up pressure for more harmonisation. At that point Brussels will have to decide how best to tackle the grievances of the Belgian caravan maker who, because of the stuffing he uses, cannot sell his products in the Netherlands, Germany or France.

# EU steelmakers suspicious of Brescia ruling

By Our Foreign and Industrial Staff

Europe's steelmakers reacted with resignation but little enthusiasm yesterday to the European Commission's decision to let Italy grant aid that will help steel plants in the Brescia region cut capacity.

The move keeps alive the European Union's rescue plan for the industry. Ms Angela Basi, who heads the long products division of the Italian steel federation, said yesterday: "It's obviously a step forward and we are very happy."

But steelmakers elsewhere in Europe believe aid rules are being bent, or at least fudged. British Steel said it still believed that only those subsidies which conformed to the EU steel aids code should be allowed. The Italian aid did not appear to conform.

Usinor-Sacilor, the French state-owned steel group, gave a mixed reaction to the ruling. While it welcomed the extension of Italian capacity cuts, it stressed that the terms of the aid to the Brescian steel plants had to be rigorously observed.

There was also considerable scepticism over where the final 2m-3m tonnes of capacity cuts would come from to achieve the minimum 18m tonnes of cuts in hot rolled products capacity sought by the Commission.

The Italian plan to cut 5m-6m tons of capacity would produce total cuts of 16m-17m tonnes across Europe, assuming that the 11m tonnes of cuts already pledged are implemented.

But one industry spokesman described as a "delphic utterance" yesterday's statement by Mr Martin Bangemann, the industry commis-

sioner, that there were several possibilities under discussion to make up the shortfall.

"We have no idea what he is referring to," said the observer.

Thyssen, Germany's biggest steelmaker, said it was relieved that the EU steel plan had been revived but warned that it would be difficult to turn projected cuts into real cuts.

"Generally the plan is an instrument which stabilises the market," said Mr Peter Blas, spokesman for Thyssen. "The question is will the Italians actually be able to make the

cuts? There I have my doubts." Usinor-Sacilor, meanwhile, said that even if the 19m tonne target was not reached, the important thing was to maximise the amount of restructuring.

Thyssen said there were no immediate prospects that yesterday's developments would bring a solution for EKO Stahl, the ailing eastern German steelworks, any closer. "We have had talks with a variety of partners in France, Britain and Luxembourg but there is still no solution in sight," it said.

# Restructuring plan could cost over 6,000 jobs

By Andrew Hill in Milan

The plan to restructure Italy's privately-owned steelmakers could cost more than a quarter of the 25,000-or-so jobs in the private sector, according to the industry federation, Federacciai.

Yesterday's news that the European Commission had approved the proposal did not bring rejoicing steelworkers onto the streets of Brescia, the northern Italian town where

many of the myriad small steel mills are located.

But Italy's private steelmakers, particularly those financially strongest, quietly welcomed the Commission decision, and even the strict conditions attached to it, as a guarantee an orderly restructuring could now take place.

"Let's hope that now, the Italian government can get things moving," said Ms Angela Basi, managing director of the family-owned

Acciaierie di Lonato and chairman of Federacciai's long-products division.

"Mr [Vito] Gnutti [the new industry minister] must now issue a definitive decree because the steelmakers don't know yet exactly what they must do."

Italy's private steelmakers say they have been waiting almost two years for a helping hand from Rome and Brussels. They have seen most of the Italian government's political

effort go into negotiations with the Commission about the high-profile fate of Ilva, the chronically loss-making state-owned manufacturer which employs about half the steelworkers in Italy.

Meanwhile, the inability of the government to guarantee funding for private-sector closures helped scupper some manufacturers' attempts last year to pool their resources in a Commission-approved "crisis cartel".

Now, however, the misnamed "Bresciani" (the town may be the biggest but it is not the only steel-making centre in Italy) believe they have found a champion in Mr Gnutti, who is due to meet Mr Karel Van Miert, European competition commissioner, in Rome today.

Mr Gnutti, a member of the populist Northern League, is from Brescia, and industry sources say he has already impressed them with his dedication to the problem.

In talking to Brussels, he may have been helped by the fact that the Commission could not really look elsewhere for the additional private-sector cuts needed to complete its EU rescue plan.

This is partly because it is a highly fragmented sector, a side-effect of rapid growth after the war, when family-owned companies took advantage of the abundance of scrap to fuel their foundries. The sector groups as many as 90 different companies, 68 of which committed themselves to the closure programme approved yesterday in Brussels.

Certain individual companies are just as efficient as, if not more so than, their competitors in other EU countries,

but everybody in the sector agrees that as a group, the Bresciani are too numerous and too small.

Yesterday's Commission decision will mean outright closure for some small companies, which is bound to leave a bitter taste. But it will permit some of the larger and more complex groups, which operate in different sectors of the steel market, to carry out a subsidised closure of their least-efficient units, provided they meet the Commission's conditions.

Mr Enrico Badiali, a director of Federacciai, adds that Brussels is getting a bargain by accepting the plan.

He points out that a commitment to cut capacity by 7m tonnes, in exchange for about £700bn (£388m) of state aid, compares favourably with the deal struck for Ilva, which is allowed to make smaller cuts and receive greater subsidies.

If the plan succeeds, he admits that the future for the private sector, enlarged by the addition of newly-privatised Ilva divisions, will be more optimistic than for many years. "Reduced dependence on scrap, better efficiency for those who remain, fewer players and a more stable market."

# EU transport ambitions depend on private cash

By Charles Batchelor, Transport Correspondent

Private sector finance will be needed to fund half the European Union's ambitious plans for a trans-European network of transport links, a leading specialist said yesterday.

Of the Ecu70bn (£540bn) needed for the ten most advanced transport projects, Ecu35bn will have to be raised from private sources, according to Mr Wolfgang Hager, director of the European Centre for Infrastructure Studies, a think-tank.

Only Ecu23bn would come from taxes (including the Union budget), Ecu3bn from the European Investment Bank, and Ecu35bn from the railway companies, he told the Financial Times conference, Transport in Europe.

The ambitious scale of the EU's transport plans raised the danger of the overall vision being lost and the project petering out before it had properly begun, he warned.

Traditionally, transport plans had emerged from a slow technocratic process, based on traffic forecasts, "which relieve bottlenecks perfectly obvious to everyone for decades", he said. The trans-European net-

work programme, by contrast, involved a far-reaching vision of the future.

The limited financial resources available to carry out the programme were in stark contrast to the ambitious political and economic goals of the programme, Mr Hager said.

It sought to achieve a physical integration of the internal European market, to boost regional development, to support industrial policy and to deregulate the supply of goods and services.

The programme might also run into problems because of the shift in spending involved from roads to public transport, Mr Hager said.

Mr Jürgen Erdmenger, a director of the European transport directorate-general, said that at present EU member states spent 66 per cent of their Ecu50bn annual transport budgets on roads, 23 per cent went on rail, 5.6 per cent on airports, 3.5 per cent on ports and 1.5 per cent on canals.

The trans-European network programme envisaged spending a total of Ecu400bn over the next 10-20 years, of which just 30 per cent would go on roads, 60 per cent on rail and 5 per cent on canals.

# No charge card.



Call now and get the Card free for three months.

Unlike other cards, the American Express Card is a charge card, which means you don't pay interest. And if you call and apply now, it's a no charge card, because, on acceptance, we'll let you have it free for three months.

After that the annual fee is only £37.50, for which you'll receive all the benefits that have made this the world's most respected Card.

So call and apply for the Card now, there's no charge for that either.

Call free on  
**0800 700 444**

THE FINANCIAL TIMES  
Published by The Financial Times (Europe) GmbH, Neuhofstrasse 1, 60311 Frankfurt am Main, Germany. Telephone: +49 69 136 350. Fax: +49 69 306461. Telex: 410491. Registered in Frankfurt by J. Walter Thiel, Wilhelmstrasse 1, 60311 Frankfurt am Main. Represented in London by David C.M. Bell and Alan C. Miller. Printed by DWH Druck-Vertrieb and Marketing GmbH, Adminal-Rosenstrasse 1, 10179 Berlin. New York office: (owned by HLB) International ISSN: ISSN 0147-1717. Responsible Editor: Richard Langford, c/o The Financial Times Limited, 10, Abchurch Lane, London EC4N 3DF, UK. Shareholders of The Financial Times (Europe) GmbH are: The Financial Times (Europe) Ltd, London; Shareholder of the Financial Times Limited, Number One Southwark Bridge, London SE1 1TA. The Company is incorporated under the laws of England and Wales. Companies D.C.M. Bell.

FRANCE  
Published by: Director: D. Good, 100 Rue de Rivoli, F-75004 Paris Cedex 01. Telephone: (33) 1 4297 6011. Fax: (33) 1 4297 6029. Printer: S.A. Nord Editeur, 1521 Rue de Caen, F-91000 Evry. Editor: Richard Langford. ISSN: ISSN 1148-2751. (Continuous Partials: No 67880)

DEMARK  
Financial Times (København) Ltd, Vindmøllestræde 10, DK-1067 Copenhagen K. Telephone: 33 13 44 41. Fax: 33 13 53 35

## EUROPEAN NEWS DIGEST

## Nato, Russia in talks accord

Nato yesterday agreed to Russia's request for urgent talks on the relationship between Moscow and the alliance, despite bitter arguments at last week's meeting of foreign ministers in Istanbul. Ambassadors from the 16 Nato members yesterday "agreed to invite Russia to begin discussions in Brussels immediately", according to an alliance spokesman.

Until recently, the alliance had been insisting that Russia must join its Partnership For Peace military co-operation programme under the same procedure as the existing 20 members, by signing up first and discussing practical details later. However yesterday's decision confirmed that Russia is having some success in convincing the alliance that a wide-ranging agreement in principle on the shape of Russia-Nato relations must be sealed before Moscow signs up to PFP.

At last week's meeting in Istanbul between foreign ministers of Nato and the former Warsaw Pact, western diplomats described as a "disgrace" the firmness with which Russia insisted on several key points in the final communiqué. These included the exclusion of any reference to the possibility that countries such as Poland and Hungary might become full members of Nato. *Bruce Clark, Defence Correspondent*

## French extend jobless measures

The French government is planning to extend measures aimed at curbing the growth in long-term unemployment, Mr Michel Girard, the employment minister, said, in an interview in Les Echos, the financial daily. Mr Girard said that the government would extend from 18 to 24 months the exemption on employer contributions to social security charges for new workers recruited from the ranks of the long-term unemployed.

According to Mr Girard, the measure will apply to the hiring of workers who have been registered as unemployed for more than three years, who are disabled or who have been claiming welfare benefits below standard unemployment benefits for more than one year. While the overall unemployment rate has shown signs of stabilising at about 12.2 per cent of the workforce long-term unemployment has continued to rise. *John Ridding, Paris*

BSN, the French-based multi-national food company, has signed a joint declaration with an international trade union guaranteeing the rights of its workers to trade union representation. BSN, which employs more than 56,000 workers in Europe, the Americas and Asia, has signed the declaration with the Geneva-based International Union of Food. Most international companies say they comply with local labour arrangements. *Lisa Wood, Labour Staff*

## Poles win \$900m IMF standby

Poland has agreed a new draft \$900m standby agreement with an International Monetary Fund team for 18 months until the end of next year. The funds will go to boosting Poland's hard currency reserves as well as helping to finance a 45 per cent debt reduction deal agreed earlier this year with western commercial banks. The policy draft, which is likely to be approved early in August by the IMF and still has to be formally adopted by the Polish government, assumes that inflation next year will fall to 16 per cent from this year's projected 23 per cent figure.

Next year's deficit budget meanwhile will fall to 3.7 per cent of gdp from this year's 4.1 per cent. Mr Michael Deppler, the head of the IMF group said yesterday that the medium-term programme drafted by Mr Grzegorz Kolodko, the new finance minister, and adopted recently by the Polish government, contained "good policies for Poland" and that he was confident that unemployment would fall by the end of 1997. *Christopher Bobinski, Warsaw*

## Finnish confidence vote won

Finland's plans to enter the European Union on January 1 were spared disruption yesterday when the centre-right coalition government survived a parliamentary vote of no confidence despite the abstention of some of its own members. But Mr Esko Aho, the prime minister, faces a further challenge on the EU issue on Saturday when his Centre party votes at a special conference on whether to back Finnish membership in a referendum on October 18. The party, which is founded on the agricultural community, is deeply split on EU policy. Mr Aho is expected to prevail but a decision not to back membership would throw the government into turmoil and delay the formal ratification of Finland's accession agreement with the Union. *Hugh Carnegie, Stockholm*

## Optimism on Norway economy

The Bank of Norway yesterday issued an upbeat forecast for the economy but warned the government that its loose fiscal policy and rising wage claims could cause overheating. The central bank forecast a 4.5 per cent increase in private consumption this year, against a December forecast of 2.75 per cent. It criticised the government for not tightening fiscal policy in the revised national budget unveiled in May, and warned against an inflationary budget for 1995. The Bank of Norway sees gdp growth of 4 per cent this year, with the non-oil economy expanding by 2.75 per cent this year and 3 per cent in 1995. Consumer price inflation, at 0.8 per cent, is at its lowest for more than 30 years. The central bank expects inflation of 1.5 per cent over the next two years and sees the current account surplus rising from Nkr22bn (\$2m) this year to Nkr29bn in 1995. *Karen Fosell, Oslo*

## ECONOMIC WATCH

## German insolvencies up 31.2%

German insolvencies rose 31.2 per cent in the first quarter of this year compared with 1993, the federal statistics office reported yesterday. Credit unions warned that Germany faced its worst year of bankruptcies since 1945 with up to 11,650 insolvencies in the first six months of this year. In western Germany, insolvencies rose 21.3 per cent to total 4,945; in the five eastern Länder the number of insolvencies leapt 117.5 per cent to 1,031, the statistics office said. It predicted the rate of insolvencies would fall, pointing to a 15.4 per cent increase in March and a still lower forecast figure for April.

In the first two months of the year, the number of insolvencies had risen by up to 40 per cent. Worst affected were construction companies, trading companies and service companies, where insolvencies rose 43 per cent. Preliminary claims against debtors in western Germany totalled DM4.3bn (\$1.7bn), similar to the figure a year before, while in eastern Germany debt totalled DM1.3bn, which, despite the dramatic rise in insolvencies, was equal to the amount a year ago.

■ The Bundesbank yesterday lowered its repurchase rate from 5.10 per cent to 5.05 per cent.

■ The Dutch foreign trade surplus narrowed to F11.4bn (\$500m) in January from F12.3bn in December, the Central Bureau of Statistics said.

■ Finnish industrial production adjusted for working days increased 8.7 per cent year-on-year in April, and 0.4 per cent from March, Statistics Finland said.

■ The Belgian National Bank yesterday cut its key central rate to 5.05 per cent from 5.10 per cent.

## Direct from our vineyard to you ...

CHATEAU TEYSSIE In 1869 Jules Roy delivered his Saint Emilion wine, Chateau Teyssie, to the discerning bourgeoisie of Bordeaux. Then, as now, the region was perhaps the world centre of fine-wine production.

Today, 125 years later, this British-run vineyard extends that tradition to Britain by hand delivering our quality wines straight to your door - truly direct! Order our Chateau at \$4.99 per bottle, our Saint Emilion at \$7.49, and our Saint Emilion Grand Cru \$9.99 at £10.49 (plus UK p&ph).

Call Lyn Maitre now at the vineyard on Freephone 0800 962741.

## Italy tries to grasp the pensions nettle

Robert Graham on budget implications of a constitutional court decision ordering payment of arrears

The state of Italy's public finances has rudely interrupted the Berlusconi government's euphoria over its spectacular performance in the European elections.

The immediate problem is a decision last week by the constitutional court obliging the government to pay arrears on certain categories of pensions dating back to 1983. But the need to find extra funds and neutralise the impact of the court ruling has highlighted the unresolved problem of Italy's public sector deficit, still equivalent to more than 10 per cent of gross domestic product.

This in turn has provided a brutal reminder that the government of Mr Silvio Berlusconi, for all its talk of reducing taxes and stimulating the economy, has a very slim margin of manoeuvre in its as yet ill-defined economic policy. The nervous reaction of the financial markets to the court decision - both on the bourse and towards government bond prices - has rubbed home the point that the deficit cannot be ignored.

Estimates of the cost of making the pension payments vary considerably because of the complexity of interpreting the court's decision. The upper limit has been put at a stagger-

ing L30,000bn (£12.4bn) by Mr Clemente Mastella, the labour minister, and it is unlikely to be lower than L16,000bn.

The confusion is surprising because the constitutional court decision was known to be imminent.

Its ruling in favour of paying arrears on certain minimum benefits stopped in 1983 was considered a near certainty by the previous Ciampi government and Mr Mario Colombo, the head of Inps, the state pensions institute, wrote a letter on May 11 to Mr Berlusconi when he had just been named prime minister warning of the potential costs.

Tuesday afternoon was taken up by various meetings between Mr Berlusconi, his economic ministers, Inps officials and the comptroller of public accounts. Officials say that by tomorrow a definitive analysis of the cost will have been made, but they decline to say whether there will be a pre-summer mini-budget and whether plans for the 1995 budget have had to be rewritten.

The government's initial reaction is to try to spread the arrears payments over a period of years, beginning in 1995. Thus the mini-budget could be retained as the government's original objective of finding around L6,000bn (mainly in spending cuts) to hold the pub-



A old man buys green groceries at a market stall at Porta Ticinese, Milan. The growing population of pensioners - more than 20m and for the first time more numerous than those in work - cannot be funded by the contributions of those in jobs

and 65 respectively (a rise of one year every second year as of 1993). The reference period for calculating pensions was increased from 5 to 10 years and the period of contribution entitlements was raised from 15 to 20 years.

The linkage between nominal wage growth and wages was cut, restrictions were imposed on the much abused early retirement benefits and employee contributions were raised marginally to 9.9 per cent of total earnings.

According to the Bank of Italy, pension outlays last year were L181,000bn, up 4.7 per cent. But without the Amato measures the bank says the rise would have been far greater.

Equally worrying is the way the growing population of pensioners - more than 20m and for the first time more numerous than those in work - cannot be funded by the contributions of those in jobs.

This year the treasury expects to have to cover a deficit of L74,000bn. The amount is already L7,000bn above budget and could be higher, as double the number expected of local government employees have submitted requests for early retirement. There have also been costly early state-backed retirement settlements in the steel and motor industry.

finances. Pensions are the largest item in the budget and account for 42 per cent of current spending. Measures introduced by the Amato government in 1993, considered bold at the time, are now inadequate.

The compulsory retirement age was raised from 55 for women and 60 for men to 60

# If you've got a problem with your company cars, you need only talk to one person.



SERVICING, SALES, FINANCE, USED CARS, BODYSHOP, TEST DRIVES, PARTS, RENTAL, WARRANTY, RAC, DEMONSTRATIONS

Just imagine you could sort out all your company car problems by making one telephone call.

Say, for example, the person on the other end of the phone treated you like a king, no matter what size your fleet is. Or, when it's time to renew your cars,

someone will take the trouble to help you select exactly the right vehicles.

Or that same person even helped you out with all your service needs.

What if the very person we're talking about was sitting behind a desk at your nearest Ford dealership wearing a badge

reading 'Local Business Specialist'. You'd probably want to call him straight away.

Don't worry, he's totally unbiased, highly trained and very sympathetic.

For more information call us on 0345 23 23 23 and discover just why we're called Business Solutions.



BUSINESS SOLUTIONS



## NEWS: INTERNATIONAL

## Japan MPs urge electoral amnesty

By William Dawkins in Tokyo

A majority of members of Japan's lower house of parliament yesterday called for an electoral amnesty until the establishment of new constituency boundaries, likely this autumn.

The request, in a petition signed by 306 of the 511 members of the lower house, was presented to Mr Tsutomu Hata, prime minister of the embattled minority government.

This reduces the likelihood of a sweeping change in government over the next few months, but does not rule out a vote of no confidence against the administration.

Mr Yoshi Kono, president of the Liberal Democratic party, and Mr Tomichi Murayama, chairman of the Social Democratic party, the two biggest opposition groups, have called for a vote of confidence after this year's long-overdue budget gets through the upper house. Parliamentary officials expect the budget to be adopted by June 23, a week before the end of the parliamentary session on June 26.

If successful, such a vote would lead to a cabinet reshuffle which could broaden the government with opposition members getting ministerial posts.

Signatories to yesterday's

petition, organised by Mr Yuji Tsushima, chairman of the LDP's main policy board, include 60 LDP politicians and 34 from the SDP. This confirms that opposition parties agree, after weeks of indecision, that they would gain little by calling an election under the existing multi-seat constituency system. That would make it look as if they wanted to delay popular political reform.

Parliament agreed only last January to replace the existing system, blamed for fostering corruption, with a mixture of proportional representation and single-seat districts. However, the Home Affairs Ministry has not yet completed the

draft of the electoral boundary bill needed to complete political reform, expected to go to a parliamentary session after the summer break.

Meanwhile, the coalition is negotiating behind the scenes to attract support from both opposition parties and stave off a no-confidence vote.

Here the North Korean crisis has tipped the balance towards a coalition partnership with the LDP, on the grounds that it may need LDP moderates' support for sanctions against Pyongyang. The strategy of Mr Koji Kakizawa, foreign minister, for a warning to North Korea followed by phased United Nations sanctions has

broad LDP support. Mr Kakizawa was a member of the LDP until seven weeks ago, when he accepted a job with the new government.

A growing number of LDP politicians want to keep Mr Hata in power at least until early next month, to avoid Japan looking embarrassingly leaderless at the annual Group of Seven summit in Naples from July 8 to 10.

A last-minute parliamentary rush to get the budget through the lower house prevented Japan from sending a cabinet minister to the recent ministerial meeting of the Organisation for Economic Co-operation and Development.

## Prices of food rise sharply in China

By Tony Walker in Beijing

Chinese consumers have been rocked by a series of steep price increases for staple foods such as grain, prompting widespread grumbling at a time of war and peasant unrest.

The authorities last week increased the price of premium quality flour by 37 per cent and rice by nearly 17 per cent. This comes on top of steep price rises for most basic commodities in the past 12 months.

A Beijing municipal official confirmed yesterday the price rises had come into force on June 10, but he said the Chinese media had been instructed not to report details to avoid inflaming opinion.

The price increase coincides with simmering unhappiness over price increases in urban and rural areas. Agitation among industrial workers has become commonplace. Cost of living increases are running at more than 20 per cent in China's cities.

China's press, warning of the dangers to the economy of spiralling price increases, has demanded action. The official Business Weekly said at the weekend the "side-effects" of the pricing reform and the rocketing cost of production materials have combined to form the Achilles heel of the economy.

In March, China reintrod-

uced price controls on 20 items, including services and food. It authorised local governments to implement measures to ease the inflationary burden on consumers.

Business Weekly reported that some local authorities have begun subsidising grain shops and restricting consumers' purchases by once again issuing ration coupons.

The government's bold gesture in raising prices, partly in order to improve payments to farmers whose commitment to producing grain had been lagging, risks fuelling unrest in the cities where unemployment rates are climbing.

A State Statistical Bureau survey warned the lifting last year of price controls on grain and other consumer products had "created imponderable effects on the economy that are now being felt."

Analysts do not expect the inflationary pressures to abate because of the persistent adverse factors that took place in 1993, the paper said.

The State Statistical Bureau yesterday forecast reduced economic growth this year to between 9 and 10 per cent compared with 13 per cent in 1993. It reported that growth slowed to about 12 per cent in the first half of this year. This would "make it easier" to achieve the targeted growth rate of 9-10 per cent.

Arms control advocates are lobbying hard for the five nuclear powers to conclude a comprehensive test ban treaty at their negotiations in Geneva this year. They believe a test ban will help persuade smaller countries to agree to extension and consolidation of the Non-Proliferation Treaty when it comes up for renewal in 1995.

Mr Wranke and his colleagues urged Britain to become an advocate of an early test ban, as opposed merely to following the US lead. They said Britain was wrong to insist that as many as possible of the world's potential nuclear "miscreants" should sign up before any test ban treaty entered force. This stance could lead to fatal delays in installing a new non-proliferation regime.

The Korean crisis had driven home the need for some international agreed arms control system, even if not all countries wanted it, because otherwise there would be no mechanism to isolate and punish wrongdoers. China wants to complete a series of nuclear tests before agreeing to a ban.

In France, President François Mitterrand is a strong advocate of a ban, but right-wing opponents have reservations.

The People's Daily, the Communist party newspaper, reported at the weekend that speculation on international futures markets through local brokerages had led to huge foreign exchange losses.

The China Securities News published State Council directives calling for a "strict halt to the blind development of the futures markets". These directives placed a ban on dealing on overseas markets and also required that existing positions be unwound.

In an editorial, the Securities News said hundreds of millions of dollars had flowed out of China through futures trading.

Many of China's so-called futures markets will, after the Securities Commission review of their activities, be designated wholesale markets and stopped from futures dealing.

## Futures exchanges face clampdown

By Tony Walker

China yesterday clamped down on the country's futures exchanges as part of continuing efforts to tighten regulation of chaotic financial markets. The Securities Commission, a regulatory arm of the State Council, China's cabinet, is expected to limit severely the number of exchanges after reviewing their licences.

Some 40 futures exchanges dealing in commodities and currencies had mushroomed in China's cities since last year and were in effect operating beyond the control of the hard-pressed regulatory authorities in Beijing.

The People's Daily, the Communist party newspaper,

reported at the weekend that speculation on international futures markets through local brokerages had led to huge foreign exchange losses.

The China Securities News published State Council directives calling for a "strict halt to the blind development of the futures markets". These directives placed a ban on dealing on overseas markets and also required that existing positions be unwound.

In an editorial, the Securities News said hundreds of millions of dollars had flowed out of China through futures trading.

Many of China's so-called futures markets will, after the Securities Commission review of their activities, be designated wholesale markets and stopped from futures dealing.

## Appeals likely over Abu Dhabi BCCI sentences

By Andrew Jack

Both prosecution and defence sides are considering appealing against sentences handed out in the Abu Dhabi courts on Tuesday to 12 former executives of the collapsed Bank of Credit and Commerce International.

All but one of 13 BCCI executives on trial were found guilty and given jail sentences totalling 61 years and a demand they repay more than \$9.1bn (£600m) of money belonging to Abu Dhabi, the majority shareholder in the bank.

Lawyers were yesterday trying to clarify the procedures for determining how long those sentenced would have to stay

in prison, given the improbability of being able to pay the civil penalties imposed.

It appeared that any judgment on this would rest with the Abu Dhabi court of execution, a senior court.

It was also unclear yesterday whether periods spent in detention in the Police Officers' Club in Abu Dhabi by 10 of those charged would count towards their sentences.

Six of those found guilty have been sentenced to three years each, but since under local law 21 days counts as a month and they have been held since September 1991, this period has expired.

The Abu Dhabi authorities

## UK 'must push for total test ban'

By Bruce Clark, Defence Correspondent

Britain has this week made a welcome shift in its attitude to stopping nuclear tests but should go much further, according to a group of US arms control experts visiting London to lobby for a comprehensive test ban.

The experts criticised US handling of the North Korean crisis, saying it had raised the stakes too quickly and left Pyongyang with no way to back down without losing face. "We are pushing the North Koreans into a corner," said Mr Paul Wranke, the US government's former head of arms control talks.

The shift in British policy was indicated by Mr Jonathan Aitken, defence procurement minister, in a parliamentary answer. He made it clear Britain would no longer insist any test ban treaty must contain loopholes that would allow small-scale explosions in the interests of safety.

"We now aim to use and develop alternative technologies," the minister added, indicating Britain was confident computerised simulations could substitute adequately for nuclear explosions.

Arms control advocates are lobbying hard for the five nuclear powers to conclude a comprehensive test ban treaty at their negotiations in Geneva this year. They believe a test ban will help persuade smaller countries to agree to extension and consolidation of the Non-Proliferation Treaty when it comes up for renewal in 1995.

Mr Wranke and his colleagues urged Britain to become an advocate of an early test ban, as opposed merely to following the US lead. They said Britain was wrong to insist that as many as possible of the world's potential nuclear "miscreants" should sign up before any test ban treaty entered force. This stance could lead to fatal delays in installing a new non-proliferation regime.

The Korean crisis had driven home the need for some international agreed arms control system, even if not all countries wanted it, because otherwise there would be no mechanism to isolate and punish wrongdoers. China wants to complete a series of nuclear tests before agreeing to a ban.

In France, President François Mitterrand is a strong advocate of a ban, but right-wing opponents have reservations.

The People's Daily, the Communist party newspaper, reported at the weekend that speculation on international futures markets through local brokerages had led to huge foreign exchange losses.

The China Securities News published State Council directives calling for a "strict halt to the blind development of the futures markets". These directives placed a ban on dealing on overseas markets and also required that existing positions be unwound.

In an editorial, the Securities News said hundreds of millions of dollars had flowed out of China through futures trading.

Many of China's so-called futures markets will, after the Securities Commission review of their activities, be designated wholesale markets and stopped from futures dealing.

## Signals mixed on industrial production

By Gerard Baker in Tokyo

Japan's industrial output fell in April more sharply than previously reported, according to figures published by the Ministry of International Trade and Industry yesterday. Output dropped by 1.5 per cent, against last month's estimate of a 1.4 per cent fall.

Monthly figures have been subject to erratic fluctuations in the past year,

and the more reliable three-month-on-three-month trend shows industrial output rising from its trough at the end of last year. In the three months to April, output was 1.9 per cent higher than in the previous three months.

That sharp rise in industrial production since the start of the year will be reflected in the figures for gross domestic product for the first quarter of 1994, expected to be published next

week. Yesterday, officials at the government's Economic Planning Agency (EPA) hinted that the statistics were likely to show the country's total output of goods and services rose in the first quarter of the year by between 0.5 and 1 per cent, an annualised rate of 2-3 per cent.

The EPA has been markedly more bullish about the economy than other government institutions recently. But,

according to officials at the EPA, the publication of the GDP figures will be accompanied by a more upbeat assessment of the country's economic prospects.

Independent economists are likely to be more cautious. The country has experienced strong growth in the first quarter of each of the past three years, only to see output fall back again later in the year.

## Canberra warns Pacific islanders

By Nikki Tait in Sydney

Australia, a substantial trading partner and provider of aid to the South Pacific, yesterday urged island nations to improve internal government policies, warning that they could face serious and mounting economic problems if they failed to act.

In a hard-hitting speech, Mr Gordon Bilney, Australia's Pacific island affairs minister, said there were some broad issues - such as environmental management, population growth, and trade and investment - "which if not addressed with a sense of urgency could have consequences which would make more immediate political problems seem small by comparison".

Mr Bilney noted that real gross national product in the Pacific island countries had grown by an average rate of only some 0.1 per cent a year over the past decade. "In short, whatever policies we've been following in the South Pacific - and by 'we' I mean island countries and donor countries alike - are demonstrably not working," he said.

The minister offered few precise remedies, but stressed the need to achieve lower population growth rates by "a careful mix of policies". He also urged nations to develop a united approach towards bigger, distant-water fishing nations, to ensure sustainable development; to guard against exploitation of tropical forests; and to mobilise domestic savings and open their economies to foreign investment.

Asked whether Australia would consider withholding aid from Pacific nations which failed to improve internal policies, Mr Bilney said this was "far too stark".

Mr Bilney's speech represented the first significant policy statement on the South Pacific by an Australian minister for six years. Australia's trade with the region amounts to around \$830m (£1.45bn) a year, and its aid contribution is close to \$450m.



Pro-democracy activists print a gun and flower design for placards to be used at a rally in Bangkok yesterday evening to back Mr Chalard Vorachet. The Thai MP is on the 22nd day of a hunger strike in support of demands for a more democratic constitution.

## Aviation body calls for tighter procedures in airline licensing

## Iata presses Russia on air safety

By Paul Betts, Aerospace Correspondent, in Geneva

The International Air Transport Association (Iata) is urging Russia to enforce more stringent licensing procedures for new airlines and improve flight safety standards in the face of an alarming increase in the country's air accident rate.

Iata is also worried by flight safety standards in the rapidly growing Chinese market.

Mr Pierre Jeannot, Iata's director-general, yesterday said he had written to the Russian authorities recommending them to be "more cautious" in granting licences for airlines being established following the break-up of Aeroflot.

Iata officials said civil aviation figures from the former Soviet Union showed "a considerable decrease" in safety last year and so far this year.

Although the volume of air traffic has been falling because of high fares and poor service standards, the number of deaths caused by air accidents increased last year to 346 people compared with 260 in 1992.

This year, the figure is likely to be even worse following the Aeroflot Airbus A330 crash and another fatal accident involving a Russian-built Tupolev Tu-154 airliner.

But on China, Mr Jeannot said he was encouraged by the Beijing government's decision to limit the number of new licences it is issuing for new

domestic airline operations. "China realised they were getting a bit thin to ensure safety standards and decided to curb growth with a little to ensure better safety," he said.

He suggested Russia should adopt such a policy at a time when applications to start airlines continued to flood in. Since the split-up of Aeroflot, there have been requests for licences to establish more than 300 airlines in the former Soviet Union.

Iata senior officials will also be visiting China next week to discuss how the organisation, grouping more than 220 airlines, could assist in improving and modernising China's air transport industry.

The crash in China last

month of a Russian-built aircraft killing 160 passengers, has highlighted safety problems facing Chinese civil aviation, which is suffering a severe lack of infrastructure at a time when the market is growing by around 20 to 30 per cent a year.

"The growth of aviation in China is spectacular but they have to learn to cope with that growth," Mr Jeannot said.

It is understood the UK Foreign Office may warn travellers to avoid if possible using internal Chinese flights. It has issued a similar warning to avoid domestic flights in Russia.

The US Air Transport Users' Association has warned travellers not to use domestic carriers in Russia.

Many fear the Islamic radicals who

feel is the loss of control of the imprisoned or exiled FIS leadership over the MIA, let alone the GIA, whose leaders were trained in the camps of Peshawar in Pakistan and fought against the Russian troops in Afghanistan.

Meanwhile, infighting among senior army and security officers continues. The chief of staff, General Mohamed Lamari, appears to have gained the upper hand for the time being. But a number of his peers are reported to be unhappy about the high human cost of the tactics of "eradication". Many of the doubters belong to a younger breed of educated officers who did not fight in the war of independence against the French and have supported efforts to usher in a more modern style of economic management. Foreign observers fear that a serious split among senior commanders on how to deal with the FIS could lead to a coup - or civil war.

Ordinary Algerians continue to pay the price. Educated guesses put the number of lives lost at more than 5,000 in the past 29 months. Many fear the Islamic radicals who

forces to "clean up" areas which had fallen under the control of Islamic groups.

Gen Zeroul's desire for some sort of a dialogue was a break with the past when senior members of the regime, notably the army chief of staff, General Mohamed Lamari, made no secret of their wish to "eradicate" the fundamentalists.

During the past few weeks however, supporters of the Islamic Armed Movement (MIA) which is the military wing of the FIS, and the more radical Islamic Armed Group (GIA) have murdered dozens of conscripts - in some cases by slitting their throats with knives inside their barracks.

Clashes have occurred in Telagh and in the port of Tenes, to the west of Algiers, in Medea and Bouira south of the capital and between the ports of Djel and Collo to the east where, on May 19, a military convoy escorting 25 Russian civilians back to Algiers was ambushed, leaving three Russians and 11 Algerian soldiers dead and many wounded.

Diplomats in Algiers are however increasingly concerned at what they

## New violence overshadows Algeria's debt problems

International creditors wonder whether refinancing will prove a futile gesture, writes Francis Ghilès

When Algeria's commercial bank creditors met in the next few weeks they will almost certainly follow the example of the country's official creditors at the beginning of the month and reschedule or refinance its \$4.7bn (£3.13bn) of commercial debt.

But they are unlikely to be any more convinced than the official creditors are that the violence and political stalemate will not make it a futile gesture.

For one thing, Algerian President Liamine Zeroul's hopes of quelling the country's Islamic insurgency appear to be foundering. After a lull in April radical Islamic groups have resumed their attacks on troop convoys, barracks and other army installations.

Between 30 and 40 people are dying every day. State-owned vehicles and buildings are being put to the torch. The control room of the Maftah cement plant near Algiers was sabotaged a few weeks ago, cutting production of a vital input for industry.

The surge in violence is causing increasing concern in western capi-

tal, where it had been hoped that the recent agreement between Algeria and the International Monetary Fund - followed two weeks ago in Paris by the rescheduling of \$5bn of the country's \$26bn foreign debt to sovereign lenders - would pave the way for much-needed economic reforms.

At the London Club meeting of commercial creditors, expected later this month, the Japanese banks will play a key role. This is not only because they hold two-thirds of Algeria's commercial bank debt, but because they play a key role in fin-

ancing the projects of Algeria's oil and gas company, Sonatrach. Some 95 per cent of Algeria's foreign exchange income is derived from exports of hydrocarbons and Sonatrach's capacity to increase those earnings are key to Algeria's recovery.

While the Japanese banks oppose rescheduling, France has put considerable pressure on Tokyo, as it fears a fundamentalist takeover in Algeria if strong international financial backing is not available to its former colony.

When he became head of state four months ago, Gen Zeroul initiated a twin-track policy of dealing with the violence, now in its third year. He sought to establish contacts with imprisoned leaders of the Islamic Salvation Front (FIS), which in January 1992 was headed for victory when the army cancelled Algeria's first multi-party elections since independence. In fact, Gen Zeroul met the two imprisoned FIS leaders, Mr Abassi Madani and Mr Ali Benhadj, before he became president.

The second track to Gen Zeroul's policy was to order the security

forces to "clean up" areas which had fallen under the control of Islamic groups.

Gen Zeroul's desire for some sort of a dialogue was a break with the past when senior members of the regime, notably the army chief of staff, General Mohamed Lamari, made no secret of their wish to "eradicate" the fundamentalists.

During the past few weeks however, supporters of the Islamic Armed Movement (MIA) which is the military wing of the FIS, and the more radical Islamic Armed Group (GIA) have murdered dozens of conscripts - in some cases by slitting their throats with knives inside their barracks.

Clashes have occurred in Telagh and in the port of Tenes, to the west of Algiers, in Medea and Bouira south of the capital and between the ports of Djel and Collo to the east where, on May 19, a military convoy escorting 25 Russian civilians back to Algiers was ambushed, leaving three Russians and 11 Algerian soldiers dead and many wounded.

Diplomats in Algiers are however increasingly concerned at what they

feel is the loss of control of the imprisoned or exiled FIS leadership over the MIA, let alone the GIA, whose leaders were trained in the camps of Peshawar in Pakistan and fought against the Russian troops in Afghanistan.

Meanwhile, infighting among senior army and security officers continues. The chief of staff, General Mohamed Lamari, appears to have gained the upper hand for the time being. But a number of his peers are reported to be unhappy about the high human cost of the tactics of "eradication". Many of the doubters belong to a younger breed of educated officers who did not fight in the war of independence against the French and have supported efforts to usher in a more modern style of economic management. Foreign observers fear that a serious split among senior commanders on how to deal with the FIS could lead to a coup - or civil war.

Ordinary Algerians continue to pay the price. Educated guesses put the number of lives lost at more than 5,000 in the past 29 months. Many fear the Islamic radicals who

two weeks ago killed the rector of the Bab Ezzouar University of Science and Technology. Professor Salah Djebaili. Others fear the security forces that conduct what the human rights organisation Amnesty International recently called "extrajudicial" executions... in total impunity. Shadowy government death squads are widely blamed for the recent murder of four lawyers known for their defence of Islamic activists.

Meanwhile, the 49 per cent devaluation of the dinar, which preceded Algeria's letter of intent to the IMF, resulted in relatively modest food price increases as most prices were already freely set by traders. The government also set up an effective "safety net" to soften the effects of the devaluation on the purchasing power of state employees. This helped enlist the support of the powerful trades union movement.

Senior western diplomats, bankers and oil company executives are praying that the worst will not come to pass. But one admits in private to "functioning on a wing and a

The annual pan-African summit ended on an optimistic note yesterday, after winning agreement from Rwanda's warring parties to implement an immediate ceasefire. Reuter reports from Tunis.

"In view of the urgency of the situation and in their strong desire to restore peace, seriously compromised in Rwanda, the parties to the conflict have agreed to put an immediate end to hostilities," a communiqué said after the three-day Tunis meeting of the 63-member Organisation of African Unity.

However, fighting in the Rwandan capital Kigali did not immediately abate.

"Heavy mortars and small arms fire have rocked the city since dawn," said Brigadier General Henry Anyidoho, the deputy commander of a hapless United Nations peacekeeping force. The headquarters of the UN mission in Rwanda was hit by gunfire, he added.

## Rwandan pledge on ceasefire

The annual pan-African summit ended on an optimistic note yesterday, after winning agreement from Rwanda's warring parties to implement an immediate ceasefire. Reuter reports from Tunis.

"In view of the urgency of the situation and in their strong desire to restore peace, seriously compromised in Rwanda, the parties to the conflict have agreed to put an immediate end to hostilities," a communiqué said after the three-day Tunis meeting of the 63-member Organisation of African Unity.

However, fighting in the Rwandan capital Kigali did not immediately abate.

"Heavy mortars and small arms fire have rocked the city since dawn," said Brigadier General Henry Anyidoho, the deputy commander of a hapless United Nations peacekeeping force. The headquarters of the UN mission in Rwanda was hit by gunfire, he added.



## Germans and Swiss in pitch for WTO

By Frances Williams in Geneva

Switzerland and Germany, the two contenders to host the new World Trade Organisation, set out their respective stalls for Geneva and Bonn yesterday with a tempting array of financial inducements, benefits and privileges for the organisation and its staff. Members of the preparatory committee of the WTO, which is scheduled to take over from the General Agreement on Tariffs and Trade on January 1 1995, agreed yesterday to aim for a consensus decision by July 15.

Geneva, now home to Gatt and several United Nations agencies, remains the clear favourite. But the possibility of losing the WTO to Bonn, with the risk that this could start an exodus of international organisations from Geneva, has spurred the Swiss government into unprecedented generosity.

Germany, which is moving the seat of government to Berlin at the end of the decade, is meanwhile mounting an aggressive campaign to attract international organisations who could fill empty government offices and provide substitute jobs and incomes. If the WTO were to choose Bonn, others might follow.

Both offers include splendid rent-free accommodation (in Bonn the federal parliament buildings from 1998, in Geneva Gatt's lakeside headquarters) and conference facilities. Bonn is offering to meet removal costs and installation expenses, but Geneva is offering a building to house the diplomatic missions of least-developed countries, which would greatly reduce the costs to them of WTO and UN representation.

Geneva also has the advantage of a concentration of international organisations, including some with which the WTO will need to work closely such as the World Intellectual Property Organisation, the UN Conference on Trade and Development, the UN Environment Programme and other environmental groups.

## Japanese makers increasing purchases of US parts

# Car import issue unresolved

By Michio Nakamoto in Tokyo

The US and Japan yesterday ended three days of negotiations on increasing car and car parts imports with few indications of any concrete progress.

One Japanese trade negotiator said that the two sides still encountered differences in the bilateral car sector talks and that discussions would continue next week in Washington.

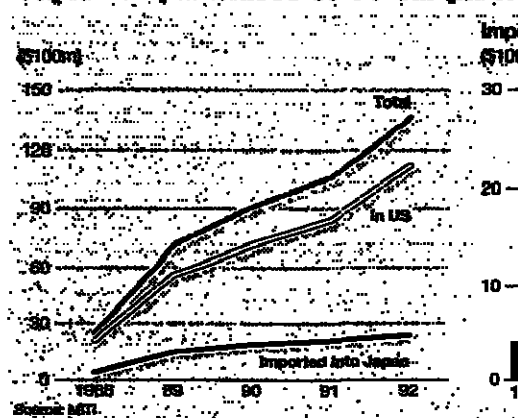
But while negotiators were locked in discussion over how to improve market access for foreign car and car parts makers, there were indications that political pressure and market forces were doing their part to improve foreign access to Japan's car industry.

Toyota, Japan's largest car maker, said it had increased its purchases of US-made car parts by 5 per cent last year to \$4.65bn (\$3.1bn), or more than four times the \$1.1bn it spent five years ago.

Toyota expects procurement of US-made car parts will increase to \$5.2bn this fiscal year as a result of increased local procurement in the US and greater imports. This is in line with a voluntary plan to increase procurement of US-made car parts announced by the company in early 1992 when former President George Bush visited Japan with US car industry executives.

Behind the increase in car parts procurement by Japanese car makers is a pressing need to reduce costs and remain

Japanese purchases of US car parts



Mr Alex Trotman, chairman of Ford of the US, the world's second largest car maker, warned yesterday that weak currencies would not protect European and North American car makers for long from Japanese competition, writes Kevin Done. Despite the deep recession in the Japanese vehicle market Toyota, the leading producer, still had cash reserves of \$22bn (\$14.6bn), he said. "They are planning to be competitive with a yen at about ¥55 to the D-Mark or ¥90 to the US dollar," he told the International Chamber of Commerce in Paris.

"Protectionism lives in Japan," claimed Mr Trotman, but the protection had come at the cost of the Japanese consumer. Japan's economy was run primarily for the benefit of its producers. He warned that "Japan either must open its market, or the yen will open it up for them".

competitive in the face of a high yen. Toyota already purchases 90 per cent of the leather it uses from US suppliers and 10 per cent of its sheet glass. "Domestic prices are too high," it says.

Mitsubishi Motors, which recently said it was consider-

ing buying steel from Korean makers to reduce costs, is also looking into whether it can procure the same parts for its Japanese-made cars as it does at the Diamond Star Motors factory in the US.

Local procurement in the US is expected to rise to between

\$1.4bn and \$1.5bn in fiscal 1996 from \$650m in fiscal 1993.

Nissan, meanwhile, said that the \$3bn of local parts it procured in the US last year already exceeded its voluntary plan of \$2.9bn for 1994 indicated to Mr Bush two years ago, and was more than four times the \$600m the company spent in the US in fiscal 1988.

Nissan plans to increase local procurement of US-made parts by 75 per cent to \$3.4bn in fiscal 1997, and to increase parts imports by 70 per cent to \$1.7bn in fiscal 1998, up from an estimated \$980m.

However, the Japanese car makers say that their upbeat local procurement and import plans depend to a large extent on firm markets and continued improvements by US suppliers.

## Electrolux resumes presence in S Africa

By Hugh Carnegie in Stockholm

Electrolux, the world's leading maker of household appliances, yesterday said it was resuming a direct presence in South Africa through a joint venture with Barlow, the South African industrial group.

The Swedish company sold out its operations in South Africa in 1977 after Sweden imposed trade sanctions and barred any new investments during the apartheid regime. The lifting of sanctions at the beginning of this year prompted moves back into the market by several Swedish companies, including the pharmaceutical groups Astra and Pharmacia.

Electrolux forecast it would shortly become the market leader in South Africa in vacuum cleaners and garden equipment. It will hold a 60 per cent interest in the new venture, to be called Electro-

lux South Africa, which will include the operations of the hitherto Barlow-owned Electrocol, which has been making Electrolux products in South Africa under licence, and the local sales of AEG white goods bought by Electrolux this year. The venture will initially make and sell absorption refrigerators, vacuum cleaners and garden products with projected sales in its first year worth \$5.25bn (\$21m).

A senior manager with Bouygues said: "We think the Portuguese government made its mind up about the contract

## Row over award of Portuguese bridge contract

By Jimmy Burns in London and Peter Wise in Lisbon

Two international construction companies have become embroiled in a public row over one of Europe's most prestigious civil engineering contracts, the construction of a new bridge over the Tagus river in Lisbon.

The French company Bouygues, whose consortium lost to a consortium led by Britain's Trafalgar House, is complaining that the \$714m contract was unfairly awarded and is pressing the Portuguese government to rescind its decision.

Mr Jacques Marquet, a senior executive of the French company, has written to Portugal's minister of public works questioning the basis on which the contract was awarded in April. The letter claims that Gattel, the state concession company for the bridge, ignored a report by an independent adviser to the government which stated that the French offer was better on technical grounds.

The company obtained a copy of the report through its own means after Gattel withheld circulation of documents which might have shed light on how the final decision was made.

A senior manager with Bouygues said: "We think the Portuguese government made its mind up about the contract

before we even started bidding. It now seems obvious to us that we were simply allowed in to simulate competition."

In awarding the contract, Gattel said the two final offers were tied in terms of financial proposals but that the Trafalgar House consortium won on "technical grounds".

The deadline for the losing consortium to appeal against the decision expires on Monday.

Mr João Morais Leitão, the Portuguese lawyer for the Trafalgar House group, yesterday said that the decision on technical aspects was made in Trafalgar's favour in January, four months before the final decision was announced, and that the rest of time was spent on deciding other aspects.

The Bouygues and Trafalgar consortiums were shortlisted in November 1993. It later emerged that the European Union was committed to providing a grant covering about half the cost of the project through the Cohesion Fund.

Trafalgar House and the French group Campeon Bernad each have 24.8 per cent in the project. Five Portuguese companies have 50.4 per cent.

The consortium known as Lusoponte plans to complete the 12km bridge by March 31 1998, in time for Expo '98, which is being hosted by Portugal.

## US companies use protectionist tactics, says budget office

By Nancy Dunne in Washington

A report by the Congressional Budget Office concurs with a long-standing contention by foreign companies that US anti-dumping and subsidy laws have become a protectionist tool for uncompetitive US companies.

"Many of the legal provisions and procedures that have evolved - especially those used for calculating dumping margins - are biased against foreign exporters and against US consumers of foreign

goods," the report says.

The study, requested by senior Republicans on the House ways and means committee, which oversees trade, has drawn fire from a top US Commerce Department official. The report's flaws, said Ms Susan Esserman, are "far-reaching in both substance and scope as they suggest a fundamental misapprehension of... the role and application of the anti-dumping and countervailing duty laws."

While the debate over the so-called "trade remedy" laws is raging, the

Clinton administration is struggling to balance competing interests as it amends the laws in implementing legislation for the Uruguay Round deal. A ways and means committee memo on the exercise says about 70 changes to the laws are required with about 25 of them likely to raise "significant policy or political issues". Several lawyers representing exporters said an effort was under way to give domestic petitioners an advantage in administration reviews, when duty levels are assessed.

Senior Republicans said they would use the CBO study to help ensure that the changes were not protectionist. "US exports during the past five years are the most frequent target of dumping actions in other countries," said Congressman Bill Archer, a Republican on the ways and means committee. "If the US resorts to using its laws in a protectionist manner, we can be sure that foreign governments will also adopt such practices and avoid meaningful reform of their anti-dumping laws," he said.

The CBO study said the evolution of the laws as a protection for US industry abrogated the original purpose of the law, which was to protect against predatory pricing. Ms Esserman said the CBO had it wrong, that the law was consistent with Gatt and provided a remedy to domestic industries injured by imports and sold "at less than fair value".

"The report appears to proceed from unstated theoretical premises hostile to the purposes of the trade laws and is myopic in its failure to consider the real world implications

of its assumptions," she said.

Mr Bruce Turnbull, a trade lawyer who has carefully followed the implementing legislation, said initially the administration favoured US protectionists. Currently its position was less clear.

A number of export industries, including the steel-using manufacturers, have formed a Pro Trade Group, which this week called on the administration to "adhere to the market-opening thrust of the Gatt agreement in adopting fair proposals".

## The first complete PC and Server range with Pentium® processor. From Olivetti, the pillars of power for every need.



**Modulo, Suprema and Systema: the complete Pentium® -equipped range, from desktops to network servers.**

For further information, phone:

• Austria (1) 816940 • Belgium (2) 229111  
• Denmark (31) 201000 • France (1) 49367000  
• Germany (89) 6692755 • Greece (1) 9373600  
• Holland (71) 319891 • Israel (3) 7516879  
• Italy (2) 48351 • Portugal (1) 358250  
• Spain (900) 570370 • Switzerland (1) 8391565  
• Turkey (212) 2750810 • UK (800) 447799

As time passes, organizations will demand more and more power from their computers. With Olivetti's new Modulo and Suprema desktops and the Systema server line, all the power of Intel's Pentium® processor is available - right now. And there are some pretty sound reasons for choosing Olivetti.

**The performance you need.** If you're looking for a cost-effective PC with top performance, the Modulo M4-82 is the ideal choice. Or for true versatility, take a look at the PCS 52. Both come ready loaded with MS-DOS and Windows, and all the peace

of mind you get from buying Olivetti. The Suprema M6-640 and M6-620 are two PCs dedicated to improving the user/machine interface. Both feature leading-edge technology like Digital Signal Processing for fax, modem and messaging, and the PCI bus for lightning fast peripheral performance.

The Systema SNX 140 and 160 are the newest network servers to develop out of Olivetti's long experience in high performance networking systems. They join the LSX 5050 departmental server in the range, and feature 99.97% system availability.

The open architecture of the Systema range makes these servers a highly future-proof investment for any organization.

**Pentium® power now.** The Pentium® chip provides all the speed and power you need to unleash the potential of today's software programs, and makes the Systema SNX range immediately and fully compatible with a wide range of different environments and operating systems.

**Certified compatibility.** Full compatibility with all current standards is assured through tests on

over 300 applications, and is certified by the world's ten leading software manufacturers.

**Multilevel security.** Olivetti desktops and servers provide maximum data security through a wide range of hardware, software and mechanical limited access systems.

**2.5 million test hours.** The quality and reliability of Olivetti's PCs are backed by two and a half million hours of tests every year, as well as by international bodies like CSA, DEMKO, DER GRÜNE PUNKT, FCC, GS, IMQ, NEMKO, ÖVE, SETI, UL, VDE and EPA.

**ISO 9000: full conformity.**

Modulo, Suprema and Systema are designed and built to full European ISO 9000 standards - including cases and keyboards designed to the most advanced ergonomic criteria, and low flicker, low radiation monitors.

**Customer care: 15,000 specialists.** Choosing Olivetti means you've chosen an international network of 5,500 Dealers and Systems Partners and 15,000 technical specialists for all the assistance, support and advice you need.

**olivetti**



## Battle lines emerge on derivatives law

By George Graham  
in Washington

Debate is intensifying over a US government study of derivatives trading that could play a central role in congressional deliberations on whether to impose tighter regulations on the sector.

The study by the General Accounting Office, the government audit agency, warned of gaps in the regulatory framework that threatened severe damage to the financial system, and recommended new legislation to bring federal oversight to unregulated subsidiaries of securities firms and insurance companies dealing in derivatives. These are some of the more complex financial instruments whose yields are tied to other securities or indices.

The International Swaps and Derivatives Association, a grouping of big dealers, attacked the GAO report as "good facts but bad conclusions".

"Anecdote, conjecture and surmise are not sufficient

bases for imposing restrictions on an essential risk management tool," ISDA said last week.

The GAO has issued an unusual rebuttal of the ISDA document, challenging its criticisms and insisting its own recommendations, issued last month, would neither increase costs nor reduce the availability of derivatives.

Mr James Blottnell, GAO's director of financial institutions and market issues, challenged ISDA's view that derivatives raise little risk of "domino" failures through the linkages they create between separate financial markets.

"The potential for derivative linkages to hasten the spread and expand the scope of problems during any financial system crisis is a sound reason for federal oversight of derivatives," Mr Blottnell said in testimony to a House of Representatives subcommittee.

Congressman Edward Markey, the Massachusetts Democrat who has been one of the loudest voices calling for more

regulation, has asked the GAO to expand its original survey by studying dealers' sales practices, to make sure they are selling only to customers able to understand the product's complexity.

Some express scepticism at the prospect of riding to the rescue of banks, multinational corporations and international fund managers, who are the largest customers, but concern remains over whether derivatives are being sold to relatively unsophisticated local government treasurers.

Senior congressional leaders do not share Mr Markey's haste, and have decided not to push for derivatives legislation this year. The Clinton administration continues to argue there is no immediate need to change the law.

"The Treasury has not concluded that other legislation concerning over-the-counter derivatives is necessary or appropriate at this time," said Ms Darcy Bradbury, deputy assistant secretary for federal finance at the Treasury.

## Brazilian currency tensions increase

By Angus Foster in São Paulo

Tensions are rising in the Brazilian government ahead of the July 1 launch of the country's new currency, the real.

President Itamar Franco, a populist who has often opposed the orthodox economists of the finance ministry, is thought to support lower interest rates and improved wage levels, at least for some public sector employees.

However, the finance ministry believes relaxing policy on either front would threaten the government's anti-inflation plan, of which the new currency is the final step.

Mr Bomildo Canham, a minister with links to the military, is pushing to unify public-sector pay at a single, higher rate and for an extra 29 per cent army pay rise.

Both measures would benefit the armed services, but could cost between \$5bn and \$7bn a year. Such an increase would immediately send the government budget into deficit and undermine the credibility of the real.

In the past, some of President Franco's more wayward demands have been blocked by his advisers or the former finance minister, Mr Fernando Henrique Cardoso.

But Mr Cardoso's successor, Mr Rubens Ricuperli, has so far seemed less prepared to stand up to the president.

For example, President Franco decided last week that private-sector school fees would be cut sharply when the new currency is introduced, even though such measures are unsustainable for more than a few months.

For the finance ministry, which is finalising details of introduction of the real, disagreement within the government and threats to the budget are very worrying.

The real, which will initially be pegged at parity to the US dollar, is to be backed by a portion of Brazil's \$35bn foreign reserves.

## Caracas bank closures under fire

By Joseph Mann and  
Stephen Fidler

The decision by the government of President Rafael Caldera to shut down eight troubled financial institutions provoked criticism in Venezuela yesterday, although it was viewed by some economists as the best way to stem a drain on the government's budget.

The Venezuelan banking council, which represents the private banks, sharply questioned the government's move and said its members had not been consulted.

In Congress, Deputy Gustavo Tarre, leader of the opposition Christian Democrat Copei Party, described the government's decision as "late", but agreed that official financial aid to the banks could not continue indefinitely.

Seven banks (Amazonas, Banco, Barinas, Construcción, La Guaira, Metropolitan, and Maracaibo) and a finance house, Fiveca, were closed. They were controlled by some of the country's most prominent business families such as the Mendonzas (Banco La Guaira), the DIMases (Banco Construcción) and the Brillembourgs (Banco Metropolitan).

The closing of the banks, which included the government takeover of more than 50 subsidiary financial companies, represented a heavy blow to the Venezuelan economy, already in the second year of an economic recession.

The move raised questions about whether there would be a further loss of confidence in the banking system, already damaged by the collapse of the second-largest bank, Banco Latino, at the start of the year.

The banking collapse has come at a time when the government has been trying to get its budget under control. The government has announced action - including accelerating privatisations - to bring down the budget deficit, which was running at a rate of 6-10 per

cent of gross domestic product earlier this year.

The government has been helped by higher oil prices than forecast and the bolivar's devaluation - which raises the local currency revenues from oil sales abroad by the state oil company. But the bank crisis has cost the government dear: the estimated cost so far is estimated at \$6bn (\$4bn) - half of which has gone in financial assistance to the eight banks.

The administration finally decided the banks' losses were getting out of control and it had to stop the continued loss of official aid funds.

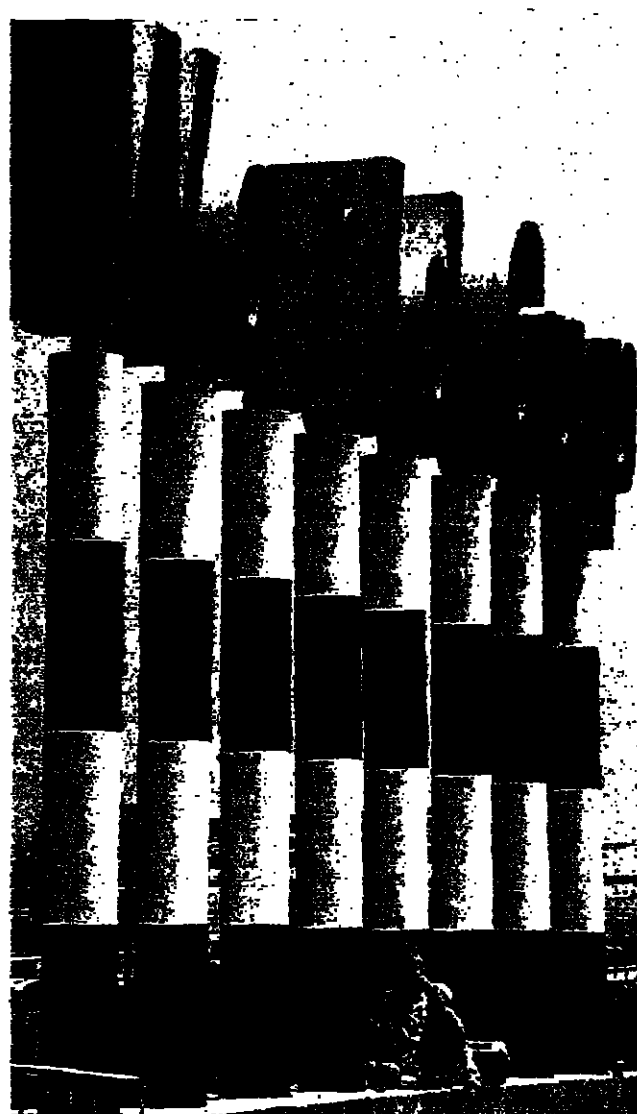
IDEA, an economic analysis company and the London School of Economics said yesterday the banks' closure does not mean the drain on public finances is over, since the government may decide to further reimburse depositors.

"Nonetheless, a one-off reimbursement of depositors is a far better situation than a continuing bleeding of public finances through attempts to bail out unprofitable banking concerns," they said.

The closure affects around 2m account holders in a nation of just over 20m, and an estimated 14 per cent of deposits at the country's 49 commercial banks. Calculating the true volume of deposits held is tricky, since many banks held large sums in offshore subsidiaries that did not appear on their balance sheets.

As of May 30, the government estimated their total losses at over \$2.1bn, or around 30 times registered capital as of the end of 1993. Venezuelan officials said that the banks could reopen after a week or so to begin repaying depositors up to the equivalent of approximately \$24,000.

However, the final disposition of these banks remains in doubt. Former owners have until June 29 to come up with cash to re-capitalise their banks and recover control. If this does not occur, the most likely option is liquidation.



Getting ready for the cup at the Giants stadium in New Jersey. Daily FT coverage of the World Cup starts tomorrow.

## Robb easily wins Virginia primary

By George Graham

Senator Chuck Robb easily won the Democratic party's nomination to represent Virginia in the US Senate, picking up 58 per cent of the votes in Tuesday's primary election.

But November's general election will pit Mr Robb not only against Mr Oliver North, the controversial former marine nominated by Virginia Republicans, but also against two independent candidates.

Both Mr Douglas Wilder, a former Democratic governor, and Mr Marshall Coleman, a former Republican state attorney general, filed petitions with more than enough signatures to get their names on the ballot paper in November.

None of the candidates arouses much enthusiasm among Virginia voters. Mr

Robb has been tarnished by his sexual exploits, while Mr North, who has admitted lying to Congress over his role in the Iran-Contra affair, has been denounced by Virginia's senior senator, Republican Senator John Warner.

A poll by Mason-Dixon last week showed all four candidates close together. Mr Robb first with 28 per cent, and Mr North last with 21 per cent.

Voter turnout is expected to be crucial to the final result, and to judge by Tuesday's primary, when fewer than 10 per cent of Virginia's registered voters took part, is likely to be low.

Mr Robb collected only 154,524 votes, which was barely a tenth of his score in his last election. He did, however, win nearly 70 per cent of the votes in the populous Washington suburbs of northern Virginia.

## Senators will fight move to end Alaska oil export ban

By Jeremy Kahn  
in Washington

US senators are promising strong opposition to any attempt to lift the 20-year ban on Alaska North Slope oil exports when it comes up for renewal at the end of this month.

Senator Pat Murray of Washington state claimed yesterday "a broad coalition" of interests backed the current export prohibition, and most of her colleagues would vote to keep it in place.

Mr Howard Marlowe, director of the Coalition to Keep Alaska Oil, a lobbying group representing business, consumer and labour interests that has successfully fought off

three attempts to kill the ban, said more than 60 senators had indicated they would vote to keep the export prohibitions.

The Department of Energy is working on a report, not yet released, but rumoured to offer economic evidence supporting abolition of the prohibition.

Alaskan North Slope oil accounts for nearly 25 per cent of the US's 6.6m barrels of daily output. At present, most of this oil is refined in California, but if the ban is lifted, it could be exported to Asia.

The ban was introduced in 1973 in response to a crisis to protect national oil supplies, but has since been embraced by environmentalists eager to protect Alaska from further oil development.

## Sluggish growth in US industry output

By Michael Proulx  
in Washington

US industrial output grew sluggishly last month, reflecting the third consecutive monthly decline in car production, the Federal Reserve said yesterday.

In a separate report, the Labour Department published revised estimates yesterday showing that manufacturing productivity grew at an annual rate of 6.9 per cent in the first quarter, a better figure than expected.

US industrial production rose by 0.2 per cent last month and by 5.5 per cent in the year to May.

Coming after a revised increase in production of 0.1 per cent in April, the figures were seen as reinforcing other data pointing to a mild deceleration in the pace of US economic growth.

The weaker tone of recent statistics has helped create a more optimistic mood in the US bond market because the Federal Reserve is not expected to raise short-term rates in the near future unless growth or inflation shows greater buoyancy.

The overall factory operating rate dropped marginally from 83.6 per cent in April to 83.5 per cent.

The Federal Reserve closely monitors the operating rate, because it is seen as a leading indicator of upward pressure on inflation. The operating rate peaked at 83.9 per cent in June 1990.

The drop in industrial production reflected a dip in car output after a strong first quarter. Excluding cars, manufacturing output rose 0.5 per cent last month. Output of business equipment and construction supplies both rose 0.9 from April.

The growth of manufacturing productivity reflected strong efficiency gains in durable goods industries where output per hour rose at an annual rate of 8.5 per cent in the first quarter.

Productivity in non-durable goods rose at an annual rate of 4.4 per cent.

Overall productivity rose at an annual rate of 1.3 per cent, reflecting much slower gains in efficiency in service industries.

## Part-purchase of island's telephone monopoly may be first in wave of investment

## Mexico venture set to get Cuba on the line

Foreign participation in the privatisation of the Cuban telephone system appears to be the most improbable of ventures. The country cannot receive remittances from its biggest long-distance market, the US. The local currency is not convertible. The telephone network, largely untouched since the 1959 communist revolution, is rapidly deteriorating. And the privatised company may be subject to compensation claims dating back to its nationalisation.

But Mexico's Grupo Domos, which will spend nearly \$1.5bn over the next several years to purchase 49 per cent of Cuba's telephone monopoly, EmtelCuba, and to modernise the island's telecommunications infrastructure, believes it has structured the contract in a way that is "viable financially, politically, and legally".

If it is right, the move, by simultaneously improving business services and setting a precedent for long-term private investment in Cuba, could set off a wave of foreign investment in the country.

The big price tag for the company, which had some US telephone company executives gasping in disbelief,

is not quite as large as it seems. Domos will pay out about \$500m for its share in the company, as much as half of which is expected to come from a foreign partner with telecommunications technology that the British investment bank Rothschild believes it has lined up. Another \$200m in long-term preferential-rate financing will be obtained in a swap

### Ted Bardacke on a foreign project that at first sight seems improbable

deal liquidating the Cuban government's outstanding debt with Mexico. The remaining \$800m, half of which the Cuban government will have to put up, will be invested over a seven-year period in an ambitious modernisation programme. The plan calls for a three-fold expansion in the network's penetration to 1m working phone lines. As part of the arrangement, EmtelCuba has received a 55-year monopoly concession on local and long-distance service as well as data and image transmission. Still, Domos's ability to recuperate

its investment depends on two uncertain things: a change in US policy towards telephone communications with Cuba and the convertibility of the Cuban peso. Currently all transmission charges due to Cuba for telephone traffic between the island and the US go into an escrow account being held for potential legal claims against Cuba.

For this reason Cuba limits direct calls from the US to 300 a day and all other calls between the two countries get routed through third-party nations. However, while tightening the US blockade of Cuba in most other ways, a 1992 law authorises the US Federal Communications Commission to increase communications links between the two countries and the US Treasury to allow dollar payments to Cuba for telephone calls.

As a result of that change, WITel International, a large long-distance carrier in the US, signed an agree-

ment in March with EmtelCuba to build a fibre optic line from the tip of Florida to a point near Havana. The deal and the mechanism to remit payment to Cuba are awaiting White House approval, but the concept has been agreed to in principle, according to WITel executives.

WITel estimates that in 1991 60m call attempts were made from the US to Cuba and that, in the first year of liberalisation of telephone services, between 25m and 50m minutes of calls would be handled. EmtelCuba would be entitled to about 60 cents per minute plus a surcharge of about \$3 per collect call made from Cuba to the US.

WITel and Domos say a convertibility scheme for the Cuban peso has been worked out with the Cuban government, though they would not offer details.

The prospect of change in policies by a post-Castro government does not worry Domos. "A new Cuban government will not be more to the left than the current one. It will have to be more capitalist," says Pedro Sepulveda of Domos.

Domos also discounts the question of compensation claims, arguing that the infrastructure is practically

worthless while no new investment could be subject to such a claim.

Yet others are not so confident. "If you buy anything Castro nationalised then you are buying into a potentially dangerous logic," says one telephone executive who has regular dealings with Cuba, "because by purchasing something from his government you are validating the right of confiscation. If it was OK for Castro to confiscate and then privatise, wouldn't it be OK for a new government to do the same thing?"

Claims by US citizens on property in Cuba, including EmtelCuba, are almost certain as part of any move by the US to lift the blockade, according to Jorge Dominguez, a Harvard professor at the Inter-American Dialogue in Washington.

Yet Prof Dominguez is optimistic the deal can work because Cuba needs to modernise its telephone system to bring its economy up to a functioning level. "This is very different from other private investments in Cuba... because it is a long-term project, it will have an innumerable multiplier effect on the economy and shows the openness of the Cuban government to privatisation," he says.

CA, die Bank zum Erfolg.

**CREDITANSTALT**

Creditanstalt International AG, 1000 Vienna, Austria

Atlanta, Berlin, Bonn, Buenos Aires, Geneva, Hong Kong

London, Milan, Munich, New York, San Francisco, São

Paulo, Singapore, Tokyo, Vienna, Zurich

Creditanstalt Head Office:

Schottengasse 6, A-1010 Vienna

TEL: +43/1/531 31-37 77, FAX: +43/1/531 31-35 35

Creditanstalt Investment Bank Group Head Office:

Dr. Karl Langer-Platz 12, A-1011 Vienna

TEL: +43/1/531 31-0, FAX: +43/1/531 31-50



# British Gas warns on price formula

By David Laecolles,  
Resources Editor

British Gas warned yesterday that a new price formula for gas transportation charges would prevent it from increasing its dividend this year and could force it to curtail its \$900m a year pipeline investment programme.

The formula, a key step in the liberalising gas supply, was announced by Ms Clare Spottiswoode, the director general of Ofgas, the industry regulator.

She is proposing that from next October BG be allowed to charge 14.16p per therm of gas that it transports through its pipeline. After that annual

increases will be limited to the rate of inflation minus five percentage points. The proposal will have no immediate effect on gas prices paid by consumers, which are covered by a separate pricing formula. Gas transportation charges amount to half the cost of gas delivered to the home.

The formula will cover the transportation and storage arm which BG is having to set up as a separate unit, following last year's inquiry by the Monopolies and Mergers Commission. The unit will sell its services both to BG and independent gas suppliers who are being allowed into the market over the next three years.

Mr Cedric Brown, British

Gas chief executive, said the formula was "very tough and would leave us with an even more difficult task to deliver an acceptable return to shareholders."

"Taken together with regulatory pressures on its gas business as a whole, it will be difficult for the company to justify any increase in dividends for 1994," he said.

British Gas shares fell sharply on the news, closing down 17p at 272p. However, analysts said that Mr Brown's dividend warning had the greater impact.

Mr Brown said BG was already being forced by the regulator to yield market share to new suppliers and was

incurring heavy costs in hiring off the transportation network. Ms Spottiswoode said she believed the formula struck a good balance between the interests of BG's shareholders and those of gas consumers.

She said that although the formula would only give BG a rate of return at the lower end of the 4 per cent to 4.5 per cent range recommended by the MMC, it allowed a higher return on new investment. This gave BG an incentive to invest in the pipeline system, she said.

The formula will run to March 1997, the deadline set by the government for full competition in gas supply. After that a longer term price regime

would be put in place.

Mr Philip Rogerson, BG's finance director who is responsible for the new transportation unit, said the price controls would make it hard to justify the \$900m annual investment which BG had budgeted for it.

The formula was also attacked by independent gas suppliers as too lenient. Mr Peter Bryant, vice-chairman of United Gas, said: "British Gas have got what it wanted." Under the formula BG would still earn \$3.5m in annual revenues, in line with the company's submissions to the regulator, he said.

The proposal is out for consultation until July 31.

## Bank chief holds out prospect of higher rates

By Peter Norman

Mr Eddie George, governor of the Bank of England, last night held out the prospect of higher interest rates in Britain, although he left unclear when they would be necessary.

Addressing bankers and merchants at the Mansion House in the City, he said the present framework for UK monetary policy gave a better chance of achieving price stability in the medium term than at any time in his professional lifetime.

But the testing time for the structure put in place since sterling's departure from the European exchange rate mechanism in 1992 "will come" - as it must inevitably come sooner or later - when we need to raise interest rates in order to moderate the pace of expansion and pre-empt the emergence of associated cost price pressures, he said.

Mr George said a rate rise might still be some way off, but hoped that "whenever it comes" it will "be regarded as a considered response to the underlying strength of the economy, and to the prospect of inflation in the medium term, and not as evidence of weakness, in simple knee-jerk reaction to the latest set of erratic economic data".

In remarks that appeared to prepare the ground for a pre-emptive rate rise, akin to those decided this year by the US Federal Reserve Board, Mr George said the Bank's purpose will be to maintain expansion "at a sustainable pace". It was "not to leave the tightening of policy so late that the economy is brought to a juddering halt by a much larger interest rate than would otherwise be needed."

"Taking a swipe at some City commentators, he said the management of monetary policy could not be judged by how low interest rates could be pushed. "Nor is it a matter of snatching at what casual observers may see as 'windows of opportunity'. That lies at the root of short-termism in both finance and industry," he said.

## Minister admits he acted in rail dispute

By Robert Taylor, Kevin Brown and Stewart Dalby

Mr John MacGregor, transport secretary, admitted yesterday he had intervened in the rail dispute to warn Railtrack management not to breach the government's public sector pay bill freeze.

Mr MacGregor's admission, which came as the rail network was paralysed by the 24-hour strike, followed the withdrawal earlier this week of a negotiating "proposal" by Railtrack to pay its signalling staff a 5.7 per cent rise.

He said he had told Railtrack, the new public sector company responsible for railway infrastructure, of "the general government position" on pay within the past few days.

Mr Frank Dobson, Labour's transport spokesman, said Mr MacGregor's comments showed the rail strike was "entirely the fault of the government and nobody else".

Although the rail network was at a virtual standstill yesterday, the road chaos that had been predicted failed to materialise as thousands of commuters stayed at home to enjoy the sunshine.

Negotiations are expected over the next few days to try to prevent a second 24-hour stoppage by the railway signal staff next Wednesday.

Both Mr Bob Horton, Railtrack chairman, and Mr Jimmy Knapp, general secretary of the RMT rail union, said they hoped talks could continue despite further public argument over who was to blame for the dispute.



Commuters wait for a train from Oxfordshire to London, one of the few services that ran trains yesterday. Photograph: Colin Baines

## City regulators urged to lead battle on crime

By Robert Rice,  
Legal Correspondent

City regulators must be put in the front line of the battle against "white-collar" crime to prevent further damage to London's standing as a financial centre, Lord Alexander QC, chairman of National Westminster Bank said yesterday.

The failure of recent high profile cases such as the second Guinness prosecution, the year-long Blue Arrow trial and the case against Mr Roger Levitt, had "given rise to a sceptical view about City trials".

"Over-complexity" lay at the heart of all the recent failed high-profile cases. The solution was to make City regulators "the principal judges of market abuse".

Lord Alexander said the UK should adopt the US practice whereby insider dealing could be dealt with both under the criminal law and as an "administrative offence".

"There is no doubt that it is easier to present a case simply to City regulators who have the background of market knowledge and such regulators can inevitably know more easily than a jury when specious

expertise is being dragged in to obscure the truth," he said.

London relies too much on its "history and ambience" in its efforts to maintain its position as a world financial centre, according to a report by the Institute for Metropolitan Studies, a research group, writes Vanessa Houlden.

The report, based on interviews with 40 senior executives of banks, insurance companies and other financial institutions, stressed London's strengths in attracting financial services companies, predominantly because of its geographical position bridging Tokyo and New York, its language, which is accepted as the language of international financial business and English law, which is widely used for international banking contracts.

However: "The real risk is that London throws away its position by failing to recognise, nurture and sustain the many things that have made the metropolis one of the world's great financial centres on which our national prosperity depends," it says.

## Red card for Spurs in player payments probe

Tottenham Hotspur, the leading English football club, has been fined a record £800,000 this week by the Football Association, faces continuing investigations by the Premier League over an allegation that it made a large illicit payment to ease the transfer to the club from Nottingham Forest of England player Teddy Sheringham.

Tottenham said yesterday it was considering a possible appeal against the FA's ruling, made after allegations that the club made interest-free loans to players between 1985 and 1989 of more than £400,000 in contravention of FA rules.

Some of the players who received the loans - based on immediately prior to their joining the club to induce them to sign - did not expect the cash to be repaid, according to a September 1992 report to the club from accountants Touche Ross, which has acted as Tottenham's tax advisers.

In its ruling, the FA also banned the club from the next season's FA Cup competition and deducted 12 points from its score for next season in the Premier League, opening up the possibility of relegation next year from the league to the Football League. Together with exclusion from the cup this could cost the club several million pounds in lost sponsorship and TV income, according to industry estimates.

Tottenham said yesterday it had settled an inland Revenue claim made in 1993 that it owed at least £500,000 in tax. It added: "The payment made was well below that figure."

The inland Revenue has recovered more than £10m in out of court settlements for unpaid tax from football clubs in investigations over the last few years, it emerged yesterday.

In recent years at least ten clubs have paid additional tax in response to the inland Revenue investigations or after they have gone voluntarily to tax inspectors. A large number of other clubs are also under investigation by a special team of Revenue inspectors.

On the London stock market, Tottenham shares fell 17p to 65p soon after the market opening, but then rallied to close unchanged at 80p. The club said yesterday it would be taking advice on possible legal action against past employees and directors. It added it had been penalised after volunteer-



Spurs manager Ossie Ardiles said the punishment was "totally unjust and worse than being relegated". Photograph: Press Association

## Football is braced for further revelations. William Lewis, Peter Marsh and Andrew Jack report

ing information to the FA about loans and payments made to players before Mr Alan Sugar, club chairman, took control in 1991.

"It is like finding a dead body in the attic, turning it over to the police and then being done for the crime yourself," the club said.

A report prepared by Touche Ross for the Spurs board last March shows the extent of the loans and ex gratia payments to players since 1985. They include Paul Gascoigne who received a £30,000 loan and a £70,000 ex-gratia payment, Paul Stewart who was lent £75,000,

and goalkeeper Erik Thorstvedt who received a £50,000 loan. The sanctions against Tottenham come after years of allegations that top soccer clubs routinely make illicit payments to players and managers to facilitate the transfer of leading footballers.

Mr Alex Fynn, a football author, said: "Payments which evade FA regulations are quite widespread. Clubs are in a cash-rich business and spend highly on wages and transfers because they are worried about failure."

An official at a top Premier League club said: "Hundreds of millions of pounds change hands every year in payments to managers and players which are strictly against the FA rules. It happens because I am afraid to say a lot of football managers are spivs."

The FA said: "We have heard many allegations about this kind of thing [illicit payments] but the evidence is lacking. We are not involved in any other investigations into other Premier League clubs."

Mr Sugar will announce this morning Tottenham's response to the FA's ruling. "We have been considering all the options and do not want to rush a knee-jerk reaction," a spokesman said yesterday.

## Britain in brief



### 'Ludicrous' Hualon aid attacked

The British government's decision to help Hualon, the Taiwanese textile group, to set up in Northern Ireland with £61m of public funds was attacked as "ludicrous" by the chief executive of one of the UK's last independent yarn spinners yesterday at its company's annual meeting.

Mr Edmund Gartside, chairman and managing director of Shiloh, the Oldham-based textiles group, told the meeting: "[This] must go down as one of the most ludicrous decisions ever made by a British government in the long history of total mismanagement of textile trading policies."

"There is already over-capacity in the European market for the fabrics the plant is to produce and there is no identifiable market for the end product," he said.

The company led an anti-dumping action against imported yarn in 1987, but although it succeeded, four years passed before import duties were imposed in the UK. Mr Gartside said about 7,000 jobs were lost in the interim.

He told the meeting, to applause: "How any government can sit back, fail to support efficient UK textile plants, allow them to be closed down through unfair competition and at the same time throw £61m of taxpayers' money at a dubious project proposed by a foreign company of doubtful repute defies belief."

### Heathrow focus "essential"

London's Heathrow airport must remain the focus of plans to expand runway capacity in the south-east of England, according to a report by the Chartered Institute of Transport.

The institute says it has found "major deficiencies" in a 1993 Department of Transport report which said that Heathrow, Gatwick, Stansted or Luton all offered worthwhile prospects for accommodating a new runway. In its own report, the institute insists the main airport for the south-east must be Heathrow because of its pre-eminent position and because of the international trend towards greater centralisation based on hub airports.

The report rejects the idea that total UK air traffic will be the same if runway capacity is provided at airports other than Heathrow. "We believe there is a strong probability that diversion to other European airports will result in substantial loss to the UK economy," say the report's authors.

### Incentives to stop fishing

The government announced it would make £8.9m available this year for fishermen who want to leave the industry as part of a plan to reduce Britain's fishing capacity by 19 per cent by 1996.

The funding is the latest tranche of a £25m decommissioning programme which came into force last year.

The scheme had been put on ice after a High Court challenge by fishermen to controversial government plans which would limit the number of days they would be able to spend at sea. Last year 135 vessels were taken out of business from a fleet of

11,000. This cut capacity by less than 5 per cent.

Fishermen were sceptical yesterday that decommissioning could achieve the capacity cuts required by the European Union without more funding. Mr George Traves, a trawler-owner in Bridlington, Yorkshire, said: "It's just not doing the job. We need at least £100m to take out the sort of capacity they're talking about."

### Brand new

Ariel soap powder, produced by Procter & Gamble, was the consumer goods brand with the second largest retail sales last year, beating Unilever's Persil into third place for the first time since 1990.

The top-selling brand in 1993 was Coca-Cola, which clocked up sales in the UK of over \$411m. Ariel's sales were \$238m, just ahead of Persil's \$236m. Advertising spending on Ariel last year was \$22.3m, compared with Persil's \$16.5m.

The two soap giants are battling over Unilever's recently launched Persil Power. Procter claims its rival's new product damages clothes - a claim vigorously contested by Unilever.

The fastest-growing brand with a 93 per cent increase in sales, was Patak's Indian Foods. Brand rankings are produced by Nielsen, the market research organisation.

### Livingstone out

Mr Ken Livingstone, left-wing former leader of the Greater London Council, has withdrawn from Labour's leadership contest, admitting he had no hope of gaining the 34 nominations from MPs needed. He forecast that Mr Dennis Davies would also be "squeezed out".

That would leave three candidates: Mr Tony Blair - the favourite - Mrs Margaret Beckett and Mr John Prescott. Nominations close today.

If you're looking for a direct banking connection from East to West, then let us refer you to the West.

When venturing into the promising markets of Eastern Europe, you'll need an experienced banking partner who is thoroughly familiar with specific regional characteristics as well as international trends. Through our investment and commercial banking divisions, Creditanstalt is established in these renaissance economies with one of the most extensive networks of any western bank in Eastern Europe. You can count on us to lead your ventures to success.

CA, die Bank zum Erfolg.

**CREDITANSTALT**

Creditanstalt branches and subsidiaries in the East:

Berlin, Bratislava, Budapest, Ljubljana, Moscow, Prague, Sofia, Warsaw.

Creditanstalt Head Office:

Schottengasse 6, A-1010 Vienna.

Tel.: +43/1/531 31-87 77, Fax: +43/1/531 31-85 19

Creditanstalt Investment Bank Group Head Office:

Dr. Karl Lueger-Platz 12, A-1011 Vienna.

Tel.: +43/1/531 84-0, Fax: +43/1/532 92-60

London branch Member of B.A.B. (Banks) and subject to the provisions of the Financial Services Act 1986 and subject to the provisions of the Financial Services Act 1986 and subject to the provisions of the Financial Services Act 1986.





## FINANCIAL IZVESTIA TALKS BUSINESS TO 300,000 INFLUENTIAL RUSSIANS EVERY THURSDAY.

Financial Izvestia is an 8-page weekly business newspaper produced by the Financial Times in partnership with Izvestia, Russia's leading independent daily.

Printed on the FT's distinctive pink paper, it accompanies Izvestia every Thursday.

Drawing on the huge editorial network of both newspapers, it brings up to the minute, accurate, national and international news to 300,000 decision makers in Russia. News from around the world that impacts upon the Russian market, making Financial Izvestia an essential and unique business tool for those shaping the new Russia.

To find out more about advertising to these influential people call Ruth Swanston at the Financial Times in London on 44 71 873 4263 (fax 44 71 873 3428), Stephen Dunbar-Johnson in New York on 1 212 752 4500, Dominic Good in Paris on 33 1 42 97 06 21, Sarah Pakenham-Walsh in Hong Kong on 852 868 2863.



Saatchi & Saatchi North America's new head has a tough task. Richard Tomkins meets Bill Muirhead

## Wanted: team spirit



Muirhead believes in promoting from within "rather than the hired gun"

Ugly, yes. Embarrassing, certainly. But the widely reported feud between Maurice Saatchi, chairman of Saatchi & Saatchi, and Charles Scott, the chief executive, is arguably just a sideshow compared with the advertising group's most pressing problem: its poor performance in the US.

Saatchi & Saatchi may be UK-based, but as a global advertising group, its most important market is the one where most of the world's biggest multi-national corporations are based - and that lies on the other side of the Atlantic.

Yet Saatchi & Saatchi Advertising, the parent company's biggest US agency, has been floundering. In spite of a buoyant US economy, it lost more business than it won last year. A 1.6 per cent decline in gross income sent it from number four to number seven position in *Advertising Age* magazine's league table of US agencies.

Worse, revenues are set to dip again this year after the loss of the important account for Helene Curtis hair care products at the end of 1993.

One man has already paid the price: Robert Kennedy, chief executive of Saatchi & Saatchi North America, who was forced to resign in January. Now, two more heads have rolled: those of Harvey Hoffenberg and Rich Ponder, respectively the chairman and vice-chairman of Saatchi & Saatchi Advertising's New York office, its biggest in North America.

So what is wrong with Saatchi in the US? Simple, says one rival: they just haven't been running the business properly. "The client relationships aren't good enough, the creative isn't good enough. It's what it always is, not doing it right. You lose business when you are not paying attention and you win business when you are."

Some industry observers go further, saying poor morale has been at the root of Saatchi & Saatchi Advertising's problems. One Wall Street analyst says Harvey Hoffenberg, the New York boss, was disliked by those who worked for him, though a Saatchi employee puts it less cruelly. "The trouble is, Harvey's not a very upbeat person, and in an agency, you've got to be upbeat and buzzy. That was really not happening here. People were kind of fearful."

In such a people business, such an atmosphere would clearly be unhelpful. And as the agency repeatedly failed to win new business, morale declined even further. "The lifeblood of any advertising agency is new business, whether new business from existing clients or new business from clients outside, and we were just abysmal at getting it," says a Saatchi insider.

Meanwhile, Saatchi's US executives were doing little to endear themselves to an increasingly cost-conscious parent company with their unusually large salaries. Kennedy was getting \$500,000 (\$533,333) a year plus perks and bonuses, and Hoffenberg was hardly worse off with basic pay of \$700,000 a year. "They were ridiculously overpaid - outrageously so," says a rival agency.

The new head of Saatchi & Saatchi North America is Bill Muirhead, a highly regarded Saatchi veteran who has been parachuted into New

York from his previous job in London as head of Saatchi & Saatchi Europe. He acknowledges that morale has been low.

"The agency is really an amalgamation of two long-established American agencies, Dancer Fitzgerald Sample and Compton Communications," he says.

"When I arrived here I found a situation not dissimilar to the one I found at British Airways [a Saatchi & Saatchi client] when I started working on that in 1982. "On the outside it was British

Airways but on the inside it was still BOAC and BEA [BA's forerunners]. The two cultures had never been brought together."

At Saatchi & Saatchi Advertising, Muirhead says, the result is that people haven't been working as a team. "People have been split up: they've tended to work in isolation from each other. There's been no vision for the company, no real focus. Those are the things I've got to put right."

Muirhead believes one way of building team spirit is to promote from within "rather than the mercenary, hired gun thing" so that the people running the company have all grown up with it. He did that in London, he says.

We will bring in some fresh blood as we go forward, but there are a lot of very good people here - probably a lot of people that are better than the people I had in London. It's just that they haven't been focused on the right things and haven't been properly motivated."

Muirhead seems to regard the London operation as a model for New York. "What we have there is a successful agency producing terrific work that is a fun place to be; so if we could replicate what we have there, that would be great."

That kind of talk has irritated some in the US advertising industry, who resent the implication that the British know better. Some Saatchi people in the US are also said to be unhappy about the "British invasion" of their ranks, represented not just by Muirhead's arrival in New York but by the appointment of several British people at Backer Spielvogel Bates, Saatchi & Saatchi's other US advertising agency.

Muirhead says this is nonsense; nationality is irrelevant. And anyway, he's Australian.

In any event, the people he has just appointed to become chief executive of the New York office and to sort out the creative department are both from other parts of the US operation - respectively, Jean Jeary, previously chief executive in San Francisco, and Stanley Becker, chief creative officer at Saatchi & Saatchi DFS/Pacific in Los Angeles.

The top executive of a rival agency says it clearly is not ideal that Muirhead comes from outside the US. "Putting UK-experienced people in there to sort things out is obviously more difficult than if you put a native in there. But Muirhead's a talented guy. If anybody can put it right, he can."

For Saatchi & Saatchi's sake, he had better be right. As Muirhead himself acknowledges: "More than 80 per cent of the world's multi-national advertisers are based here, in North America. If we cannot expand here, then whatever we do in Europe will be irrelevant."

## Roots versus lifestyle in a changing country

Joel Kibazo considers the nature and direction of advertising in the new South Africa

"Free at last, free at last, thank God almighty we are free at last," thundered a recent commercial on South African Television. It showed the flags and dates when various African countries gained independence, before arriving at South Africa in 1994. It closed with a black man in the speaker's chair in parliament with a voice quoting Martin Luther King's now famous phrase, also used by president Nelson Mandela in his victory speech.

The commercial was for Sales House, a clothes retail chain, and the campaign was by Ogilvy & Mather Rightford, the country's biggest agency. But far from being seen as a celebration of the new South Africa, the campaign was condemned by some leading figures in South Africa's advertising industry as a throwback to the days of apartheid.

Made in the spirit of "black consciousness" and "black pride", the advertisement followed on from two others in the series, one with a strident black "man of Africa" and another showing a confident and assertive "woman of Africa".

"Times may be changing but I regard these advertisements as white people pretending to understand the black African psyche," says Peter Vundla, a former employee of O&M and now managing director of Herdthorns, South Africa's first black agency. "It's a romantic view that does not speak to us. They may be aimed at black shoppers but frankly we see them as a joke."

Controversy over the Sales House campaign reflects a wider debate on the nature and direction of advertising in the new South Africa. For years, the country's agencies concentrated on communicating with the white community which makes up around 14 per cent of the population.

Sophisticated campaigns for everything from cars to mass consumer products were mainly in English and Afrikaans. There was little to show a black population existed in the same country or indeed, that blacks



"I believe when you know what you're saying you don't have to shout."

Sales House's 'Man of Africa' was criticised as a throwback to apartheid were consumers. Those wishing to reach a cross section of the population generally ran separate campaigns: racial mixing in a commercial was rare.

Change began in the late 1970s, with a growing awareness and recognition of the rising black urban population and its increasing consumption of products once seen as the preserve of whites. The process was helped by pioneering multi-racial advertisements from South African Breweries in the 1980s and gathered pace with the political changes of the 1990s.

Today, there are those who argue that advertising, for so long dominated by one race, should move from being "Euro-centric", that is, made by and from a white person's point of view to "Afro-centric", talking on the values and perspective of the black South African.

Nearly 60 per cent of Sales House customers are black and O&M has been in charge of its campaigns since 1986. However, the more strident black pride campaign has only been running for three years.

Robyn Putter, creative director of O&M Rightford, has become identified with "Afro-centric" advertising. He says: "This is a campaign that people identify with. Black people do not need to apologise for who they are and

we've tried to bring this out." He points to requests to run the same advertisements in the US as proof of the success in reaching black people.

But Reg Lascaris, managing director of Hunt Lascaris, which ran the successful ANC election campaign, counters: "Black consumers don't want to be seen as 'man of Africa'." He advocates the use of marketing bands, based on occupation and education. "What matters is a person's level of sophistication. Whether they are black or white does not matter. It did in the past, but not now."

Vundla suggests that understanding black people is the single most important factor for any agency in South Africa. "Nothing has changed. Most agencies here don't even have black people at senior level nor have people in their townships. How can they claim they understand the black majority market and how to reach them?" he says.

Explaining his departure from O&M, he says: "I think this is where agencies like ours can make a difference. We know our people and how to communicate to them irrespective of economic level, yet we are not offering an inferior service. We use first world methodology to target what is, after all, a third world market."

## PEOPLE

### EEF decides on Mackenzie

The Engineering Employers Federation has appointed Graham Mackenzie director-general, finally drawing a line under the uncertainty prompted by the surprise departure of former dg Neil Johnson and the possible merger with the Confederation of British Industry.

Mackenzie, who was president of the EEF for two years to April, has been acting director-general since January. The new appointment takes effect from July 1st.

Johnson left the EEF at the end of November, a few weeks after Mackenzie had quit as chief executive of UES Holdings, the Rotherham-based steel and forgings group. Since then, Mackenzie has been



increasingly active at the EEF. The organisation has known since February that it would need to appoint a new director-general, once it became clear that a plan to merge its central functions with the CBI had col-

lapsed.

A more limited partnership based on a joint programme of alliance with the CBI's National Manufacturing Council will also not take place, although the EEF and CBI will continue to co-operate.

Mackenzie, 50, lacks some of Johnson's affability but is an effective and articulate communicator, and is keen to maintain and develop the EEF's profile.

Before joining UES in 1990, he worked for the TI Group from 1987 to 1993, joining as a graduate trainee and rising to become a main board director. Between 1981 and 1983, he was seconded by TI to the government's Central Policy Review Staff.

### Non-executive directors

■ Brian Stacey, retired director of Avon Rubber, at PRECISION CUT RUBBER.  
■ Alan Jones, a director of Great Gages Management and Laurel Commercial Properties, at UPTON & SOUTHERN HOLDINGS.  
■ John Jessop at FERGUSON INTERNATIONAL; Alan Cole has resigned.  
■ John Skae, retired company secretary of Midland Bank, at SKIPTON BUILDING SOCIETY.  
■ Graeme Elliott, former vice-chairman of Slough Estates, Tim Razzall, a partner

of Frere Cholmeley Bischoff, and Stuart McDonald, chairman of My Kinda Town and Windsor, as chairman at SPECIALITY SHOPS.  
■ Brian McGilivray, chairman of Roselands Investments, at ANGLIAN GROUP.  
■ Sir Christopher Harding has resigned from SLOUGH ESTATES.  
■ John Clay has resigned from TRADE INDEMNITY GROUP.  
■ Peter Ainsworth MP at GARTMORE SHARED EQUITY TRUST.  
■ David Sykes, formerly senior partner of Eversheds Hepworth & Chadwick, and Donald McFarlane, former chairman of Senior

Engineering, at READICUT INTERNATIONAL.  
■ Maxwell Packer (below), founder director of Household Mortgage Corporation, at CRESTACARE.



### 'General' Goehzt off to NatWest

National Westminster Bank has captured Hans Goehzt, one of Deutsche Bank's 15 "generals" and head of its global foreign exchange, money markets and precious metals division since 1990. At NatWest Markets he will be responsible for all continental European treasury activities.

As a "Direktor mit General-vollmacht", Goehzt was just one rung below Deutsche's hallowed "Vorstand" or management board and stood a fair chance of being a candidate if a board vacancy arose.

However, rumour has it that Goehzt, 45, decided to look elsewhere when it became clear that another "general", Bernd Albrecht von Maltzan, the head of Deutsche's securities sales and trading, was likely to gain the upper hand when their two trading areas were consolidated into one large group. Maltzan took up his position last year when Barthold von Ribbentrop left to set up an investment fund. Based in Frankfurt, Goehzt will develop NatWest's local capacity as well as oversee the large dealing volume which flows into London from the dealing rooms in Madrid, Milan and Frankfurt. He will report to Paul Winchester, regional director for UK and European treasury.

Chairmen are changing at the top of Scotland's biggest investment trust, Ivor Guild, 70, a Scottish solicitor who has chaired the 105-year-old Edinburgh Investment Trust for 20 years, retires this month and hands over to the Earl of Eglinton and Winton.

Old Etonian Archie Eglinton, 54, whose family motto is "we take care", started his City career with stockbrokers Grovers Grant before moving to Gerard & National, a City discount house, where he was a director for over 20 years.

He retired last year but remains chairman of Gerard & National's stockbroking subsidiary Gerrard Vivian Gray. He is a director of several other trusts in the Dundee Fund Managers stable and is also a director of DFM Holdings, which is parent of Dundee Fund Managers and one of the biggest investments in Edinburgh Investment Trust's portfolio.

Peter Dunn, 70, and Lord Nickson, 64, are retiring after the agm on June 29.

## Pressure of work forces non-executive directors to resign

Proof that Brian Walsh's new job as vice chairman of TI Group is more than a cosmetic change of title, Walsh, who joined from GKN as TI's finance director in May 1993, is shedding his only non-executive directorship following last week's reshuffle at TI.

Walsh, 50, is resigning after less than two years on the board of the Cookson Group. Although Cookson's board only meets eight or nine times a year Walsh feels that he no longer has time to do the job properly given his new responsibilities at TI where he has assumed responsibility for the operations of the group he joined the Cookson board

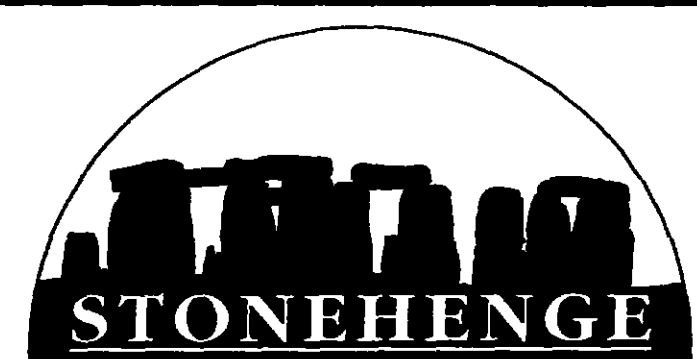
when he was still at GKN and where he had been doing the finance director's job for several years. "My calendar is always pretty full," says Walsh, who expects it to get even busier now that he is being called to represent the company as vice-chairman. Walsh chairs Cookson's audit committee and has just returned from a four-day board trip around Cookson's US operations.

He reckons that he spends at least three days a month on Cookson business. It is understood that Cookson's non-executive directors get paid between £15,000 and £20,000 a year for their services.

Walsh's decision to resign his only outside directorship at a time when many executives are being encouraged to take on such jobs will add to speculation that he is emerging as a serious contender as a future chief executive of TI.

In a similar move, John Sadler, who has recently become chairman of Pearl Group, has decided that because time is limited, he should resign as non-executive chairman of the Alexon Group after the agm next Monday.

He will be succeeded by Patrick Cooper, already on the board; Michael Adams, a non-executive director of Ailders, also joins the board.



## The Great Debate

LONDON, 8 JULY 1994

English Heritage and The National Trust have called this International Conference to address the proposed enlargement of the A303 road through the World Heritage Site and to debate how the most important archaeological site in Western Europe can be saved from further destruction. The Conference, which will be chaired by Mr Jocelyn Stevens and Lord Chorley, will hear the latest proposals from the Department of Transport and, with a distinguished panel of experts, discuss the alternative proposals which could be constructed to restore tranquillity to Stonehenge. Speakers on this highly controversial issue will include:

<b>Dr Geoffrey Wainwright</b> Chief Archaeologist English Heritage	<b>Sir Alan Muir Wood</b> Consultant Sir William Halcrow & Partners
<b>Dr David Bellamy</b> Broadcaster and Environmentalist	<b>Prof. Aubrey Silberston</b> Management School, Imperial College of Science, Technology and Medicine

An English Heritage/National Trust Conference organised by  
The Financial Times Conference Organisation

Please complete and return for further details:

**STONEHENGE: THE GREAT DEBATE**

Fee: £150 plus VAT

Name \_\_\_\_\_ Title \_\_\_\_\_

Address \_\_\_\_\_

Post Code \_\_\_\_\_ Tel \_\_\_\_\_ Fax \_\_\_\_\_

Financial Times Conference Organisation  
P.O. Box 3651, London SW12 8PH,  
Tel: 081-673 9000 Fax: 081-673 1335

☐ Please send conference details

☐ Please send information on business development opportunities available at this conference.



After steering a packed shopping trolley along busy supermarket aisles on a Saturday afternoon, there is yet a greater hurdle to overcome: the wait at the checkout counter. Mindful of such irritation, supermarket bosses are now considering how to cut the queues using self-service checkout counters and automated trolleys.

John Hollis, partner at Andersen Consulting, believes it is the push for better customer service and the need to beat the competition that is driving such innovations. "Anyone starting up now would use this kind of technology," he says.

Chris Hughes, managing director of the UK's Retail Automation Consultancy, is more sceptical: "The main advantage to retailers is that it will cut down labour costs."

In the Netherlands, in the Gelderse store of Albert Heijn, the largest Dutch supermarket chain, shoppers are now using a hand-held scanner which they attach to their trolley as they enter the store. Customers electronically read the bar-codes on their choice of goods using a scanning gun. Once shopping is complete, a bill is automatically printed out which the customer takes to the cashier in order to pay.

Although self-scanning involves extra work for customers, it does mean they can check the price of each item as it goes in the trolley and keep a running total of how much they are spending. It also eliminates the need to unload the items on to the conveyor belt and then put them back into the trolley at the checkout.

Elsewhere, much of the research effort has gone into automating the conveyor belt at the checkout so that customers scan their own goods. Retailers in Scandinavia and the US have been the most eager to install these. But they could become common throughout Europe within the next five years, particularly for scanning small numbers of items, such as sandwiches at lunchtime. "I have difficulty in seeing someone scan 120 different items from the monthly shop," says Terry Fielding, managing director of the UK's Chiltern Retail Systems.

The basic principle of these checkouts is that the customer passes the goods over the glass plate in the conveyor belt, a job usually done by the cashier. Once the task is finished, the customer goes to the cashier to pay.

In the US, various derivations of the basic system have been tested, says Geoff Beckett, director of business development at Uniquet, supplier of software systems and services. In the Uniquet check-out, the scanned goods travel through an archway where they are mea-



Handy development: shoppers use a hand-held scanner to register prices at an Albert Heijn supermarket

## The end of the queue

Automated supermarket checkouts will cut waiting time, writes Della Bradshaw in a series on electronic retailing

sured and weighed. If the weight and shape tally with the information from the scanned bar-codes, the item travels on; otherwise, it is rejected.

Uniquet has gone further by building in swipe card facilities so that goods can be paid for electronically. But the popularity of discount coupons in US stores complicated the process and this scheme has largely been abandoned.

Contrary to expectations, the self-scanning checkouts have proved particularly popular in the US with elderly people. "They are convinced that the cashiers fiddle them. Also they can take their time and can keep a continuous check on how much they are spending by looking at the sub-total," says Beckett.

The popularity of self-scanning checkouts will vary according to the location and culture of the store, believes John Polidoro, director of front-end operations for Pathmark Supermarkets. It has installed Uniquet checkout systems in seven of its 150 US stores and plans to introduce a further two as part of its trial phase.

In some cases customers are

eager to scan their own goods, in others they want someone else to bag the goods and lift them on and off the conveyor belt.

However, no Pathmark store will be equipped entirely with Uniquet systems, says Polidoro. "We would like our customers to choose. We see this firstly as a customer service issue. If the customer likes to use it

**The potential for higher levels of shop-lifting is still seen as an important disadvantage of self-scanning systems**

they'll come to us. It will increase our customers." A second advantage is that the self-scanning system deals more effectively than traditional checkouts with any sudden rush of customers.

Innovation is continuous. The latest self-service checkouts incorporate scanners that can read the bar-code through 360°, so that custom-

ers can place the goods in a random fashion on the belt. In a development from German manufacturer Potrafke, the goods travel on a belt through a transparent acrylic tunnel where the bar-codes are read.

The advantage to the customer, says Gerald McLucas, managing director of Potrafke in the UK, is the speed with which the goods are scanned. The advantage to the retailer is that they get "two cashiers for the price of one". Because the goods scanned have to pass through the tunnel, the system also helps to prevent shop-lifting.

The potential for higher levels of shop-lifting is still seen as an important disadvantage of self-scanning systems. But the emphasis on security varies from country to country, says William Wood-Robertson, marketing manager with German manufacturer ADS Anker. "The Americans are enthusiastic about the technology even though they have a relatively high crime rate."

John Pellaumail, director of customer products for the international arm of Symbol Technologies of the US, which developed the Albert

Heijn system in conjunction with the retailer and the TNO Product Centre, in Delft, believes there is still a "psychological barrier to stealing".

At Albert Heijn, customer trolleys are randomly labelled to ensure that contents match the items listed on the bill. To make customers aware of the checks, they have to join a "club" before using the scanners and agree to the terms.

The club system could have further inherent benefits. "Because customers have to be pre-registered members of the club, this could be used by retailers to build customer loyalty schemes," says Hughes. He believes the membership cards issued could become the retailers' equivalent of a "gold" card.

The overriding feature of all of today's systems is that each bar-code has to be read separately. "In 15 years' time, there probably won't be any checkouts," says Fielding. "If bar-codes could be read electronically, you could swipe a bank card at the beginning, push the filled trolley through a loop and your bank account would automatically be debited."

Earlier this year, the South African Council for Scientific and Industrial Research in conjunction with the British Technology Group announced that it had developed Supertag, where each item of shopping would be labelled with a tag emitting a radio signal. Once the customer finishes shopping, the trolley is pushed through a gate - similar to the X-ray machine at an airport - which "reads" each signal. All the items in a full trolley of shopping could be individually identified in seconds.

Today the high price of the tags - about 60p each - precludes their use on packets of tea or tins of baked beans. But, says Peter Hawkes, assistant director of electronics at BTG, within the next two years, the tags could be used to secure high value items such as leather jackets.

He believes that as more applications for the Supertag emerge, and costs drop, the technology will appear in food stores, starting with discount warehouses, "where they can tag the whole carton, not just the can".

Even more revolutionary would be for customers to sit in front of a computer terminal in the supermarket coffee shop and select packaged goods by pointing to pictures on the screen. The customer would pay the cashier and drive round to the delivery point to have the goods loaded into the car - bypassing the trolley and check-out belt altogether.

As Hollis points out, revolutionary though the concept sounds, "the technology for this sort of system is already here".

## Simple idea, big savings

Michael Dempsey on the success of EMC's electronic filing cabinets

The mother of an executive with EMC, the US data storage company, has problems understanding what her son's company does. He explains the \$782m (£521m) turnover operation succinctly.

"We make electronic filing cabinets." At \$4.1m a throw, this is a gross simplification. But EMC's rise to eminence in a \$5bn market still largely an IBM fief owes much to simple ideas. Disk arrays are the storage component of mainframe computer systems. Traditionally, the information these large machines handle has been held on disks resembling long-playing records. EMC moved to smaller 5.25-inch disks similar to the hard disk inside a personal computer. This meant a massive reduction in space, and hence the heat generated by the storage system. Ventilation bills plummeted.

EMC's latest top-of-the-range model stores one terabyte (1,000 gigabytes) of information - the equivalent of 40,000 four-drawer filing cabinets or 10,000 standard desktop PCs. In the previous generation of disk systems, a terabyte took up 400 sq ft. The IBM disk storage system holding this much data occupies as much space as a two-car garage. The EMC model, looking like a three-door wardrobe filled with shelves of computer disks, occupies 17 sq ft.

Mike Ruettgers, head of EMC since 1989, claims that a US customer switching to EMC from IBM will save \$1m over five years in maintenance, cooling, power and floor space.

In the UK, the information technology arm of British Steel, CMS, has replaced its IBM data storage products with four EMC units. The last EMC unit cost £300,000, but is expected to save CMS £112,000 in electricity and air conditioning bills over the next four years.

Ruettgers was hired at a time of crisis for EMC. In 1988, components from a Japanese supplier started failing. Ruettgers bought in fault-free disk drives from IBM and installed them free.

Despite a \$100m bill for replacing disk drives, Ruettgers claims most customers stuck with EMC. The experience left EMC with a paranoid regard for quality control and testing. Each disk array is now tested for up to 24 days.

While IBM remains a fierce rival, with 52 per cent of the mainframe storage market, other large computer concerns buy in products from EMC. Bull of France and Unisys of the US both resell EMC disk arrays in tandem with their systems.

IBM argues that until now, smaller disk systems have lacked reliability. While one failure every 15,000 hours might have been tolerable on PCs five years ago, it would not do for dozens of disks running simultaneously 24 hours a day. Now, IBM is poised to launch a data storage machine running 3.5-inch disks, beating EMC at its own game and gunning for its smaller rival on price.

Ruettgers thinks EMC can stay ahead by remembering the customer's primary concern. The enormous data-processing needs of banks and airlines generate unwelcome bills in support services. Swissair and Direct Line insurance of the UK are customers. EMC knows its target - "70 per cent of dp [data processing] dollar is maintenance and enhancement," says Ruettgers, who previously worked in the US missile industry.

Market analysts predict nine-fold growth in large data storage capacity by the end of the decade. Although small, powerful workstations have taken over many of the mainframe's functions, the information storage needs of service industries mean vast archives of digital data must be kept somewhere.

Squeezing more data into less space for a lower cost is the perpetual rallying cry of the IT industry. EMC knows its doubling of turnover between 1992 and 1994 cannot be maintained, but the demand for economical mass storage is there in abundance.

Our lead in mobile communications is rooted in 70 years' history and some very simple logic.

As far back as 1918, you could call up a friend from a moving train in Germany. In 1958, we launched our so-called "A" mobile telephone network. With the introduction of our "B" network in 1972, we also brought in subscriber direct-dialling. In 1985, our "C" network became fully operational: with a subscriber base of 850,000, it is one of the most successful analogue networks in the world today.

In other words, Telekom has an enviable track record in mobile systems.

So it's only logical that, together with other European telecoms companies, we developed today's leading worldwide standard for digital mobile communications - GSM (Global System for Mobile Communications). Naturally, GSM is also the basis for Telekom's own D1 digital network.

Telekom's D1 sets new standards in overall quality, transmission security, capacity and service. By the end of 1993, D1 will already provide coverage for almost all of Germany.

Thanks to the GSM concept of international standardisation,

you can already use your D1 phonecard in many European countries. And, of course, you yourself can always be contacted in those countries under your personal D1 phone number. But it doesn't matter in which of these countries you find yourself, or in which GSM-compatible system you insert your D1 card, you'll always benefit from the fact that Telekom has put all its wide-ranging expertise and its comprehensive mobile communications know-how into the development of GSM. Telecommunications made in Germany.



We tie markets together.

**Telekom**

London  
Tel: +44 71 297 17 11  
Fax: +44 71 297 50 99  
New York, NY  
Tel: +1 212 424 28 00  
Fax: +1 212 424 29 89  
Tokyo  
Tel: +81 3 32 13 86 11  
Fax: +81 3 32 13 86 92  
Frankfurt  
Tel: +49 69 2 775 05 11  
Fax: +49 69 2 775 05 09  
Moscow  
Tel: +7 50 22 56 51 09  
Fax: +7 50 22 56 51 10  
Brussels  
Tel: +32 2 775 05 11  
Fax: +32 2 775 05 09  
Hannover  
Tel: +49 511 2 87 71 71  
Fax: +49 511 2 87 71 49



Cinema/Nigel Andrews

## Cadenzas of eccentricity

Here is your culture question for the week. What do Hannibal Lecter and the Voyager spacecraft have in common?

Correct: Canadian pianist Glenn Gould. His classical recordings, as well as being sent into space by NASA in 1977 as a greeting gift to other life-systems, were included by Dr Lecter as part of his consultancy fee when helping the FBI with their serial murder enquiries.

Now François Girard's wonderful, absurd, rhapsodic *32 Short Films About Glenn Gould*, actually one 90-minute-long feature structured (vaguely) after the Goldberg Variations, continues the posthumous deification of the bizarre ivory-pounder. Gould, as you know, was born in Toronto in 1927; became a public prodigy at age 12; withdrew from the concert platform in 1964; and spent his last 18 years (death, 1982) battling hypochondria and

Then things get better. Through voice-off narration and dramatised cameos, we watch the grown-up Gould practise the increasingly fiendish cadenzas of his own eccentricity.

In one scene he holds hostage a hotel chambermaid while playing her his records. In another, two recording technicians discuss, with earnest triviality, the swirl of cream in coffee while the soundless Gould mines berserkly to playback behind the studio glass. (The two worlds of mind and matter wittily collided.) And briefly too, Yehudi Menuhin and Gould's cousin Jessie appear to probe or pillicate the legend.

Devoid of solemnity yet never shallow, the film delivers a portrait in the round - or at least the polygonal - that renders most other art documentaries obsolete. Pure gold; and quite possibly pure Gould.

**32 SHORT FILMS ABOUT GLENN GOULD (U)**  
François Girard

**LOST IN YONKERS (PG)**  
Martha Coolidge

**ANGIE (PG)**  
Martha Coolidge

**REALITY BITES (12)**  
Ben Stiller

perfecting his music in the secrecy of a recording studio.

The film turns him into a mixture of - well, Hannibal Lecter and the Voyager spacecraft. Now he soars; now he sursis and smoulders behind the bars of his own genius. The film is a parade of short-tiny vignettes: childhood memories, mock-up interviews with the actor playing Gould (Colm Feore, a young Depardieu lookalike), scenes of chaos in the recording studio, and burblings of Gould philosophy including his famous "Vertical panculturalism."

The movie has the wit of Peter Greenaway's early nonfiction films (*A Walk Through H, The Falls*) combined with an inspired cod-seriousness. We know we are in Irony Heaven from the early glimpse of Gould's parents - Mum tidying house, Dad holding an armful of logs - as they pause in wonder by the open door to Sonny's room. From which Wagner's *Tristan* washes forth like a tide.

The entire biopic tradition has its ontogeny-of-a-genius lunacy skewered here.

I identify strongly with the title of *Lost In Yonkers*, based on Neil Simon's latest play. Simon's recent work has reached that prolix and dangerous state - uncritical mass - when it seems that any combination of notionally surefire ingredients, however amorphous, will do. They include: Brooklyn growing-up anecdotes; wistful Jewish jokes; play-off between mad grown-ups and bright-eyed kids; and one plump juicy role (in the screen version at least) for either Richard Dreyfuss or Anne Bancroft.

Here we get Dreyfuss. He plays the gangster son of German-immigrant Gorgon Irene Worth, who terrorises her visiting grandsons and her emotionally backward daughter (Mercedes Ruehl). It is all about as funny as *King Lear* performed in a broom cupboard by a group of over eager drama students: which may explain why the play won a Pulitzer Prize. Martha Coolidge directs.

She also directs, more noticeably, *Angie*. If I prefer the plot of this comedy-with-tears, you would suppose that it was part of the Great Feminist Conspiracy. We have a Brooklyn-Italian heroine (Geena Davis) betrayed or disappointed by the men in her life (lumpy working-class fiancé James Gandolfini, perfidious Irish lover Stephen Rea). And we are forced-marched through such girl's-dorm secrets as vibrators, pregnancy tests, menstrual minutiae; not to mention jokes about nuns and penises shared in the women's washroom at work.

This all happens in the first four acts of Todd Graff's script based on a novel by Ayra Wing, and they are exhilarating. Far from feeling stunned by falling freemasonry, we are amazed that in the boy's club of world cinema these matters still are such secrets. Geena Davis, with her voluptuous reed-tall figure, scatty charm



Inspired cod-seriousness: Colm Feore as the genius pianist in '32 Short Films About Glenn Gould'

and baby-face sex appeal, should surely vanquish any last flicker of male chauvinist resistance in any audience.

Then, alas, we get the fifth act. Here portentiousness takes over, as if the Hollywood Cliché Patriarchy has decided that enough is enough in the fresh ideas division. A long-lost mother (schizophrenic); a dash for reconciliation with father and stepmother; and a piano upended over the soundtrack to accompany the post-natal heroine's cooling valediction. "I'm finally part of something bigger than me."

More love and wistfulness in *Reality Bites*. This bills itself as "a comedy about love in the 90s". But I live in this decade and do not recognise any of these people. Not the canoodling-wild look with the million-dollar complexion and dreams of being a great documentarist (Winona Ryder); nor the bearded boy she loves (Ethan Hawke) with the poetic temperament and death-defying vocabulary; nor

the well-meaning, white-collar, cardboardly rival, played by the film's director Ben Stiller.

Are we sure that Stiller and writer Helen Childress do not have their digits upside-down and mean the 60s? For a while the dialogue is brisk enough to carry us over the bumps in the film's sense of zeitgeist. "I guess I'm a non-practising Jew," says the white-kid, to which Ryder trills back, "Hey, I'm a non-practising virgin."

But then no one real talks in aphorisms all the time. And surely a film whose moral hobby-horse is the dangers of selling out - our heroine's epic home video is bought by a TV network which turns it into a snappy Pizza Hut commercial - should have gone easier on the product placing. We have never seen so many drink cans and bottles waved about with their labels aimed at the camera lens.

Finally, idiot's corner. *The Chase* (15,

director Adam Rifkin) is a comedy/road movie that we recommend only to fully qualified simpletons. Robber Charlie Sheen eludes the law over many tyre-burning miles, during which he destroys pursuing cop cars and makes love, while driving, to his beautiful hostage Kristy Swanson. Do not try this in your own car, even during the long hours of a rail strike.

*Hercules Returns* (15, David Parker) is better. A skimpy framing plot about three Sydney friends re-opening a derelict cinema is the excuse for a riotous film-within-a-film. Their gala opening movie is a (real) 1900s Italian Hercules epic, dubbed on the wing by the Aussie threesome much as Woody Allen ventriloquised *What's Up Tiger Lily*. Warm to the bodybuilder stars sounding like a group of goosed Julian Clarys, and to moments like that in which the sacred red smoke billows forth from the Delphic shrine: "Jesus, the Ribena looks a bit hot."

Ballet

## Alston at Aldeburgh

The concert hall stage at The Maltings, Snape, is a fine space hitherto unused for dance. Broad, deep, uncompromising in its bare brick walls, it has just seen the emergence of a re-born London Contemporary Dance Theatre under the direction of Richard Alston. Admirers of the company, and of Alston, will be glad to know that the dancers are on tremendous form and that Alston has baptised them, as he has the Maltings in *nomine Terpsichore*, with three serious recent pieces, which I saw on Monday.

LCDT's ensemble is slimmer down to 12 dancers - most of its major artists are still there - and Alston has responded bravely to their gifts, and to the possibilities of the stage. Britten, given the Aldeburgh festival context, was an obvious choice for music, and this year's featured composer, Stravinsky, has provided the other score. So, the opening *Three movements from Petruska* for piano, and Alston's intriguing gloss on Fokine.

The piano is centre stage. Rolf Hind's bold account (rich sonorities, taut rhythms) of this devilish transcription is matched by Darshan Singh Bhuller's impersonation of the puppet. In an odd fashion we seem to watch two Petruskas, so intense the relationship between transcendental plianism and the ferocious demands Alston makes of Bhuller. (At a couple of moments, Bhuller stands watching Hind, as if contemplating an alter ego.)

Four couples - white shirts; black trousers - are the Butterwick revellers, their movements hinting at Fokine's folk dances as they circle the stage and the piano which acquires a strongly dramatic presence. But the piece is Bhuller's and he shows a brutalised and somehow noble figure, in dancing that covers a range of dynamics from slikest phrases to fierce anguish. It is a superb display of expressive virtuosity.

In *Sad Eyes*, Alston has linked two Britten scores. The *Prelude and Fugue*, Op 25, written for Boyd Neel, is used for plotless, open-hearted dances for four couples. The movement is fresh, broad-spanning, unclouded. (Pleasure in viewing it will increase when the mock-Indian outfits look less like uniforms.) Then, with the *Lacrymae* Op. 48, for viola and orchestra, inspired by a Dowland song, the mood changes as eyes sadden, seeking the rest that Dowland's text urges.

The dancing couples are unhappy lovers, and at the last Alston allows them that repose which is the acceptance of suffering. The choreography is emotional, dense, subtly varied, and though I think the score a fraction too long, the dance is shaped and performed beautifully.

The final piece was *Rumours, Visions*, which is *Les Illuminations* (Britten's setting of Rimbaud) staged with brilliant economy of means. The excellent lighting, and gantry back drop used throughout the evening, was by Peter Mumford. Costuming, ideas, all alive in this last piece, was by Belinda Ackerman. Alston conflates Rimbaud's poetic imagery and his fraught relationship with Verlaine. Friedrich Gehrig has the right mixture of vulnerability and wildness for Rimbaud; Kenneth Tharp's Verlaine is brooding, watchful. Around them Alston cunningly sets the strange mob of Rimbaud's dreamings, that wild parade which is announced in the first song.

Among the several merits of the staging is the fact that it allows our imaginations to follow those of Britten and Rimbaud: Alston's dances are hints rather than statements. The drawback to the performances lay in an orchestral imbalance after the invocation "J'ai seal la clef de cette parade sauvage". I heard not one word of Gunnar Gudbjornsson's account of the tenor role. The score, from the Britten Sinfonia under Nicholas Cleobury, was otherwise excellent, as were the interpretations of the *Sad Eyes* music.

Clement Crisp

## A high risk policy at the Zurich Opera House

The headlines said it all. "The world's hardest-working musical theatre", trumpeted one Zurich newspaper. "Operatic recipe for success", exclaimed another. What prompted the applause was a recent announcement that the Zurich Opera House would stage no less than 13 new productions and 21 revivals next season. At the best of times, most companies notch up only half that number.

While theatres in France and Germany curtail activities because of the recession, Zurich has increased its workload. And instead of playing safe with box-office favourites, it is hauling out of obscurity operas only Wexford Festival devotees are likely to have heard. Mascagni's *L'amico Fritz*, Giordano's *La cenerentola*, Donizetti's *Lucia di Lammermoor*, Schubert's *Des Feuers Lustschloß* - all will join the Zurich repertory in coming months.

Alexander Pereira, the Opera House director, admits it is a high-risk policy. He believes he can pull it off by engaging big-name singers and balancing the rarities with frequent revivals of *Carmen*, *Tosca* and *Don Giovanni*. "If the mixture is right, people will come," says Pereira. "A theatre has to bring out new things -

otherwise it stagnates. As long as you give the impression you're trying to do it well, the public will remain inquisitive."

Zurich's operatic image has changed since Pereira arrived from Vienna three years ago. He inherited a company with a deficit, low morale and declining popularity. Today it is solvent and the talk of the town. Drawing on experience from his earlier career with Olivetti and Vienna's Kon-

Supported by a mixture of Viennese charm and hard-sell, Pereira's policies seem to have worked. Box-office takings have doubled, partly due to an increase in higher-category seat-prices. Sponsorship has rocketed, with banks and wealthy individuals queuing to hand over SF300,000 (£140,000) for each new production. Going to the opera in Zurich has become the chic thing to do.

You have to invest in your theatre - you must make it so attractive that people cannot stay away."

Such talk does not hide the fact that Pereira is taking an enormous gamble. With *Fedora* and *Andrea Chénier* already in the repertory, does the Zurich public really want to see a third Giordano opera? Will audiences flock to *Linda di Chamounix* if Gruberova cancels? Is there room in

so handsomely. Members of the ensemble say the rapid turnover of new productions leaves no time to recharge creative batteries. Some are already questioning the wisdom of Welser-Möst's appointment; he has little operatic experience and an unimpressive record as chief conductor of the London Philharmonic.

Critics have accused Pereira of downplaying the achievements of his predecessors, from whom he inherited a stock of easy-to-remember mainstream productions. Apart from Henze's *Der Prinz von Homburg*, in a staging borrowed from Munich, there has been nothing this season to match the pinnacles of the 1980s. Francisco Araiza made a puny *Chénier*, *Alcina* was undercast, and *La belle Hélène* revealed the Viennese actor-director Helmut Lohner as an operatic ingénue. There has been a preponderance of Italian repertoire and a dearth of 20th century works.

"Pereira only likes the pieces he can sing along with", comments a senior member of the ensemble rather unkindly. "But he's a professional manager, he's clever, he knows how to get the money. That's what's needed today. His predecessors may have had better artistic judgment. Pereira knows how to sell himself."

*As Franz Welser-Möst prepares to leave the London Philharmonic Orchestra for Switzerland, Andrew Clark considers the controversial approach of director Alexander Pereira*

zertbaas, Pereira launched a high-profile marketing campaign. He brought in trendy directors and pandered to the thirst for stars. He laid on special projects for Nikolaus Harnoncourt, Edita Gruberova, and other Zurich regulars. He persuaded ageing divas like Grace Bumbry to tackle new or unusual roles, helping them to prolong their careers. And yesterday, amid much fanfare, he announced the appointment of Franz Welser-Möst as chief conductor, starting in 1995.

Pereira says that theatres in continental Europe can no longer expect a steady rise in subsidy; they must generate cash themselves. "In the five years before I came, box-office income remained the same, but costs were always rising. If you carry on like that, you'll wake up one day to find the house has gone - as some theatres in Germany are now discovering. If we want to keep the things of value in our life, we have to do more to sustain them. Saving money by cutting activities leads nowhere.

one season for two new productions by the idiosyncratic east German director, Ruth Berghaus?

There are already signs that the novelty appeal of Pereira's programme may be wearing off. Two months ago, a well-cast new production of Cilea's rarely-played *Adriana Lecouvreur* drew disappointing houses. Subscribers - 10,000 of whom buy their tickets before the start of each season - have complained they do not always get the promised stars for which they paid

## INTERNATIONAL ARTS GUIDE

### BARCELONA

Edita Gruberova and Alfredo Kraus sing in Lucia di Lammermoor at Palau Sant Jordi on June 26, July 2, 6 and 10 (318 9122)

### FLORENCE

**MAGGIO MUSICALE**  
The final performances of Bob Wilson's new Japanese double-bill, with music by Marcello Panni and Jo Kondo, are tonight and Mon at Teatro della Pergola, with cast headed by Dunja Vejzovic and Elise Ross. MaggioDanza presents choreographies by Paul Taylor, Peco Decina and Antony Tudor tonight, tomorrow and Sat at Teatro Comunale. Tomorrow at Teatro della Pergola, the Italian premiere of Henze's Requiem. Giuseppe Sinopoli conducts the Dresden Staatskapelle at the Teatro Comunale next Wed in Strauss and Bruckner. (055-277 9238)

### GENOA

Teatro Carlo Felice Leoncavallo's

operetta La reginetta delle rose runs till June 28 in a production conducted by Gianandrea Gavazzeni and staged by Filippo Crivelli, with cast headed by Denia Gavazzeni Mazzola and Luca Canonici. The next performances are tonight and Sun afternoon (010-586329)

### LONDON

**THEATRE**  
● Sweet Bird of Youth: Richard Eyre directs the National's new production of Tennessee Williams' 1959 drama about a Hollywood drifter who returns to his hometown to encounter the vengeful father of a girl he once seduced. Cast includes Clare Higgins and Richard Pasco. Opens tonight in the Lyttelton (National 071-828 2252)  
● Home: Paul Eddington and Richard Briers head the cast in a revival of David Storey's 1970 play, directed by David Leveaux. Four elderly people chat together in a sunny garden which is only gradually revealed as a lunatic asylum. Now in previews, opens on Tues (Wynham's 071-368 1736)  
● Glencarry Glen Ross: Sam Mendes directs David Mamet's 1983 all-male classic about real-estate salesmen whose insecure egos thrive or perish in the claustrophobic atmosphere of a downtown office. Previews start tonight, opens next Wed (Donmar Warehouse 071-867 1150)  
● The Cryptogram: world premiere of David Mamet's new play about the relationship between a woman, her child and a male visitor. Stand-up comedian Eddie Izzard makes his serious acting debut alongside Lindsay Duncan. Now

in previews, opens June 29 (Ambassadors 071-836 6111)  
● The Queen and I: Pam Ferris plays the Queen in Sue Townsend's stage version of her bestselling novel, which places the Royal Family on a housing estate. Max Stafford-Clark directs (Royal Court 071-730 1745)  
● King Lear: Robert Stephens plays Lear in a transfer from Stratford of Adrian Noble's acclaimed 1993 production (Barbican 071-638 8891)  
● Dead Funny: Terry Johnson's hilarious, rude and emotionally shattering play about dead comedians, sex therapy and childlessness. Zoe Wanamaker heads an excellent cast (Vaudeville 071-836 9987)  
● Arcadia: Tom Stoppard's complex but often funny drama is enjoying a West End run in Trevor Nunn's National Theatre production (Haymarket 071-930 8800)

**OPERA/DANCE**  
Covent Garden The Royal Opera's new production of Aida, conducted by Edward Downes and staged by Elijah Moshinsky, opens tonight with cast headed by Cheryl Studer, Luciana D'Intino, Dennis O'Neill, Alexandru Agache and Robert Lloyd. The Royal Ballet gives the world premiere on Sat of Ashley Page's Fearful Symmetries, set to music by John Adams, in a mixed programme including MacMillan's Winter Dreams and Danes concertantes (071-240 1066)  
Coliseum ENO has a new production of Jenifa, conducted by Glen Edwards and staged by Lucy Bailey, with cast headed by Susan Bullock, Josephine Barstow

and Kim Bagley. Repertory also includes La bohème and Peter Grimes (071-836 3161)  
Sadler's Wells London City Ballet is in residence next week with Coppelia (071-278 8916)

### CONCERTS

South Bank Centre Tonight: Neeme Järvi conducts Philharmonia Orchestra in works by James MacMillan and Shostakovich. Tomorrow: Maurizio Pollini piano recital. Sat: Mahler's Eighth Symphony. Sat (QEH): Nicholas Braithwaite conducts Chelsea Opera Group in concert performance of Zandonai's Francesca da Rimini. Sun: Itzhak Perlman plays violin concertos by Bruch and Beethoven. Next Tues: Kurt Sanderling conducts Philharmonia Orchestra in first of four Brahms concerts (the others are June 26, 28 and 30). Wed: David Willcocks conducts Bach Choir in Elgar's The Dream of Gerontius, with Arthur Davies (071-928 8800)  
Barbican Tomorrow: Felicity Lott and Ann Murray song recital. Sat: Michael Nyman Band in music from The Piano. Sun: Stephanie Gonley directs ECO in Mozart and Vivaldi. Mon: Borodin Quartet gives first concert in a cycle of Shostakovich string quartets (the others are June 22, 24, 27 and 29). Next Thurs: Gidon Kremer (071-638 8891)

### MADRID

Teatro Lirico La Zarzuela Wozzeck opens on Mon in a production conducted by Antoni Ros Marba and staged by José Carlos Plaza. The cast is headed by Gerardo Vera, Anja Silja and Graham Clark.

Repeated June 22, 24, 26 and 28 (01-429 8225)

### MILAN

Conservatorio Tonight: Itzhak Perlman is violin soloist in a Mendelssohn programme with Padua Symphony Orchestra. Mon: Martha Argerich piano recital. Teatro alla Scala Tomorrow: Rigoletto. Next Tues and Wed: Varese Festival concerts conducted by Riccardo Chailly and Pierre Boulez. June 27: Wolfgang Sawallisch conducts revival of the Strehler production of Entführung (02-7200 3744)

### RAVENNA

Ravenna's annual music festival opens tonight with a concert by the Vienna Philharmonic Orchestra conducted by Seiji Ozawa. Other highlights include an operatic concert with Mirella Freni and Carlo Bergonzi on Mon, the Dresden Staatskapelle with Giuseppe Sinopoli next Thurs, the Orchestra of La Scala Milan with Wolfgang Sawallisch on July 3 and the Philharmonia Orchestra with Myung-Whun Chung on July 11. Riccardo Muti conducts Norma on July 16 and Verdi's Requiem on July 20 and 22 (Teatro Alighieri, Via Mariani 2, 48100 Ravenna, Italy. Tel 0544-32577 Fax 0544-215840)

### SPOLETO

The 1994 festival opens next Wed and runs till July 10. Highlights include Wozzeck staged by Günter Krämer and a Poulenc double-bill pairing his surreal opera Les

mamelles de Tirésias with a reconstruction of Nijinska's original choreography of Les Biches. The dance programme is headed by Martha Graham Dance Company and Roland Petit's Ballet National de Marseille. The drama programme includes St Petersburg Maly Theatre's production of Claustrophobia and an Italian-language staging of Arthur Miller's The Last Yankee. There will also be a retrospective of French sculptor Emile Bourdelle (Information and tickets from Teatro Olimpico in Rome 06-323 4890 or Teatro Nuovo in Spoleto 0743-40265)

### TURIN

Teatro Regio La Cenerentola runs till June 30 in a production conducted by Bruno Campanella and staged by Roberto De Simone, with cast headed by Jennifer Lamorne/Susanne Mentzer, Rockwell Blake/Mario Zeffiri, Enzo Dara and Michele Pertusi. The next performances are tonight, Sat, Sun afternoon and next Tues (011-881 5214)

### VENICE

Teatro La Fenice Tomorrow, Sun: Busoni's Turandot and Stravinsky's Perséphone, conducted by Michael Boder and staged by Fabrizio Clerici and Enrico D'Assia, with cast including Sabine Hass, Paul Frey and Fanny Ardant. Sat, next Tues: Peter Maag conducts Mozart's Requiem (041-521 0161)

### ARTS GUIDE

Monday: Berlin, New York and Paris.  
Tuesday: Austria, Belgium, Netherlands, Switzerland, Chicago, Washington.  
Wednesday: France, Germany, Scandinavia.  
Thursday: Italy, Spain, Athens, London, Prague.  
Friday: Exhibitions Guide.

### European Cable and Satellite Business TV

(Central European Time)

MONDAY TO FRIDAY

NBC/Super Channel: FT Business Today 1330; FT Business Tonight 1730, 2230

MONDAY

NBC/Super Channel: FT Reports 1230.

TUESDAY

Euronews: FT Reports 0745, 1315, 1545, 1815, 2345

WEDNESDAY

NBC/Super Channel: FT Reports 1230

FRIDAY

NBC/Super Channel: FT Reports 1230

Sky News: FT Reports 0230, 2030

SUNDAY

NBC/Super Channel: FT Reports 2230

Sky News: FT Reports 0430, 1730;



## Aspirin offered for a chronic illness



Nowhere is the short-termism which plagues British economic management so well illustrated as in monetary policy. Global fixed exchange rates, domestic monetary targets, membership of the European exchange rate mechanism - all have been hailed as the cure for Britain's inflationary tendencies, and then discarded when they have been seen to fail.

The problem is not that the relationship between the Bank of England and the government is unimportant - the international evidence suggests it is. Neither is it that the choice between alternative nominal targets is trivial - more damage has been done over the past 15 years in pursuit of unobtainable targets than by any other economic policy action.

The underlying trouble with British economic policymaking has, instead, been to focus on a symptom - inflation - rather than structural economic weaknesses, and to rely too much on monetary policy alone to provide a cure.

That is the underlying message of *Britain's Economic Performance*. Its long-term focus comes as no surprise, for the authors were all economists or consultants to the National Economic Development Office, a government agency set up in the 1980s to analyse the reasons for the UK's relatively poor economic performance and to encourage dialogue and co-operation between employers, the government and trade unions.

Prominent in the 1970s, the corporatist, consensual style of government which Nedo embodied went out of fashion under the then Mrs Margaret Thatcher, although it took until 1992 - after her departure - for the organisation finally to be abolished. This volume brings together the work in progress of Nedo's staff at the time of its demise, plus contributions from prominent ex-employees and some reflections on the organisation's work.

It surveys, over 18 chapters, the recent performance of the UK economy across trade, investment, finance, labour

**BRITAIN'S ECONOMIC PERFORMANCE**  
Edited by Tony Buxton, Paul Chapman, Paul Temple  
Routledge, 438 pages,  
£50 hardback, £15.99 paperback

and technology. And, as one would expect from former Nedo staff, it strikes a balance between impressive statistical analysis and information, and institutional detail and colour. Not all the contributions get the balance right - the chapters on the relationship between industry and the City are too theoretical. Others are written in a turgid style, suggesting too many hours sitting in Nedo council meetings. Overall, the book tends to become rather bogged down in analysis at the expense of clarity of conclusion.

A powerful argument shines through, nonetheless: decades of under-investment in productive capacity, in education and skills, and in research and development lie at the heart of both Britain's poor growth and employment performance, and its inflationary ills.

The response of government in the face of the accumulating evidence has, the book suggests, been piecemeal and inadequate. The book's underlying message is that economic policy has been driven by ideology and short-term vested interest, rather than long-term strategic sense.

Its most important theme concerns the relationship between inflation and supply-side weaknesses. The authors do not underestimate the significance of stable demand or the damage done by the UK's boom-bust cycle.

They locate the source of macroeconomic failures not simply in errors of judgment at the Treasury or Bank of England, but in supply-side obstacles to sustained growth - shortage of productive capacity and of skilled labour. It would be easy, but mistaken, argue Paul Chapman and Paul Temple, to claim that the twin problems of inflation and the balance of payments deficit in the late 1980s were simply caused by excessive growth of nominal demand.

Instead, they say, the true source of inflationary pressure

was not wage inflation or a loose monetary policy, but the fall in economy-wide productivity growth, which began to push up unit cost alongside growing skills shortages in 1986, well before wages accelerated or interest rates fell to their 1988 lows. By failing to deliver productivity and export growth to match the aspirations of the population for rising living standards and imports, these supply-side weaknesses sowed the seeds of the inflationary troubles that followed.

For the late 1980s, now read mid-1990s, contemporary economic debate and policy-making, they argue, remains too short-termist and shallow, and overly concerned with monetary policymaking.

Yet even with a sluggish recovery and high unemployment, the inability of the British economy to grow without sucking in imports and hitting capacity bottlenecks is already starting to show. Survey evidence points to rising skills shortages; import volume growth has outstripped export growth throughout the recession; and private investment has barely begun to offset the lost physical capacity over the course of the recession. Add in the projected slowdown in productivity growth over the next year, the impact of rising taxes on disposable incomes and the government's need to court popularity, and the early signs of another inflationary cycle emerge.

In short, it is the underlying weaknesses of the UK economy, not simply monetary policy mistakes, that lie at the heart of Britain's recurrent boom-bust cycles. The risk is that the present recovery will soon be choked off by rising skills shortages, wage inflation and capacity bottlenecks. This means supply-side policies to boost productivity growth are as important for anti-inflationary credibility as the relationship between the governor of the Bank of England and the chancellor. That would, it seems, have been Nedo's view.

**Edward Balls**

The reviewer is economic adviser to Gordon Brown, the UK shadow chancellor

Although the academic case against central banks, and for free banking, has failed, so far, to gather much practitioner support, should the current enthusiasm for central bank independence prove a disappointment, in terms of successful re-establishment of price stability, then it is possible, though far from certain, that the cause of free banking would obtain renewed support.

The above is a quotation not from some maverick, but from the keynote paper by Professor Charles Goodhart and co-authors (*The Development of Central Banking*) at last week's Bank of England centenary seminar.

The argument is about whether banking requires more regulation than any other industry. It helps to follow the argument if we make a clear distinction between "currency", namely notes and coins plus bankers' reserves with the central banks, and "money", which is a much wider concept including bank deposits and any other instruments used for settling debts. (Currency is also pretty close to the monetarists' idea of "base money".)

The issue goes back to a division among the founding fathers of economics about the inflationary effects of banking. David Hume, who promulgated the Quantity Theory, regarded currency as consisting essentially of gold or other precious metals. He explained how a doubling of the amount of gold in Britain would lead first to a rise in prices and then to a redistribution of the new gold throughout the rest of the world. He regarded man-made substitutes, whether bank notes or deposits, as essentially counterfeit gold.

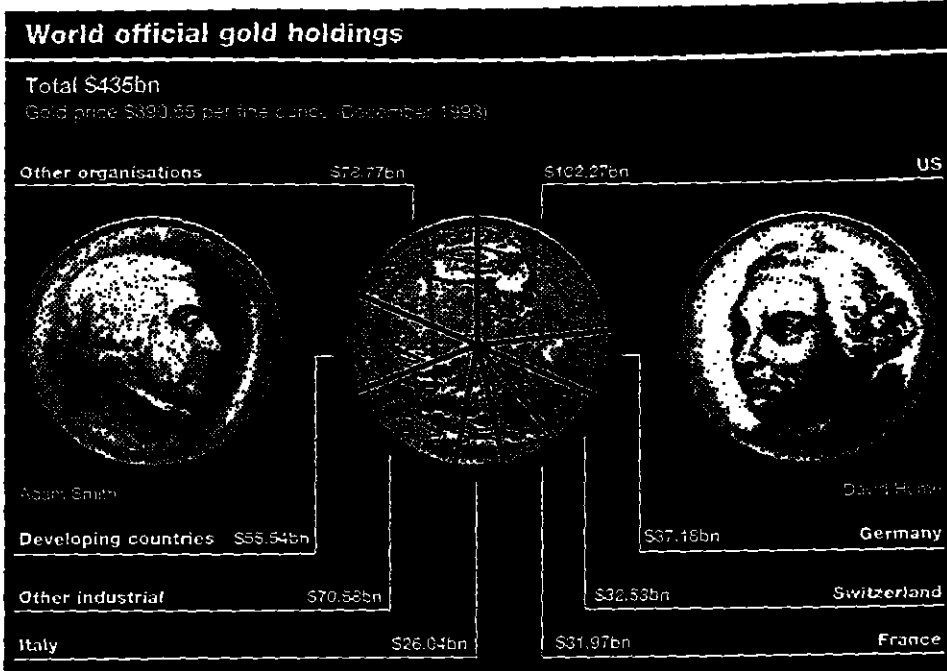
Adam Smith disagreed on the last point. His view, which may be called the "classical" one, was that price stability depended on the convertibility of notes into precious metals. The classical school argued that banks could not issue credit indefinitely as the public had to be persuaded to accept the notes and deposits thereby created. Banks would not only have to acquire a reputation for caution but offer interest, at least on deposits. So the multiplication of man-made money would come to an end where the extra interest from advancing credit was balanced by the extra interest that had to be paid to depositors as well as other banking costs.

There are some factual observations which tell in favour of the classical school.

## ECONOMIC VIEWPOINT

# Free bankers and gold bugs

By Samuel Brittan



The chief monument to the Quantity Theory (then called "currency school"), was Robert Peel's Bank Charter Act of 1844. This tried to stop the multiplication of bank money by giving the Bank of England a monopoly of the note issue, the size of which was tied to its gold stock. The authors of the Act did not realise that deposits would become far more important than notes; and the Act did not prevent a vast increase in the effective money supply erected on a small gold base. There were no long-term inflationary or deflationary developments, while the pound remained convertible into gold.

In our own day central banks have tried to limit the creation of deposit money, and critics have often scoffed that their efficacy is dwarfed by the multiplication of deposits in the Euro markets and general innovation and globalisation. Yet none of these hyped-up forces has prevented central banks from curbing inflation once they had developed the courage to raise interest rates

enough to do so, first in the 1930s and then in the 1980s.

Some of the above arguments are taken from David Glasner's *Free Banking and Monetary Reform* (Cambridge University Press, 1989), to which I alluded in *Economic Viewpoint* last week. This book comes to grips with problems that many other free banking

**Competing money is with us but the state must define an inflation proof unit**

writers have ignored; and it is free of the fanaticism which frequently surrounds monetary subjects.

Glasner maintains that Hayek was wrong to suppose that private enterprise money would be introduced in rival inflation-proof units. This overlooked the cost of switching from one unit of account to another, and especially into

unfamiliar units. Thus, even at high rates of inflation, private enterprise suppliers of money are more likely to compete by paying interest rates containing an inflation premium. Glasner's argument is that we already have competitive money but that the state still has a function in defining an inflation-proof monetary unit.

What then would a moderate free banker, like Glasner, now advocate? He does not seem to regard the central bank monopoly of the note issue, or even the legal tender laws, as important enough to crusade against. Nor does he insist on the immediate abolition of all central banks.

His big criticism is of compulsory state-guaranteed deposit insurance. The fate of the US Savings and Loans institutions, which had to be rescued at the cost of the American taxpayer, gives him all the ammunition he needs. Such guarantees create a problem of moral hazard, as banking institutions feel safer about engaging in reckless lending.

The argument does not stop here. There is implicit, if imperfect, understanding that central banks will not allow commercial banks to fail. The lender of last resort function consists today of deliberately ill-defined guarantees in return for acceptance of detailed supervision. It is this that gives central bankers the air of very important people who need to be engaged, not just with monetary policy, but with the highest figures in private finance. Without going so far as to abolish these responsibilities overnight, New Zealand's proposals for a switch of emphasis from supervision to disclosure is surely the direction in which to go.

An implication is that ordinary citizens and small businesses not wishing to take a view on financial markets would be well advised to place their ready cash in low-interest deposits backed by virtually risk-free assets, such as short-term government paper. Glasner departs from some other free bankers in accepting a role for the state not only in declaring a monetary unit but in supplying a currency denominated in that unit, which would preserve its real value. He joins the new and old logies who hold that monetary stability can, in the end, only be guaranteed by convertibility into a real asset. The one asset he discusses in detail is gold.

But unlike the pure gold bugs, he recognises that gold itself can fluctuate in real value, especially as so much of the world's gold stock is in the hands of central banks. He suggests base money should be convertible into gold at a variable rate designed to stabilise the general price level. And he therefore advocates a variable official gold price. If, for instance, the price of gold falls to keep up with a general inflation index, the holder of currency would receive a larger amount of gold on conversion. But if the price of gold rose by more than the general price index - that is a threat of deflation - then a smaller quantity of gold would be paid out for each currency unit exchanged.

A first inspection suggests that central bank gold stocks might be enough to give the plan a chance. IMF estimates indicate that they are worth over \$400bn. But, clearly, plans for an adjustable gold standard will need to be fully investigated before even being proposed, let alone adopted.

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

### Concerned by banking practice

From Mr John Jackson.

Sir, It is normal practice for a clearing bank to obtain a report from accountants before granting, or continuing, financing facilities for working capital to a company that is in, or emerging from, a period of financial difficulty. The accountants are instructed by the bank in terms agreed with the company, which undertakes to the bank to pay the accountants' fees for doing the work. This is unobjectionable.

However, in such circumstances, certain clearing banks may also indicate to the accountants that, in the event of a situation developing in which the power to appoint a receiver is exercised by the bank (possibly following a decision not to grant or renew facilities in the light of the accountants' report) that firm of accountants will be appointed receivers. I think this practice is objectionable.

My concern is heightened if the bank invites the accountants to discuss how they would proceed with a receivership while, to the knowledge of the bank, the directors are negotiating a transaction which might create a need for a further report by the accountants.

My concern is heightened further if, when the directors are successful in their negotiations, the bank calls for a further report and the accountants, to the knowledge of the bank, refuse to put in writing an acknowledgment that they, in making their report to the bank, owe a duty of care to the company.

Perhaps it would benefit the business community if this area was considered by the Bank of England and the Institute of Chartered Accountants. John Jackson, Brown & Jackson, 21 Southampton Row, London WC1B 5ES

### Voters fed up with Westminster too?

From Mr Christopher Jackson.

Sir, Kevin Brown ("PM under pressure as Tories fear disaster in Euro-poll", June 11/12) reports my friend Sir Teddy Taylor as remarking that the voters had "shown in the astonishingly low turnout for the Euro-polls that they are fed up to the teeth with Brussels rule".

The facts do not support him. In the Kent East seat which I shall also be vacating next month the Westminster

constituencies of Dover, Ashford, Folkestone, Canterbury had higher turnouts in the Euro-election than in four out of the five Westminster by-elections held on the same day.

Should I conclude that the voters are "fed up to the teeth" with Westminster? Christopher Jackson, MEP for Kent East, Constituency office, 2 Wellmead Drive, Sevenoaks, Kent TN13 1QA

### No doubt about estimates of beer imports to UK

From Mr M H Rees.

Sir, I was surprised by Mr Pressnell's assertion (*Personal View*, June 9) that BLRA data on duty-paid imports might not be defensible. The Caled effect has clearly given rise to uncertainty in France as to the precise fall in the French domestic market which occurred in 1993, but Mr Pressnell admits personal imports from France in 1993 were "around 800,000 hectolitres, perhaps 1m at the most". This is in line with the BLRA's estimate of the growth of personal imports that year, bearing in mind that personal imports were already running at more than 900,000 hectolitres per annum in 1992.

Mr Pressnell says that beer duty receipts were higher (by 0.08 per cent) in 1993 than in 1992. But the effective rate of duty was 6 per cent higher overall in 1993 than 1992. This leaves plenty of room for a fall in domestic beer sales in 1993 of about 2 per cent and for the BLRA's estimate of the growth in duty-paid imports.

The BLRA has never predicted increasing duty-paid imports would nullify the strong growth in the take-home beer market. Nevertheless, 1992 growth of, say, 5

per cent was reduced to 2 per cent in 1993 and pub and club beer sales fell by 3.8 per cent.

Mr Pressnell's figures for vehicle journeys across the Channel appear to assume that all journeys are made through Dover. Although Dover is undoubtedly the largest passenger port for the Continent, 40 per cent of all journeys go through other ports - Ramsgate, Folkestone, Portsmouth, Newhaven, Plymouth, Harwich, etc. He disregards the 824,000 return trips made by coaches and commercial vehicles through Dover. The figure of 8.5m return passenger trips in 1993 is too low even for Dover, the correct figure being 9.2m. Moreover, about one-third of all duty-paid imports of beer are carried in transit vans carrying on average a full load of 360 litres. The actual average load per car is less than 50 litres, less than half the guideline level per person of 110 litres and the same as the old allowance per person.

Mr Pressnell's article gives no ground whatever for doubting the BLRA's estimates. M H Rees, Secretary, Brewers and Licensed Retailers Association, 42 Portman Square, London W1

### Time to join campaign

From Mr Chris Hines.

Sir, Liberal Democrats appear to have been robbed by look-alike Liberal Democrats of their seat in Devon and Plymouth East. Having seen the damage that consumer confusion can inflict, they will perhaps now join the other political parties and support the British Producers and Brand Owners Group campaign against look-alike products. Chris Hines, 65 Waverley Road, Sydenham, London SE26 5JB

### Need for arms code

From Mr Vaughan Allen.

Sir, Leslie Crawford's article on the supply of arms by France to the Rwandan government ("France, South Africa and Egypt 'supplied Rwanda massacre arms'", June 14) illustrates clearly the problems caused by the lack of consistent policy on arms exports within the European Union.

In June 1991, the European Council published a list of seven criteria which should govern arms export controls (later expanded to eight at Lisbon in 1992). These have yet to be adopted by the EU, because of disagreements between member states over interpretation.

Implementation of these criteria - especially those relating to consideration of the human rights records of the importing country and its internal stability - would deny certain states such as Rwanda access to military goods, and would constitute a significant step towards controlling the flow of arms to oppressive regimes.

Vaughan Allen, media officer, Saferworld, 82 Colston Street, Bristol BS1 5BB

## CSO constantly seeks to enhance seasonal adjustment procedures

From Mr David Wroe.

Sir, We were pleased to see your interest in seasonal adjustment of statistical series - a highly technical subject, but at the same time one of great importance in the analysis

of economic and other data ("Easter's moveable feast dishes statisticians", June 7). The topic is one to which we devote a lot of attention both in considering the merits of alternative systems and in

deciding how best to use options available in the X-11 system we have adopted. In our continuing search for improvements, we have engaged the help of Dr Estelle Dague, an expert of interna-

tional reputation, to advise on seasonal adjustment procedures. David Wroe, deputy director, Central Statistical Office, Great George Street, London SW1P 3AQ

On Friday, June 17 the FT, in conjunction with Opel, will publish a 24 page, colour guide to the 1994 World Cup.

It looks at how the tournament is organised and names the key players, both on the pitch (Baggio, Asprilla, Milla) and off it (Coca-Cola, Adidas and FIFA).

The guide also examines the changing nature of the game, the new rules and football's emerging nations.

**Financial Times. Europe's Business Newspaper.**



## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL  
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Thursday June 16 1994

## Reforming US welfare

The most important aspect of the welfare reforms announced this week by President Bill Clinton is the proposed shift from a passive to an active stance. The laudable goal - likely to strike a chord with politicians in other countries - is to break the "cycle of dependency" and provide recipients with the job training, counselling and childcare required if they are to become productive citizens.

Although Republicans have reservations about many of the specific measures, there is strong bipartisan support for ending the present system, both on Capitol Hill and among state governors, many of whom are introducing their own welfare reforms. There is little prospect of legislative action this year, because the relevant congressional committees are grappling with the even bigger challenge of healthcare reform. But given the consensus on the need for change, reforms loosely based on Mr Clinton's ideas probably will be enacted in 1995.

The most controversial change is the proposed two-year time limit on welfare payments. This is not quite as sweeping as it sounds. The new rules would apply only to the "next generation" - people born after 1971, about a third of the present case load. And the measures would be phased in slowly: by the year 1999 it is estimated that only about 8 per cent of the welfare population would be working for their benefits.

Nor is Mr Clinton proposing an end to public support after two years. If recipients could not find private sector jobs before the deadline, they would be offered publicly-subsidised employment at the minimum wage. Provided people "play by the rules" and continue searching in good faith for private sector jobs, the offer of

public employment would be permanent.

The relevance of these measures to Europe's problem of welfare dependency is limited. Mr Clinton is focusing on Aid for Families With Dependent Children, a joint federal-state programme which channels benefits almost exclusively to single-parent families. The most important differences between the US and Europe relate to treatment of adults and the unemployed. The US has never had a general welfare system: childless adults do not qualify for federal benefits and get very little assistance from states. Unemployment insurance has always been limited to six months, with temporary extensions during recessions. It is in these areas that reforms in Europe may produce the greatest benefits in terms of reduced dependency.

The US insistence that young mothers with children "earn" their benefits marks a hardening of moves toward "workfare" which began with the bipartisan Family Support Act of 1988. Yet it is questionable whether this is the most urgent priority when cash for job training is so limited. Instead of trying to get mothers out of the home, where they are gainfully employed in raising children, it would make more sense to focus on improving the job skills of unskilled young males, who have dropped out of the labour force in disturbingly large numbers. If such men were more employable, they would also make better marriage prospects. The number of out-of-wedlock births might then decline. And the US would have begun to address one of the root causes not just of welfare dependency, but of the poverty and violence that disfigure inner cities.

## Unsugared pill

What do the Football Association and the watchdogs of Britain's retail financial services industry have in common? Answer: an uncanny ability to penalise the wrong people.

Consider the case of Tottenham Hotspur. The FA has just imposed a swingeing £500,000 fine on the north London soccer club, excluded it from the FA Cup for a year and knocked 12 points from its total next season, which will make relegation difficult to avoid. The offences in question had nothing to do with controversial loan arrangements and transfer payments undertaken by its former manager Mr Terry Venables. They concerned the less weighty matter of irregular loans made to players in the 1980s. That was before the arrival of the club's present chairman and controlling shareholder, Mr Alan Sugar of Amstrad.

Mr Sugar is the kind of hard-nosed entrepreneur for whom hearts do not readily bleed. But it is difficult to see why he, who rescued the club with a cash injection in 1991, should bear the brunt of the FA's disciplinary action; or, again, why players and fans who were not involved in the irregularities should live under the cloud of

a 12-point handicap. Mr Venables, meantime, has never fully answered his critics, but has been rewarded by the FA with the job of England's coach.

This would not seem to fit any recognisable definition of natural justice. But it might well appear familiar to the policyholders and shareholders of those life assurance companies that have recently been fined for sharp sales practices. The misdemeanours were perpetrated by the directors, managers and salesmen of the companies. Yet the fines fall chiefly on the policyholders - including victims of mis-selling - and to a lesser extent on shareholders in proprietary companies. This no doubt creates an impression of regulatory activity. But it is not a kind of regulation worth having. Still less does it constitute justice.

The FA should sharpen up its act, but may need a little brushing legal assistance from Mr Sugar to do so. The new Personal Investment Authority should be encouraged to require individual registration and fines for insurance company directors. As long as sanctions are manifestly indiscriminate, regulation degenerates into farce.

## Clarke on trial

The chancellor of the exchequer assured his audience at the Mansion House last night that "we have not created the conditions for the strongest recovery in Europe in order to throw it away by creating yet another boom followed by a bust". Such talk is cheap. But will Mr Clarke act as decisively as he talks?

The chancellor is right to argue that the UK might manage a long period of sustained growth, low and stable inflation. There are, as he notes, three threats: unsustainable public borrowing; failure to keep inflation under control; and problems on the supply side, which would be shown in labour shortages and current account deficits.

So far, the recovery is going well, as yesterday's data show. Over the 12 months to May the retail price index, excluding mortgage interest receipts, rose 2.5 per cent, well within the government's 1.4 per cent target range (though at the upper limit of the bottom half of the target range, which is where inflation is supposed to be by the end of the Parliament). Happily, the underlying increase in labour earnings fell back to 3% per cent in the year to April, down from 4 per cent in March.

Furthermore, unemployment has fallen far more than might have been expected, by 311,000 from its cyclical peak in December 1992. Yet the employment data are puzzling: the labour force survey shows an increase in the total number in employment of only 149,000 between the winter of 1992-93 and the winter of 1993-94, while the survey of employers shows a fall of 58,000 in employment between December 1992 and

March 1994. These discrepancies go to show how difficult it is to know the economy's potential output.

The chancellor's list of threats is correct. He has also done the right thing about the fiscal deficit, but must remind his backbenchers that tax cuts will demand further cuts in spending. As for bottlenecks, the best remedy of all steady growth. Bottlenecks are bound to plague an economy suffering from erratic demand management.

Above all, demand must be managed cautiously, since nobody knows what potential output is. This is, in any case, not a point, but a band. What the authorities do know is that over the last cycle the underlying annual rate of growth was only 2% per cent 3 per cent is probably the fastest safe annual rate of growth of real output and, given the current account deficit, also of real domestic demand. If inflation is to be below 2% per cent, nominal domestic demand should rise at about 5% per cent a year, which is, as it happens, what it did in the year to the last quarter of 1993 and, again, to the first quarter of 1994.

Mr Clarke is right to argue that the decision to publish the minutes of his discussions with the governor has been his most important one. But they also show that he has been more willing to cut rates than Mr George. Markets do believe Mr Clarke will be forced to raise rates, but fear he will act too late. Given their past experience, investors are bound to be distrustful. Mr Clarke must be prepared to prove those doubts misplaced.

She's the quintessential savvy, beautiful, independent, professional American woman. That is the role actress Candice Bergen plays almost nightly on US television in two different contexts: as the star of the comedy series *Murphy Brown* and as advertising pitch-person for long-distance telecommunications group Sprint.

Right now she can be seen extolling the merits of Sprint's new voice-activated Foncord - the world's first calling card allowing a user to dial numbers simply by ordering the telephone system to "call home", or any of nine other destinations the individual nominates.

One advertisement has Bergen losing her address book as she drives across a wild American landscape. No problem. She uses her Foncord at a remote call-box, muttering to herself: "Is this a great country, or what?" The mundane act of placing a phone call seems sexy, sophisticated, even patriotic.

It also highlights the attractions of Sprint, in which Deutsche Telekom and France Telecom have just agreed to invest some \$40m for a 20 per cent stake as part of a new global telecommunications alliance.

Established in 1986, two years after AT&T's stranglehold on the long-distance market was broken by an anti-trust court settlement, Sprint has built itself into one of the Big Three US long-distance carriers, with a strong brand identity (thanks in no small measure to Ms Bergen) and a reputation for technological innovation.

It was the first US company to build a nationwide, all-digital fibre-optic network - the kind of system which will form the backbone of the much-touted "information superhighway" - and it owns one of the leading global data communications networks, called SprintNet.

That said, it has been less successful than rival MCI Communications - longer established and known for razor sharp marketing - at snatching customers from AT&T, whose share of the US long-distance revenues has shrunk from 90 per cent to about 60 per cent since full competition was introduced in 1984.

Sprint, which made some serious marketing errors in the late 1980s, has a US long-distance share of around 9.5 per cent, against roughly 19 per cent for MCI. But Sprint - dismissed a few years ago as a long-distance also-ran - is showing signs of being a more aggressive, effective competitor.

It is also unique among US communications companies in having large operations in all three important areas of the business - long-distance, local and cellular telephony - and some analysts

## We're trying to connect you...

Martin Dickson appraises the attractions of Sprint to French and German state-owned telecoms companies



think this, with its national brand-name, puts it in a strong position to benefit from the sweeping changes facing the US industry.

But it is mainly Sprint's long-distance and international operations which make it the most attractive US partner for European telecommunications companies - given MCI's alliance last year with British Telecom, and the likelihood that AT&T's size would make it an uncomfortable bedfellow and might trigger competition policy alarms in Brussels.

Sprint, for its part, needs foreign allies if it is to be an effective global player against AT&T and MCI, offering business customers a comprehensive service around the world.

The \$40m it will receive from the French and Germans will help it cut borrowings (its debt to total capitalisation ratio stood at a relatively

high 55 per cent in late 1993) and to invest in opportunities created by telecommunications liberalisation in the US and internationally.

Central to Sprint's growth has been the personality of its tough chairman, 54-year-old Mr William E. Sawyer. A former Harvard Business School student and one-time investment banker, in 1980 he joined United Telecoms, a sleepy local telephone operator, and persuaded it to invest in the long-distance market. In 1986, he united these operations with Sprint, the newly established long-distance arm of GTE, another local operator. GTE eventually sold its stake to United Telecom, which in turn changed its name to Sprint.

Sprint's long-distance business quickly gained customers from AT&T but at the start of the 1990s its market share began to slip, as the strains of its helter-skelter expansion began to tell: it was over-

staffed; it had a reputation for billing errors; United Telecom and GTE argued over strategy; and MCI was much more innovative in its marketing, particularly to homes and small businesses.

Sprint's share is now rising slowly again, and profitability is improving, thanks in part to a 1991 management reorganisation which focused more closely on market segments. It has established a solid position among corporate customers and has cleverly targeted affluent individuals who use the phone often, though it is still under-represented in the small businesses market.

The long-distance arm is in the throes of an extensive programme to cut costs and improve cycle times which analysts expect to produce several hundred million dollars in savings when it ends next year.

Its operating margin - operating income as a percentage of revenues - has already risen from 5 per cent in 1992 to a little over 8 per cent, and Wall Street expects the figure to be close to 10 per cent by late 1995. But that would still be short of the 11 to 12 per cent margin at AT&T and MCI.

Sprint's local telephone operations have a much better financial track record. Serving 6m customers in 19 states, Sprint has one of the most modern local networks in the US, one of the highest returns on equity among regional carriers and the nation's fastest growth in access lines. And while the local operations had operating revenues last year of \$4.1bn, well below the \$6.1bn of long-distance, they made \$94m in operating income, far outstripping the \$50m of long-distance.

Sprint's cellular telephone business, the 10th largest in America, also had one of the industry's fastest rates of customer growth, and Mr Sawyer plans to use much of the European cash injection to bolster its position. He wants to form an alliance with other cellular operators, which have a patchwork of local licences across the US, to create a seamless national mobile network. His rivals have similar plans: AT&T (through its proposed takeover of McCaw Cellular) and MCI (through a stake in wireless operator Nextel).

All three groups, and their allies, are expected to be keen bidders at the end of this year when the federal government auctions off licences for personal communications services, which use especially small, light handsets and may turn wireless into a mass market.

Sprint's local phone business will face increased competition over the next three to five years, in common with every other regional carrier, as competition breaks down these local monopolies. But analysts think it will fare less than most regional carriers because its local business is concentrated mainly in rural areas with fewer than 10,000 access lines - making this side of its business unattractive to companies targeting areas of high population density.

Sprint, moreover, thinks any local losses it may suffer from competition could be greatly outweighed by the freedom deregulation will give it to go into the territory of other regional operators: many of its exchanges are close to large centres of population, where it could cream off business customers.

"This may be the gold mine of local competition for us," says a senior executive.

Andrew Adonis explains the competitive pressures leading to international alliances

## Best form of defence

Few industries are surrounded by so much hype as telecommunications. Its networks have become "superhighways"; its new services are invariably "multimedia"; every other joint venture claims to be "global".

In fact, the multimedia revolution is in its infancy, while today's grand alliances are essentially moves by individual telecoms companies to increase their ability to snatch core telecoms business from other international operators. Such truths should reassure, not disappoint, the consumer. It means more competition, better service, and the prospect of sharp falls in prices, particularly bloated international tariffs.

This is not to minimise the sums of money at stake. More than \$40m will change hands if the alliance between the US company Sprint and the French and German state-owned telecoms companies is consummated. The trio is consciously imitating British Telecommunications and MCI, which yesterday gained US regulatory approval for a \$5.3bn transatlantic alliance.

From the point of view of France Telecom and Deutsche Telekom, the Sprint link-up is more defensive than offensive:

● The motivation for the huge investment in the Sprint hand and foot to a Franco-German telecom alliance formalised last December. For the European companies the prize is access to Sprint's existing networks, services and marketing dynamism. It also gives a respectable route into the US, the home of most multinational businesses, reducing the risk that AT&T operators - particularly AT&T - will steal traffic from multinationals based in France and Germany when the EU's markets are fully liberalised in 1998.

● The \$4.2bn which the two state telecoms companies intend to pay Sprint in a straight equity investment in the US operator. It is not geared to joint services or networks: indeed, Sprint talks about using the cash to cut borrowings and bid for US cellular licences.

● Of the services the new alliance proposes to offer, some, such as international calling cards, are already generally available in the US; while others, such as cross-border "one-stop shop" facilities, consist of doing better and cheaper what telecoms companies claim to

do already - provide an efficient, cost-effective international telephone service.

Other international telecoms alliances show similar characteristics. Mr Viesius Vucins, chief executive of Unisource, the international joint venture launched last year by the Swedish, Swiss and Dutch national telecoms operators, concedes: "Our focus is a bit uneasy - it is solving customer needs as they are right now: better quality and lower cost for international telecoms services."

He adds: "They are basic needs that should have been solved a long time ago, and we need to get them right before we can start offering very sophisticated services." To succeed, a US alliance for Unisource is "very important". He refuses to elaborate, but Unisource is known to be in talks with AT&T about a transatlantic tie-up.

Mr Vucins' "basic needs" are big business. The market for providing managed telecoms services to multinationals, enabling them to deal with a small number of contractors for their international telecoms needs, is potentially vast.

Dataquest, the international consultancy, estimates that in 1997 the global market for international calls will be worth about \$100bn, with the corporate sector accounting for two-thirds. The operator able to establish itself now with the multinationals - of which Unisource estimates there are 2,400 globally, 800 of them in Europe - will be well-positioned as national telecoms monopolies crumble outside the US.

However, the market for telecoms companies to act as "outsourcers" for the telecoms needs of multinationals - that is, to take over the ownership and management of their telecoms systems - is problematic. Surveys show large companies reluctant to hand over full control of such a strategic asset: according to one international operator, up to a third of multinationals inviting tenders for outsourcing contracts end up not awarding them.

As for the multinationals, their new-found power as buyers has been enhanced by the formation of a pan-European telecoms association of large multinationals, includ-

ing Philips, ABB, Amro, ICI, Bank Xerox and ABB. Its objective is simple: to negotiate cheaper volume tariffs and better cross-border facilities by offering pan-European contracts to one or more of the larger operators.

As a first stage, the association has invited British Telecom, Unisource and an alliance of AT&T and Unisource to produce plans and prices for a pan-European network. Mr John Sale of Bank Xerox, the association chairman, is looking for cost savings of up to 40 per cent in return for volume business. At the start of the year, the association had 30 members; it has already risen to 50 "and we are continuing to receive approaches from large companies", says Mr Sale.

For their part, the telecoms alliances are pulling out every stop to get business from the association. They do it with some misgivings: "Frankly, the deal is that we undercut ourselves, and the more the better," notes a senior executive of one telecoms company.

But the cost of missing out could be higher still, as the alliances secure the principal contracts using their muscle to bargain down the prices of bulk customers from other telecoms operators around the world.

## OBSERVER



'British Rail sued Railtrack, then sent in the bailiffs'

of this sort might go down well with the trade union lot but they are not going to help Tony Blair's chances of winning an election if Prescott were to be his deputy.

### Dole vita

One of the toughest tasks facing Silvio Berlusconi since he was appointed prime minister last month has been to decide where to sleep. The Italian press has had a field day speculating whether it would be a 16th century villa in the Doria Pamphili park, a magnificent flat in old Rome or a mansion in that haunt of film

stars, the Appia Antica. However, problems of security and fear of antagonising the public by ostentatious living have eliminated all these options. Instead, he has plumped for an unused flat on the upper floor of the prime minister's office at Palazzo Chigi.

Berlusconi's search for a suitable residence underlines the fact that the previous 52 postwar Italian premiers were never in office long enough to worry much about where they lived. The Chigi apartment was last used in 1983 by that hardy annual Christian Democrat Amintore Fanfani.

### Singed?

Is the honeymoon over between British Gas and its new regulator, Clare Spottiswoode? Judging by British Gas's pained response to Spottiswoode's decision on the pricing formula yesterday, the answer would seem to be "yes". Announcing that this year's dividend increase is now at risk, British Gas chief executive Cedric Brown said: "The document dispels any thought that British Gas has captured its regulator. She is extremely tough, demanding, intelligent and has a clear mind of her own."

Then again, Observer does not recall the word "intelligent" ever appearing in the war of words which characterised British Gas's stormy affair with her predecessor,

the crusty Sir James McKinnon. Perhaps there is a flicker of hope that the relationship may warm up again.

### False note

Hoots moan, here's a rum do - bagpipes that can't play a note. It seems that enterprising Pakistanis have spotted an unusual marketing niche. They are manufacturing cheap versions of Scottish bagpipes, the less peculiar instruments shaped like a battered carpet-bag which emit sounds like a banshee, much to the delight of some Scots.

Stuart Mackay, of Forfar-based (authentic) bagpipe manufacturers Gillanders and McLeod, says that "Pakistanis are definitely targeting our market. It's a real cheek. The workmanship is terrible. They hardly produce a note - and tourists who have bought these things in Edinburgh come in and ask us to make them playable!" The silent bagpipe - now that really would be a USP.

### Pasta and chips

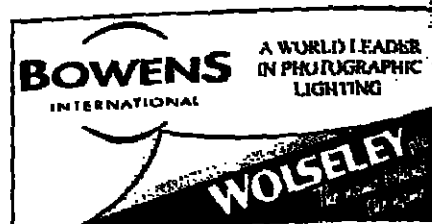
With the kick-off only days away, World Cup fever is hotting up in New York where T-shirts celebrating the first round's most compelling match have gone on sale. On the front: "Ireland vs Italy". On the back: "The IRA vs The Mafia".





# FINANCIAL TIMES

Thursday June 16 1994



Industry likely to make \$1bn profit this year

## Airlines set to end four years of loss-making

By Paul Betts, Aerospace Correspondent, in Geneva

The international airline industry expects to return to profit this year after suffering four years of huge losses.

After losing \$4.1bn last year and a total of \$15.6bn since 1990 on international scheduled services, the International Air Transport Association (IATA) said yesterday the industry was likely to show a profit of about \$1bn this year.

"We are hopeful we have turned the corner," said Mr Tom Murphy, senior director of the organisation which groups more than 220 carriers.

Although the industry had hoped to see the first signs of an overall improvement last year, Mr Pierre Jeannot, IATA's director-general, said 1993 was far worse than expected.

Originally the industry had expected to lose about \$2.4bn on international scheduled services last year, but ended up with a

\$4.1bn deficit, the second largest in its history after that of \$4.8bn in 1992.

Costs per ticket sold had fallen by 6.2 per cent last year, compared with an expected 8.8 per cent decline.

World airlines expect return to profits. Page 4

For the first time since 1988, airlines were fuller than the previous year, with traffic 7.7 per cent up on 1992 and capacity up only 5.3 per cent.

But Mr Murphy said much of the traffic growth had been "bought" through promotional and discounted fares at the expense of yields. This led to the bigger-than-expected loss of \$4.1bn.

While traffic increased last year, the operating revenues of IATA airlines fell by \$400m to \$107.7bn, reflecting the pressure on passenger yields.

Traffic this year is expected to

grow by 8 per cent, with capacity growing more slowly by 5 per cent. This, coupled with a small decline in costs as well as yields, is likely to lead to a \$1bn profit in 1994.

Although this was a sign that the industry cycle was finally turning, a \$1bn profit still represented less than 1 per cent of the industry's annual turnover, IATA officials noted.

Mr Murphy said last year's losses were not evenly distributed across the industry. About half the airlines were hovering around break-even, some were doing well and about one-quarter of the industry made losses.

After a disastrous 1993, Mr Murphy said this year had started well with a continued improvement in passenger loads. Mr Jeannot said airlines had to continue to drive down costs to improve their financial positions. But he also called on governments to reduce the burden of taxes and charges on the industry to help support its recovery.

## Five-year EU court battle lost in the translation

By Emma Tucker in Brussels

A five-year court battle lost in translation yesterday when the members of an alleged plastics cartel had fines totalling \$27.5m dismissed because of a series of errors by the European Commission.

The European Court of Justice in Luxembourg overturned the fines against a group of 14 PVC companies because of discrepancies between the German, English, and French texts of the commission's decision on the cartel.

The textual differences invalidated the entire legal process, the court said. It ruled the commission must pay legal costs for itself and the 14 companies. The commission said it is too early to say how large the costs might be.

A further problem was that Mr Jacques Delors, commission president, had signed the original decision, taken in 1988, in only three of the five relevant languages. The process did not stand up in court, the court said yesterday.

"Acts tainted by an irregularity whose gravity is so obvious that it cannot be tolerated by the community legal order must be treated as having no legal effect," said the judgment.

The commission, still determined to impose the fines, hit back yesterday with a decision to begin the process all over again. In a statement it said it proposed to restart the action, "correcting the procedural errors".

Although Mr Delors signed French, German and English versions of the decision, it was delegated to Mr Peter Sutherland, then the competition commissioner, to sign the Dutch and Italian versions.

The court said the papers should only have been signed by the commission's president and executive secretary.

"Far from being as the commission claims, a mere formality for archival purposes, the authentication of the acts is intended to guarantee legal certainty by ensuring that the text... becomes fixed in the languages which are binding," a court statement said.

"These sorts of mistakes don't happen very often," said the commission yesterday. "We have changed our procedures to make sure it doesn't occur again."

There are no plans to sue any translators, the official added, but one or two civil servants may be sacked.

The commission works in nine languages and it is not the first time linguistic misunderstanding has come between Europeans. Victor Hugo, the French novelist, once translated the Firth of Forth, the Scottish Estuary, as "Le premier du quatrieme".

## THE LEX COLUMN

## Hot air from British Gas

It is time British Gas stopped playing the victim and got on with adding value to its businesses. The company may once have thought that saying how awful things were would encourage the regulator and the government to take a soft line. But it should now be abundantly clear that Ofgas is likely to respond more favourably if British Gas seeks to improve itself than if it moans.

There was really little to complain about in Ofgas's transportation price formula. The rate of return is in line with what the Monopolies Commission recommended. The annual price cut of 5 per cent in real terms seems achievable. Assuming volume growth of 5 per cent a year, the target could be hit by annual efficiency savings of 2.5 per cent. Yet British Gas responded by saying it would curtail investment and find it hard to justify dividend increases.

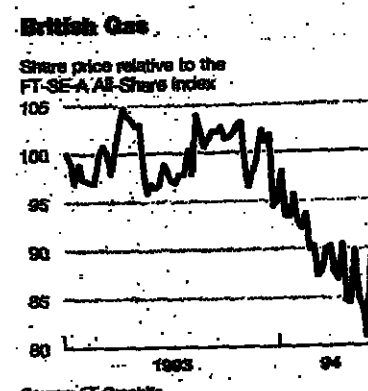
The reaction is odd. A promised real rate of return of 8.575 per cent on new investment is not bad for a safe business like gas transportation. Given the growth in demand, curbing capital expenditure looks a bit like cutting off its nose to spite its face. There may be good reasons for freezing or cutting dividends. But it is strange to pin the blame on Ofgas; British Gas last increased its dividend in February - after the government had responded to the MMC report.

British Gas would do better to rise to the challenges ahead. The main tasks are to knock its public gas supply business into shape so it can face the advent of competition in the domestic market and to improve efficiency in the transportation business. Until British Gas communicates strategies to achieve both tasks, its share price will remain subdued.

### UK economy

So it looks as though there was nothing to worry about in average earnings after all. The apparent upward drift was just a blip caused by bonus payments to all those City folk who spend their time predicting the inflation rate. Moreover, the UK's productivity performance is still encouraging. Unit labour costs were up only 1.9 per cent in the year to April compared with 2.2 per cent in March. At some stage, as Mr Eddie George pointed out at the Mansion House last night, interest rates will have to go up again. On the basis of such figures he would have trouble arguing that it must be soon.

FT-SE Index: 3045.8 (+6.2)



If gilts initially reacted to the figures with a strong rally, equities seemed a little more grudging in their welcome. Perhaps the share market's concern is that the recovery may not be quite so strong after all. Certainly the sharp fall in the workforce during the first quarter is food for thought. Today's retail spending figures will provide a further pointer to the state of the economy. In turn, that may complicate the political debate over tax cuts.

A faltering recovery and an absence of inflationary pressure might make tax cuts appear more acceptable. But with world bond markets still uneasy, the authorities have to worry about the ability of the gilts market to absorb new issues. It will not have escaped their attention that by yesterday evening gilts' positive mood on inflation was already giving way to nervousness ahead of tomorrow's auction announcement.

### Thames Water

Yesterday's 2 per cent fall in Thames' shares cements its position as the worst performing water company since privatisation. The shares were priced on a yield discount to the sector in 1990 but now stand at a yield premium. The miserable performance of Thames' diversification strategy is partly to blame. Including yesterday's write-off, it has invested around £170m in businesses which will do well to cover their costs this year. As Thames acknowledged yesterday, the full year dividend would have been higher had it stuck to its knitting as a utility.

The cost in terms of lost management time is more difficult to quantify

but potentially just as damaging. Studies commissioned by Ofwat, the industry regulator, show Thames to be among the least efficient in the sector, even though it charges customers less than its peers. While the company disagrees with Ofwat's conclusions - and demonstrated admirable control of operating costs last year - it may be too late to stop the regulator setting tough efficiency targets for the second half of the decade. Unless the non-utility side is by then showing marked improvement, Thames could find itself fighting a war on two fronts.

### NFC

It looks as though Mr Peter Sherlock's honeymoon period as chief executive of NFC is over. Yesterday's 10 per cent fall in the shares after interim figures only marginally below consensus expectations suggests the market is growing impatient for his restructuring of the company to bear fruit. The new business put on in the UK during the first half may well take time to show through to profits. But it is striking that both turnover and profits were virtually flat in UK transport and logistics at a time when the recovery was supposedly gathering pace. Indeed profits would have fallen, across the group as a whole without the smaller loss at the peripheral Lynx parcels division and the increase in the pension credit, whose future depends on actuarial whim. Maybe the share price would have been spared yesterday's shock in the days when NFC used to make routine profit forecasts, but it is unlikely to outperform till Mr Sherlock delivers the goods.

### Glaxo

Glaxo's market capitalisation has increased forty-fold since Sir Paul Giromani stepped into the chief executive's shoes in 1980. Yet the £10bn decline in the company's value over the past two and a half years reflects a tougher environment than the free-wheeling 1980s. Margins are under pressure and volume growth is harder to come by. Sir Paul's decision to retire as chairman is therefore timely. His instinctive dislike of acquisitions does not sit comfortably with Glaxo's need to position itself in a changing market, or its prodigious accumulation of cash. A large acquisition in US healthcare is not the only answer. But shareholders will give Sir Paul a double vote of thanks if the company he built now finds it easier to adapt.

## Clarke says spending cuts to have priority over tax cuts

By Peter Norman, Philip Coggan and Gillian Tett in London

Mr Kenneth Clarke, the UK chancellor of the exchequer, last night pledged that the government would not steer Britain's economic recovery into a new boom and bust cycle by generating a "fraudulent, inflationary, feel good" factor.

In the annual chancellor's Mansion House speech in the City, Mr Clarke moved to scotch suggestions that the government might opt for more expansionary economic policies in the wake of recent electoral disasters.

After a day in which official figures pointed to a steady, low inflation recovery, he made clear that public spending cuts would take precedence over tax cuts.

"We will cut taxes again, but only when we can afford to do so," Mr Clarke said. "The public are usually more sensible than politicians and the press. They will not put their confidence in a government that cuts taxes before getting borrowing under control."

The Mansion House speech has traditionally been the occasion for chancellors to expound on monetary policy. But last night, Mr Clarke chose a broader brush approach, partly because the details of monetary policy are in the public domain following the government's decision to publish the minutes of the chancellor's meetings with Mr Eddie George, governor of the Bank of England.

Yesterday's figures on unemployment, inflation and earnings suggest the economic recovery is being sustained. Average earnings slowed to an underlying average annual rate of 3.4 per cent in April from 4 per cent in March, calming City fears that the Bank might soon have to push up short term interest rates.

The news on retail prices was also positive, the annual "headline" rate of inflation staying unchanged at 2.6 per cent in May compared with April. Although the underlying measure of retail price inflation quickened to 2.5 per cent last month from 2.3 per cent in April, analysts said the increase partly reflected seasonal factors.

Meanwhile, a seasonally adjusted 20,100 drop in unemployment to 2.68m in May reinforced the picture of steady recovery. The fall, for the fourth month in a row, cut the jobless rate among benefit claimants to 9.4 per cent of the workforce in May from 9.5 per cent the month before.

There continued, however, to be a discrepancy between the claimant figures and those for the workforce in employment. The latter showed that the number of people in employment fell by 92,000 in the first quarter of 1994.

Mr John Prescott, shadow employment secretary, highlighted this continuing divergence. "The government's own statistics show that in 1993, while 201,000 people came off unemployment benefits, employment increased by only 19,000. The rest simply disappeared, like 70,000 of our 16 and 17 year olds, who have no job, no training, no income and no hope" he said.

Bank chief holds out prospect of higher rates, Page 7

## China signals thaw over Hong Kong

Continued from Page 1

an invitation China extended last week to Mr Alastair Goodlad, a Foreign Office minister, who will visit Beijing next month.

This is the first British ministerial visit to the Chinese capital for a year. In September a top British business delegation will

go to China to try to improve trade relations.

In a related move it was announced yesterday that the Sino-British joint liaison group (JLG) would meet from June 21 to June 22. The JLG - which oversees the transfer of Hong Kong to China and should have met last in March but failed to do

so - has a large backlog of technical work to complete.

The forthcoming meeting is expected to seal the terms of a deal whereby the Hong Kong government will reit some military sites in the colony for the use of China's armed forces in exchange for the release of surplus military land for civilian development.

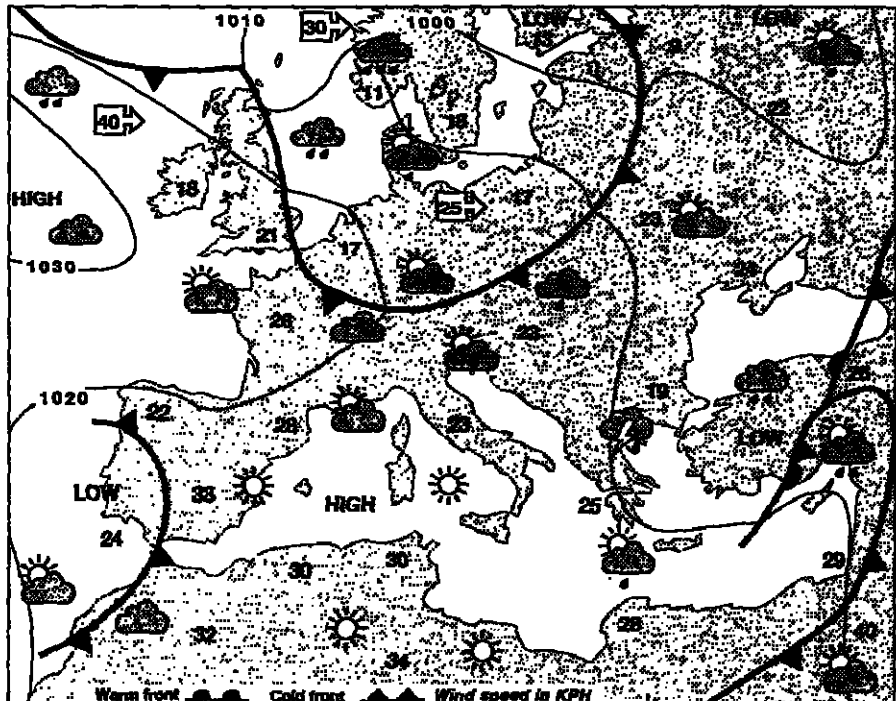
### FT WEATHER GUIDE

#### Europe today

A westerly stream of air will cover northern Europe, while southern and south-western Europe will be affected by high pressure. Finland will have rain. Sweden will be sheltered from the rain by the Norwegian mountains, bringing sunshine and occasional showers. France and Spain will be warmer, with tropical conditions over the interior of Spain. South-eastern Europe will have unsettled conditions. Greece, western parts of Turkey, and the Balkan states will have thunder storms. Poland, Germany, and the Alps will have clear spells with occasional showers.

#### Five-day forecast

A surge of warm air from Spain will flow northwards and conditions will be warmer over France, Germany, and the Benelux. Cooler air will flow from the Atlantic, bringing thunderstorms over Spain, France, the Benelux, and Germany. Northern Europe will have unsettled conditions, while the south-east will be warmer.



#### TODAY'S TEMPERATURES

	Maximum	Minimum	Forecast	Temperature
Abu Dhabi	34	24	cloudy	28
Accra	30	24	cloudy	28
Algiers	30	24	cloudy	28
Amsterdam	17	10	cloudy	13
Athens	28	18	rain	23
Atlanta	33	24	rain	28
Bahia	30	24	cloudy	28
Bangkok	30	24	cloudy	28
Barcelona	28	18	cloudy	23
Belfast	17	10	cloudy	13
Belgrade	28	18	cloudy	23
Berlin	18	10	cloudy	13
Birmm	17	10	cloudy	13
Bombay	28	18	rain	23
Buenos Aires	33	24	rain	28
Calcutta	30	24	cloudy	28
Cairo	30	24	cloudy	28
Cape Town	28	18	cloudy	23
Casablanca	28	18	cloudy	23
Chengdu	28	18	cloudy	23
Colombo	30	24	cloudy	28
Dakar	30	24	cloudy	28
Dallas	33	24	rain	28
Dar es Salaam	30	24	cloudy	28
Delhi	30	24	cloudy	28
Dubai	30	24	cloudy	28
Dublin	17	10	cloudy	13
Durban	30	24	cloudy	28
Edinburgh	17	10	cloudy	13
Frankfurt	18	10	cloudy	13
Gaborone	30	24	cloudy	28
Geneva	18	10	cloudy	13
Hankow	30	24	cloudy	28
Hong Kong	30	24	cloudy	28
Houston	30	24	cloudy	28
Indianapolis	30	24	cloudy	28
Jakarta	30	24	cloudy	28
Johannesburg	30	24	cloudy	28
Kuala Lumpur	30	24	cloudy	28
London	17	10	cloudy	13
Luxembourg	18	10	cloudy	13
Lyon	18	10	cloudy	13
Madrid	28	18	cloudy	23
Manila	30	24	cloudy	28
Mexico City	30	24	cloudy	28
Miami	30	24	cloudy	28
Moscow	18	10	cloudy	13
Mumbai	30	24	cloudy	28
Nairobi	30	24	cloudy	28
Nagasaki	18	10	cloudy	13
Nassau	30	24	cloudy	28
New York	30	24	cloudy	28
Nice	28	18	cloudy	23
Nicosia	30	24	cloudy	28
Osaka	30	24	cloudy	28
Paris	18	10	cloudy	13
Perth	30	24	cloudy	28
Puerto Rico	30	24	cloudy	28
Rangoon	30	24	cloudy	28
Riyadh	30	24	cloudy	28
Rome	18	10	cloudy	13
S. Francisco	18	10	cloudy	13
Seoul	18	10	cloudy	13
Singapore	30	24	cloudy	28
Stockholm	18	10	cloudy	13
Stuttgart	18	10	cloudy	13
Sydney	30	24	cloudy	28
Taipei	30	24	cloudy	28
Tel Aviv	30	24	cloudy	28
Tokyo	30	24	cloudy	28
Toronto	18	10	cloudy	13
Vancouver	18	10	cloudy	13
Warsaw	18	10	cloudy	13
Washington	18	10	cloudy	13
Wellington	18	10	cloudy	13
Winnipeg	18	10	cloudy	13
Zurich	18	10	cloudy	13



## If you want to know

At Gardner Merchant, our commitment to our customers is a

## why we're the world's

direct result of our commitment to our people. 1000 of our

## no. 1, ask our 6000

middle and senior managers worldwide are motivated to

## clients in Europe, the

deliver superior catering service because they own a

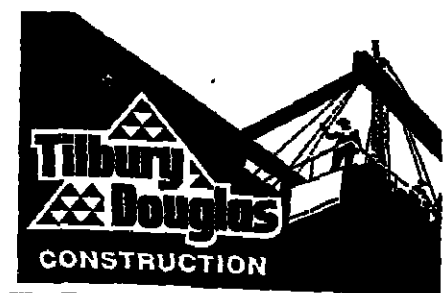
## Pacific Rim and

stake in our Company.

## the USA.

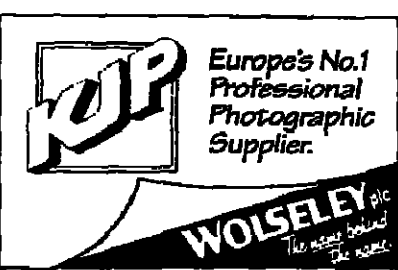






# FINANCIAL TIMES COMPANIES & MARKETS

Thursday June 16 1994



## IN BRIEF

### Amsterdam aims to get in front

The Amsterdam stock exchange is hoping an overhaul of its equity trading system will re-establish its position as the principal marketplace for Dutch stocks. Page 17

### Sweden sell Suttons Seeds to French

Ylmorin, the French company which is the world leader in garden seeds, yesterday confirmed its international expansion by agreeing to buy Suttons Seeds in the UK from Volvo, the Swedish motor group. Page 16

### Begemann wants speedy rail deal

The Netherlands-based Royal Begemann group wants to complete the purchase of Deutsche Waggonbau (DWA), the east German rolling-stock manufacturers, "as soon as possible". Page 18

### Australian group faces break-up bid

A break-up bid was launched last night for Foodland Associated, the troubled Western Australian retail, wholesale and property group. Page 18

### El Al at historic point

Israel's decision to sell El Al, the country's state-owned airline, to the public by December marks a critical turning point in the company's history and a landmark in the government's creeping privatisation programme. Page 18

### Swift cuts joining fees

Swift, the cross-border payment message network owned by 2,230 banks, announced cuts in fees for joining the network in an effort to boost its use among smaller banks, securities houses and other financial institutions. Page 19

### Egyptian contracts hit Thames Water

Thames Water, the largest of the UK privatised water companies, announced a 4 per cent fall in pre-tax profits after losses in contracting businesses and restructuring costs. Page 20

### BT deal with MCI cleared

US regulatory authorities cleared the \$5.3bn alliance between British Telecommunications and MCI, the second largest long-distance carrier after a year-long investigation. Page 20

### CE Heath hit in the Antipodes

Provisions against losses on Australian workers' compensation business have hit profits at CE Heath, the UK insurance broker. Page 21

### Perkins buys Dorman Diesels

Perkins Group is buying Dorman Diesels, one of the oldest and most famous names in the diesel engine industry. Page 22

### Different news for UBS staff

In recent years London staff of UBS, part of the Union Bank of Switzerland, have become used to hearing news of market share gains. However, this January staff were greeted with a different message. Page 22

### Companies in this issue

AT&T	20, 13	Helix	17
Abellé Ré	18	Hickling Pentacost	21
Accor	16	London Electricity	21
Air France	16	London Scottish Bank	21
Alcon	10	MCI	20, 13
Alkermes	10	Mannemann	15
BCE	17	Mission Thompson	21
Belmont	17	MetLife	16
BZW	17	MetLife-Seris	16
Bankers Trust	17	Mondadori	15
Barrett Brothers	17	Morrison Construct	22
Barrett Engineers	22	Murphy's Estates	22
Self Court	22	Mowbray	16
British Water	22	Muehlen	16
British Thomson	22	NFC	16
Burnside	22	NetWest	10
Business Technology	22	New World Comm.	17
CFL, Accurus	22	Niss	10
Cable & Wireless	22	Perkins	22
Charfield Invest	22	Permador	22
Chesterston	20	Placer Pacific	18
Clomp	18	RH Macy	17
Chubb	18	Rabbit Photo	22
Coles Myer	18	Rautavaara	18
Coors	18	Royal Begemann	18
Cookson	18	Scor	18
Cott	18	Shorpipe	21
DWA	18	Southern Business	20
Deutsche Bank	18	Sprint	20, 13
Deutsche Telekom	18	Suez	20
Dorman Diesels	22	Suffolk	16
Dayton Recovery	22	Suttons	16
EDS	18	Ti	10
El Al	18	Tata Tea	18
Electrolux	18	Thames Water	20
Epwin	18	Thames Valley	13
Comcor Dual	18	Union Hotspur	13
Fininvest	18	UBS	22
Flaker & Nielson	18	Victoire	15
Foodland Associated	18	Vimorin	22
Fortis	18	Wagon Industrial	16
France Telecom	18	Wella	16
Gestner	22	Wiseman (Robert)	22
HK Telecom	22	Worham Water	22
Heath (CE)	21	Zerex	17

### Market Statistics

4 Annual reports service	25-27	Foreign exchange	32
Benchmark Govt bonds	19	GBP prices	19
Best futures and options	19	US equity options	Bank Page
Best prices and yields	25-27	US interest rates	32
Commodity prices	24	London trade options	Bank Page
Dividends announced, UK	20	Managed funds service	25-27
ENS currency rates	32	Money markets	32
Global prices	19	New int bond issues	19
Sand interest indices	19	Recent issues, UK	25
FT-A World Index	Bank Page	Short-term int rates	32
FT Gold Mines Index	Bank Page	US interest rates	19
FT/ISMA int bond inv	25	World Stock Markets	32
FT/ISMA int bond inv	25		

### Chief price changes yesterday

FRANKFURT (DEM)	PARIS (FFR)		
Rheine	1280 + 20	Paribas	324 - 20
Helix Zest	285.3 + 10.3	Paribas Comp	804 - 20
Thyssen		CSF	1180 - 42
Polis		Oréal Luxe	590 - 10
Colson Kemax	1240 - 10	Sanofi	870 - 24
Roche	630	Sanofi-Synthelabo	910 - 40
Mannheim	412 - 14.3	Sanofi-Synthelabo	910 - 40
Thyssen	207 - 13	Sanofi-Synthelabo	910 - 40
Thyssen		Sanofi-Synthelabo	910 - 40
Apul Materials	42 + 14	Sanofi-Synthelabo	910 - 40
Osaka	284 + 14	Sanofi-Synthelabo	910 - 40
Osaka	284 + 14	Sanofi-Synthelabo	910 - 40
Scott Paper	594 + 24	Sanofi-Synthelabo	910 - 40
Polis		Sanofi-Synthelabo	910 - 40
Heath	234 - 1	Sanofi-Synthelabo	910 - 40
Sample	234 - 1	Sanofi-Synthelabo	910 - 40

### New York prices at 12.30pm

NEW YORK (DOLLARS)	DAILY MAIL A
Rheine	1115 - 60
Helix Zest	285.3 - 7
Thyssen	630 - 11
Polis	317 - 16
Colson Kemax	571 - 21
Roche	198 - 32
Mannheim	42 - 32
Thyssen	463 - 18
Apul Materials	296 - 12
Osaka	143 - 8
Osaka	431 - 14

## Cott's shares dive 20% on financial fears

By Bernard Simon in Toronto

Cott Corporation, the Canadian soft drink maker which has led the private-label assault on Coca-Cola and PepsiCo, lost more than a fifth of its market value early yesterday amid a conflicting swirl of rumours and options about its financial condition.

At mid-morning, Cott shares were trading at C\$20.75 on the Toronto Stock Exchange, down from Tuesday's close of C\$25. The shares had lost C\$2 the previous day.

Cott's private-label products have been remarkably successful in eroding Coke and Pepsi's market share in North America and, most recently, the UK.

But questions frequently surface in analysts' reports and the press about the company's financial stability. Much of the criticism is based on its accounting practices, which in turn has raised scepticism about the quality of its cash flow and earnings.

For instance, Cott classifies its contracts for supermarket shelf space as assets, while Coke and Pepsi treat these fees as expenses. Critics contend that a minority stake in a US company, which Cott bought from some of its own executives last year, should have been treated as compensation expenses instead of an asset.

Concern about its financial condition was heightened by reports on Cott's presentation to analysts in Toronto on Tuesday. Some participants criticised the company for not yet publishing its annual report for the year to January 1994. Under Ontario securities rules, the deadline for filing the report is next Monday.

Lehman Brothers, the New York securities firm, yesterday lowered its rating on Cott to "neutral" from "buy".

Others, however, contend that fears about Cott's stability are based more on rumour than fact. Mr Robert Mason, analyst at Richardson Greenfields in Toronto, ascribed the drop in the share price mainly to rumours spread by short-sellers, mostly in the US.

Many accountants who have taken the time to understand the underlying transactions agree that it is following the appropriate practices," he said. "But the fact that it's not the same as Coke, Pepsi and the bottlers makes some people nervous."

The timetable and disposal method for the supermarket chain Standa are less certain, because it requires substantial investment to modernise its network of 550 stores. Fininvest executives say an early sale would yield inadequate proceeds.

This radical reorganisation is necessary because Fininvest expanded too fast in the late 1980s and early 1990s, taking on too much debt at the onset of recession. After-tax profits last year, yet to be formally disclosed, were similar to the previous year's L3.1bn - trivial in relation to turnover of around L11,600bn.

Fininvest would probably have incurred losses under more conservative accounting policies, according to analysts. They say

the timetable and disposal method for the supermarket chain Standa are less certain, because it requires substantial investment to modernise its network of 550 stores. Fininvest executives say an early sale would yield inadequate proceeds.

This radical reorganisation is necessary because Fininvest expanded too fast in the late 1980s and early 1990s, taking on too much debt at the onset of recession. After-tax profits last year, yet to be formally disclosed, were similar to the previous year's L3.1bn - trivial in relation to turnover of around L11,600bn.

Fininvest would probably have incurred losses under more conservative accounting policies, according to analysts. They say

the timetable and disposal method for the supermarket chain Standa are less certain, because it requires substantial investment to modernise its network of 550 stores. Fininvest executives say an early sale would yield inadequate proceeds.

This radical reorganisation is necessary because Fininvest expanded too fast in the late 1980s and early 1990s, taking on too much debt at the onset of recession. After-tax profits last year, yet to be formally disclosed, were similar to the previous year's L3.1bn - trivial in relation to turnover of around L11,600bn.

Fininvest would probably have incurred losses under more conservative accounting policies, according to analysts. They say

the timetable and disposal method for the supermarket chain Standa are less certain, because it requires substantial investment to modernise its network of 550 stores. Fininvest executives say an early sale would yield inadequate proceeds.

This radical reorganisation is necessary because Fininvest expanded too fast in the late 1980s and early 1990s, taking on too much debt at the onset of recession. After-tax profits last year, yet to be formally disclosed, were similar to the previous year's L3.1bn - trivial in relation to turnover of around L11,600bn.

Fininvest would probably have incurred losses under more conservative accounting policies, according to analysts. They say

the timetable and disposal method for the supermarket chain Standa are less certain, because it requires substantial investment to modernise its network of 550 stores. Fininvest executives say an early sale would yield inadequate proceeds.

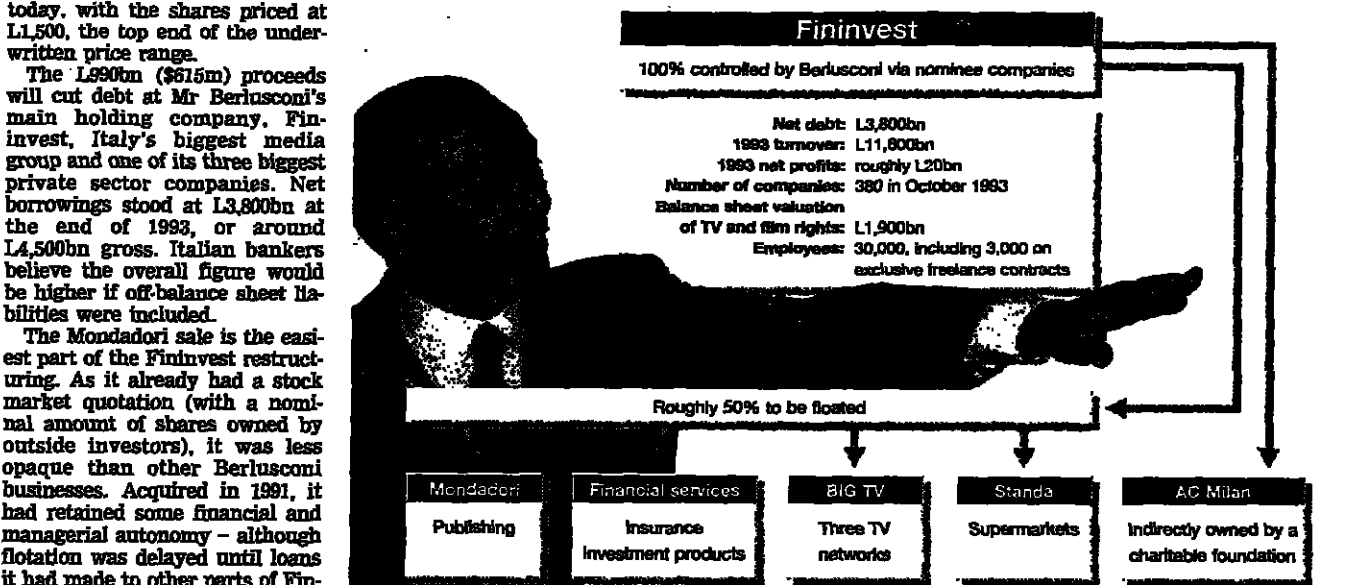
This radical reorganisation is necessary because Fininvest expanded too fast in the late 1980s and early 1990s, taking on too much debt at the onset of recession. After-tax profits last year, yet to be formally disclosed, were similar to the previous year's L3.1bn - trivial in relation to turnover of around L11,600bn.

Fininvest would probably have incurred losses under more conservative accounting policies, according to analysts. They say

## Robert Peston reports on the extensive reorganisation of the Italian prime minister's debt-laden corporate interests

## Untangling begins at Berlusconi business

How the empire will look



There is a case for the group making bigger provisions to cover depreciation in the value of its TV and film rights - booked at L1,900bn in the year-end balance sheet - although Fininvest believes this understates the true value of the library.

Analysts' concerns have also been prompted by a letter from auditors Arthur Andersen to the Fininvest board, in which Andersen criticised the 1993 accounts for failing to include adequate provisions against three contingent liabilities:

- a L1,720m potential tax liability on capital gains, although Fininvest is confident this will never be crystallised;
- a potential liability relating to L437m owed by associate companies on rights they had purchased;
- the risk of losses on a L220m exposure to Telepiu, a pay television station yet to make profits, in which Fininvest has a 10 per cent stake.

However, Mr Oliver Novick, Fininvest's director for corporate strategy, said the main difficulty for the group was not so much the magnitude of liabilities and borrowings, but the location of debt within the complex corporate structure.

"The problem is that most of the debt is in the top company, while the cash flow is in the operating companies," said Mr Tato. In Italy there is no concept of consolidated profit in tax law.

Each company within a group is assessed for tax separately. So it is tax inefficient for Fininvest to have substantial interest and other costs in its top company and cash flows in other companies. "We have got to put the debt in the operating companies, but it is not an easy matter," said Mr Novick.

In the past, Mr Berlusconi attempted to minimise the tax burden by constantly creating new companies, in which assets and liabilities from other parts of the group would be merged, so

at the end of last year. Even the financial services businesses had deposits with Istif, though far smaller than Standa's. "We have agreed we will no longer administer deposits [or take loans] from Standa," said Mr Tato.

Fininvest's management is also burdened with requests for information from magistrates, who are investigating allegations that Fininvest or companies linked to it may have been involved in paying bribes to politicians or in other forms of financial malpractice. "We have provided magistrates with 800,000 photocopies of our documents," Mr Tato said.

The allegations - faced in differing degrees by most of Italy's biggest companies - relate to a period long before Mr Tato became managing director. Mr Berlusconi appointed him in response to bankers' requests that there be a professional manager to complement his own entrepreneurial qualities.

Having become prime minister, Mr Berlusconi has now delegated all day-to-day decision making to Mr Tato. But his departure has in some ways weakened Mr Tato. If Mr Tato faces opposition to his plans from long-serving Fininvest executives, he can no longer call on Berlusconi's backing to overcome their resistance. He said: "I consult Mr Berlusconi only on matters concerning his position as the majority shareholder". Observer, Page 13

## Fininvest will become a holding company with a tiny staff

that losses generated in one business could offset profits generated elsewhere.

The result, however, was a proliferation of legal entities. When Mr Tato arrived in October, there were 380 companies in the group, many of them offshore vehicles. "We are reducing this number to below 340," he said.

The reorganisation is further complicated by the existence of substantial intercompany loans. Surplus cash was lodged with an internal "bank", Istif. Standa had L800bn of deposits with Istif

## Glaxo faces new era as Girolami steps down

By Daniel Green in London

Sir Paul Girolami, who brought US-style revenues and salaries - to the UK pharmaceuticals industry, is stepping down as chairman of Glaxo.

His gives up executive powers at the end of this month - Glaxo's financial year-end - after a quarter of a century on the board, the last nine years as chairman. He will leave the board, and his £1.4m (£2.1m) annual pay package, at the annual meeting on November 18. His departure marks a change in the company's direction.

The past 13 years growth have moved Glaxo from a diversified also-ran to a tightly focused prescription drugs group at the top of the industry.

He became chief executive in 1980, a year before the launch of ulcer treatment Zantac, now the world's biggest selling drug. Glaxo emerged from a period of declining fortunes in the late 1970s so rapidly that, by 1983, annual profits growth of more than 50 per cent was greeted with disappointment.

He brought an unprecedented emphasis on marketing to the scientific world of drug prescribing.

Glaxo's prospects are less certain than at any time since the 1970s. Changes in healthcare management, designed to control public spending, have prompted other giants of the industry to reorientate themselves.

Sir Paul's job was, in retrospect, mainly to manage growth. Whoever takes over will face the more complex task of changing the course of a healthcare super-tanker steaming towards an uncertain future.

Lex, Page 15; Observer, Page 13

## "Gold & New"

We have been dealing in bullion for over a century. We are noted for our financial soundness and enjoy an international reputation in the world of gold and precious metals. So what's new?

What's new is our recent acquisition of Sharps Pixley, which enhances Deutsche Bank's already comprehensive services in this marketplace.

What's new is the unique combination of expertise, international experience and financial strength that we now offer central banks, financial institutions, commercial users, miners, refiners, dealers and investors worldwide.

What's new is that all of this is complemented by Membership in the London Gold and Silver Fixings. So whether buying or selling, investing, trading or hedging; whether clearing or depositing; financing or structuring deals with derivatives, find out what's new in gold and other precious metals at over 2400 offices around the world, 24 hours a day.

The Deutsche Bank Group. Bullion Bankers for a New Financial World.

Frankfurt, Deutsche Bank AG, Head Office  
Tel: 49-69-971 3410  
Hong Kong, Deutsche Bank  
Tel: 852-524 1020  
London, Deutsche Bank Sharps Pixley  
Tel: 44-71-626 6191  
New York, Deutsche Bank Sharps Pixley Inc.  
Tel: 1 (212)-474 8064  
Luxembourg, Zurich, Singapore, Sydney and over 2400 offices worldwide.



Deutsche Bank Group

## INTERNATIONAL COMPANIES AND FINANCE

## Metsä-Serla profits climb sharply despite lower sales

By Hugh Carnegie in Stockholm

Metsä-Serla, the Finnish forestry group, yesterday reported a brisk rise in profits after financial items in the first four months of the year to FM151m (\$27.4m) from FM108m in the same period last year.

The improvement came in spite of a small fall in net sales to FM2.88bn from FM3.02bn.

Metsä said delivery volumes for many products had risen sharply and prices had bottomed out, with the price for market pulp, fine paper and sawn goods in particular rising

quite quickly. But some of the lift provided last year by the sharp devaluation of the Finnish markka had been eroded by a strengthening of the currency this year.

Export prices were 5 per cent down in Finnish markka terms during the period, compared with last year.

Operating profits for the paper and paperboard sector fell to FM56m from FM193m, but Metsä said this reflected the start-up in January of a film-coated offset production line at the Kirkkonummi paper mill.

Operating profits for corru-

gated board, tissue and chemicals were down at FM116m, compared with FM156m. But the sawn goods and pulp division saw operating profits rise to FM112m from FM71m.

Net financial expenses fell to FM72m from FM248m as net interest charges more than halved, to FM107m.

Metsä said it expected demand to grow in the US and the UK this year, with a slow recovery in western Europe.

## Vilmorin agrees to buy Suttons Seeds

By Alice Rawsthorn in Paris

Vilmorin, the French company which is the world leader in garden seeds, yesterday confirmed its international expansion by agreeing to buy Suttons Seeds in the UK from Volvo, the Swedish motor group.

The deal was for an undisclosed sum. It marks an important stage in Vilmorin's development as Suttons is one of the oldest and best-known brand names in the buoyant UK garden products market with a dominant share of the seeds sector.

Vilmorin, which has seed interests in Germany, Spain and Italy, has for some time been eager to expand into the UK. It seized its chance to win control of Suttons when Procordia, the Volvo subsidiary that owns the company, put it up for sale as part of a long-term policy of shedding peripheral businesses.

Suttons, based at Torquay in Devon, claims 40 per cent of the UK garden seed sales. The seed market has flourished in recent years thanks to the heightened interest in gardening. Suttons in 1993 made net profits of £427,000 on turnover of £15m (\$22.7m).

Procordia has for the past 18 months been in discussions with Vilmorin to finalise the deal. The French group, which made static pre-tax profits of FF70m (\$12.3m) on sales of FF1.12bn in its last financial year to June 30, won control of Suttons against offers from a number of UK companies.

Mr Pierre Lefebvre, chief executive of Vilmorin, said the deal should enable Suttons to improve its performance by accelerating its development under the aegis of its new parent company. Vilmorin, which last autumn joined the Paris secondary market, has a long-term strategy of heavy investment in product development.

The group plans to increase sales in southern and eastern Europe. It intends to expand into south-east Asia, notably Japan, although Mr Lefebvre said it was difficult to find acquisitions in that market.

## Wella puts perfume in its basket

The group's 4711 move puzzles analysts, writes Christopher Parkes

Wella, the German haircare group, is to make a decisive move into the perfumes business with the purchase of a 90 per cent-plus stake in Muehlen, best-known for its 4711 eau de cologne brand.

The deal, billed by Wella as the biggest acquisition in its history (although no details of terms were given), follows two strategic purchases in the haircare trade, and coincides with the closing phase of a stake-out in its European manufacturing operations.

Muehlen, a 200-year-old private concern which claims to be German market leader in women's perfumes, had sales of about DM500m (\$24m) last year. Apart from the 4711 name, it produces more youthful brands such as Sabatini, Presley and Yocsa, and has a global licence to use the Gucci perfume label.

Wella's interests in the se-

ctor are concentrated in Rochas, bought in 1988 from Roussel-Uclaf, and which last year contributed DM160m to group sales of DM3.9bn.

Although haircare and perfume products have clear synergies in terms of distribution and target markets, the apparent diversification puzzled analysts, who have been repeatedly told by Wella that its prime aim was to become world leader in haircare.

Already number one in salon products, it ranks fourth behind L'Oréal, Unilever and Procter & Gamble in the retail sector. Last year, it bolstered its presence in US hairdressing salons with the purchase of an 80 per cent majority in Sebastian, a specialist in professional products. It later bought a mainly British market share with the takeover of the Silvan and Vossie brands from Southcliffe Bechem.

Meanwhile, Wella pressed

ahead with a consolidation plan, in which the number of western European factories was reduced to four from 13. It is cutting global manufacturing bases to just 10 from 30.

Observers believe more haircare acquisitions are likely, which could be slotted in to the group's core manufacturing and distribution business.

Accommodating 4711, a traditional family concern recently torn by filial disputes over its direction, seems likely to be less straightforward. According to statements yesterday from Mr Peter Zühlendorf, Wella chairman, 4711 is no cash cow and will require work.

While the business should more or less break even this year, he added it would be some years before a steady stream of profits flowed.

While Gucci enjoys prestige status, the flagship eau de

cologne name suffers from a faded image, and famous name brands such as (Priscilla) Presley and (Gabriella) Sabatini suffer notoriously from the transient nature of sporting and showbusiness fame.

Even so, Mr Zühlendorf said the acquisition offered a great opportunity to add to Wella's existing strength in central Europe and exploit more quickly the growth opportunities offered in eastern Europe and Asia-Pacific.

The main question raised by the latest deal is whether it will be followed by more.

According to Mr Peter Hart, chief executive of the private Benckiser cosmetics group, there will be no shortage of bid candidates or offers to sell in the next few years, though he acknowledges that Unilever, L'Oréal and (to a lesser extent) Procter have scooped up dozens of personal product brands in the past 10 years.

## Meridien Hotels decision faces delay beyond board meeting

By John Riddling in Paris

A decision on the Meridien Hotels chain, owned by Air France and courted by Forte, the UK hotels group, and Accor, the French travel group, is likely to be delayed beyond today's board meeting of the French state-owned airline, officials indicated yesterday.

A June 30 deadline has been set for the bidding process, but the sensitivity of the sale has resulted in a series of delays.

A decision was first expected on April 28, but the rival bids

were referred instead to France's privatisation commission, an independent body which advises the French government.

Today's board meeting had been set as another date for the announcement of the decision. But sources close to the sale said that no decision has yet been reached on the two bids.

Forte's is the higher bid, valuing the Meridien chain at FF1.8bn (\$305m) compared with FF1.6bn offered by Accor and its partner, Prince Al-Wal-

eed Bin Talal of Saudi Arabia. Meridien management has said it prefers the Forte offer, but political pressure has been brought to bear to keep the luxury hotels chain under French control.

Air France, which suffered losses of FF8.48bn last year, needs to raise as much cash as possible to reduce its debts.

The European Commission, which is examining a FF700m capital injection for the airline, will pay close attention to the financial terms of the deal.

## NKT subsidiary expands into US with DKr650m purchase of rival

By Hilary Barnes in Copenhagen

Fisker & Nielsen, a subsidiary of NKT Holding, the electro-technical and engineering group listed in Copenhagen, is to acquire Advanced Machine Company of Minnesota, one of its main US rivals, for DKr650m (\$100m).

The purchase will make the Danish company the world's largest manufacturer of vacuum cleaners, carpet cleaners and floor treatment machinery for professional use.

The new company, which

will take the name Nifisk, after the brand name of Fisker & Nielsen's cleaners, will form a group with a turnover of about DKr2bn and about 2,500 employees.

Fisker & Nielsen is market leader in Europe for industrial and institutional vacuum cleaners. Advanced claims second place in the US market.

Advanced will become a wholly-owned subsidiary of Fisker & Nielsen. Through an exchange of shares, the deal will give Advanced's 11 private shareholders a 16 per cent stake in Fisker & Nielsen, and

an option to acquire another 7.5 per cent. The remaining shares will be held by NKT.

A stock exchange listing for the new group within three to five years will be considered, said NKT.

Fisker & Nielsen made a pre-tax profit of DKr94m on turnover of DKr1.14bn in 1993. Advanced made a pre-tax loss of DKr45m on sales of DKr510m. As a consequence of bringing in new shareholders, Fisker & Nielsen will make an extraordinary dividend payment of DKr700m to NKT, the group said.

## NFC shares slip as results disappoint

By Paul Taylor in London

Shares in NFC, the UK transport and logistics company, fell almost 10 per cent, closing 21p down at 18p, after the group reported interim profits slightly lower than expected.

The group also announced that it had decided to retain its loss-making Lynx parcels business as talks with a number of potential purchasers had fallen through.

Pre-tax profits for the group, which is often viewed as an indicator of economic activity, declined to £49m (\$73.5m) in the 28 weeks to April 15, down from £58.6m in the year-ago period which included a £52m exceptional profit on the disposal of waste management arm.

NFC said there was "continuing evidence of increased activity in the UK, although there are few signs yet of any improvement in mainland Europe". Earnings per share were 5.6p against 12.5p. The group, which reports quarterly, declared a second interim divi-

dend of 1.5p making a half-year total of 2.5p, up 7.5 per cent. Profit before tax and exceptional items of £48.8m was 30 per cent ahead, but below most analysts' expectations. Mr Peter Sherlock, chief executive, said NFC's core transport and logistics operations in the UK performed strongly and had added £40m of net new business in the first half.

Group turnover rose 5.3 per cent to £1.03bn from £976.5m. Operating profits grew 13 per cent to £56.5m helped by reduced losses at Lynx, a £2.8m increase in pension credits and £3.5m compensation for the cancellation of a property contract.

Turnover and profits in the UK transport and logistics operations were marginally ahead at £444.1m and £30.2m respectively.

Turnover in the continental European logistics business grew 21 per cent to £20.3m, however the operations posted a first-half operating loss of £1m, compared with a £200,000 profit.

Lex, Page 14

## Baring underwrites Portuguese offering

By Peter Wise in Lisbon

Foreign institutions, led by Baring Brothers, have underwritten 47 per cent of a public offer of 20 per cent of Cimpor, Portugal's largest cement producer.

The remaining 53 per cent has been underwritten by Portuguese institutions led by Banco Fomento e Exterior, confirming that the state will raise at least £240bn (\$229m).

The offer is seen as a test of investor interest in Portuguese privatisations before sales of stakes in the telecommunications and power utilities.

A further 20 to 25 per cent of Cimpor is to be sold on foreign stock exchanges later this year, followed by the sale of another 20 to 30 per cent in Portugal in 1995. No single investor may buy more than 5 per cent of Cimpor's total capital in the first operation.

## Mövenpick plans payout

By Ian Rodger in Zurich

Mövenpick, the Swiss restaurants and hotels group, is restoring its dividends as its recovery from a loss and management crisis in 1991 continues to gather pace.

Mr Ulrich Geismann, chief executive, said sales had fallen 3.6 per cent in the first five months of the year, but profits continued to recover due to cost cutting.

Mr Geismann said that in the full year "a further consid-

erable rise" in net income could be expected from last year's 32 per cent rise to SF8.6m (\$6.05m). The directors were recommending dividends of 8 per cent on the shares and participation certificates. Dividends were last paid in respect of 1990.

Rosenbauer International, the Austrian family-owned maker of fire-fighting vehicles for many of the world's airports, is planning an initial public offering of new shares in September.

This announcement appears as a matter of record only. 27th May 1994

## VOLVO

Volvo Group Finance Europe B.V.  
(incorporated with limited liability in the Netherlands  
and having its corporate domicile in Amsterdam)

French francs 1,000,000,000

6.75 per cent. Bonds due 1999

unconditionally and irrevocably guaranteed by AB Volvo

Issue Price: 100.85 per cent.

## CREDIT LYONNAIS

ABN AMRO BANK N.V.

BANQUE BRUXELLES LAMBERT S.A.

BANQUE FRANÇAISE DU COMMERCE EXTERIEUR

BANQUE INDOSUEZ

BANQUE LEHMAN BROTHERS S.A.

BNP CAPITAL MARKETS LIMITED

CAISSE DES DEPOTS ET CONSIGNATIONS

COMPAGNIE FINANCIERE BZW

CREDIT AGRICOLE

CREDIT COMMERCIAL DE FRANCE

CS FIRST BOSTON

GENERALE BANK

MERRILL LYNCH CAPITAL MARKETS (FRANCE) S.A.

PARIBAS CAPITAL MARKETS

SOCIETE GENERALE

SVENSKA HANDELSBANKEN

LONDON BRANCH

UBS FRANCE S.A.

## ISTITUTO BANCARIO SAN PAOLO DI TORINO

LONDON BRANCH  
ECU 150,000,000  
FLOATING RATE  
DEPOSITARY  
RECEIPTS DUE 1997

For the period June 16, 1994 to December 16, 1994 the new rate has been fixed at 6.10625% p.a.  
Next payment date: December 16, 1994  
Coupon rate: XEU 31.9  
for the denomination of XEU 1,000  
XEU 310  
for the denomination of XEU 10,000  
XEU 3,104  
for the denomination of XEU 100,000

THE PRINCIPAL PAYING AGENT  
SOGENAL  
SOCIETE GENERALE  
GROUP  
15, Avenue Emile  
Reuter LUXEMBOURG

Notice to the Holders of EUROPEAN INVESTMENT BANK Italian Lire 200 Billion Floating Rate Notes Due 1995

Coupon 14 due from June 13, 1994 to December 13, 1994 will be payable on September 13, 1994 at the rate of 7.875%

FTL 400,123 - per FTL 100,000,000 (Nominal)  
FTL 400,123 - per FTL 100,000,000 (Nominal)

June 13, 1994  
SANPAOLO-LARIANO BANK S.A.  
Luxembourg  
Agent Bank

## Caisse Nationale des Télécommunications

FF 2,000,000,000  
Floating Rate Bonds due 1997

Notice is hereby given that for the Interest Period 15th June, 1994 to 15th September, 1994 the Bonds will carry a Rate of Interest of 5.50 per cent. per annum with a Coupon amount of FF 140.56 per FF 100,000 Bond and FF 1,405.56 per FF 100,000 Bond. The relevant Interest Payment Date will be 15th September, 1994.

Bankers' Trust Company, London Agent Bank

## BANK OF GREECE

US\$500,000,000  
Floating rate notes 1998

Notice is hereby given that the notes will bear interest at 5.375% per annum for the period 16 June 1994 to 16 September 1994. Interest payable on 16 September 1994 per US\$1,000 note will amount to US\$53.74.

Agent: Morgan Guaranty Trust Company JPMorgan

## IRELAND

US\$300,000,000  
Floating rate notes due June 1998

In accordance with the provisions of the notes, notice is hereby given that for the six months period from 16 June 1994 to 16 December 1994 the notes will carry an interest rate of 4.88% per annum. Interest payable on 16 December 1994 will amount to US\$248.07 per US\$1,000 note and US\$2,480.70 per US\$250,000 note.

Agent: Morgan Guaranty Trust Company JPMorgan

## U.S. \$200,000,000

MARINE MIDLAND BANK, INC.  
Floating Rate Subordinated Notes Due 2000

Interest Rate 5.5% p.a.  
Interest Period 16 June 1994 to 15 September 1994

Interest Amount per U.S. \$50,000 Note due 16 September 1994 U.S. \$2,750.00

CS First Boston Agent Bank

## SCI TECH

8, avenue Marie-Thérèse  
L-2133 LUXEMBOURG  
R.C. Luxembourg B 20.058

We have the pleasure of inviting the shareholders to attend the Annual General Meeting of the Shareholders, to be held at the above-mentioned registered office of the Company, on June 24, 1994 at 3.00 pm.

Agenda:

1. Submission of the reports of the Board of Directors and of the Auditor;
2. Approval of the Statement of Assets and Liabilities as at March 31, 1994 and of the Statement of Operations for the year ended March 31, 1994;
3. Allocation of the net results;
4. Discharge to the Directors;
5. Election or reelection of Directors and of the Auditor;
6. Miscellaneous.

The shareholders are advised that no quorum for the items of the agenda is required, and that the decisions will be taken at a simple majority of the shares present or represented at the meeting. A shareholder may act by proxy.

THE BOARD OF DIRECTORS

## organismes

Make sure you don't miss Business Travel Classified every Monday in the Financial Times. It provides a definitive market-place for business travel agents, business flights and any other service that will ease your journey.

For advertising information contact:  
Julia Copeland +44 71 873 3559 or  
Stephanie Cox-Freeman +44 71 873 3580  
Fax +44 71 873 3098

## FT. Europe's Business Newspaper

LEGAL NOTICE

THE HIGH COURT

IN THE MATTER OF THE COMPANIES ACT, 1947

IN THE MATTER OF THE COMPANIES ACT, 1947

IN THE MATTER OF THE COMPANIES ACT, 1947

IN THE MATTER OF THE COMPANIES ACT, 1947

IN THE MATTER OF THE COMPANIES ACT, 1947

IN THE MATTER OF THE COMPANIES ACT, 1947

IN THE MATTER OF THE COMPANIES ACT, 1947

IN THE MATTER OF THE COMPANIES ACT, 1947

IN THE MATTER OF THE COMPANIES ACT, 1947

## COMPANY NOTICES

ANP FINANCE N.V.  
US\$500,000,000 GUARANTEED FLOATING RATE NOTES 1995

The interest rate applicable to the Notes in respect of the period commencing 16 June 1994 will be 5.50% per annum, subject to the US\$500,000,000 principal amount of the Notes will be paid on 16 December 1994 against presentation of coupon No. 12.

BANK LEHMAN BROTHERS S.A.  
Principal Paying Agent

## SAVE &amp; PROSPER

FINANCIAL SECURITIES FUND

Coupon 14 due for payment of 15th July 1994 at a rate of 6.10625% per annum.

Global Custody Services

The Royal Bank of Scotland plc

Corporate Trust Department

Regent's House, PO Box 348

21 Wellington Square

LONDON N1 9XL

Investment can be obtained

Compass must be lodged by an authorized

depository and left three days for examination.

## SCOTLAND INTERNATIONAL FINANCE BV

US\$50,000,000

14% Guaranteed Fixed/Floating Rate Notes 1996.

For the six months from 16th June 1994 to 15th December 1994 inclusive the Notes will carry an interest rate of 5 1/4% per annum.

The relevant interest payment date will be 16th December 1994.

Coupon 14 will be for US\$26.69.

Agent Bank  
Barclays Bank PLC  
BGSS Depository Services,  
168 Fenchurch Street,  
London EC3P 3HR.

## Mass Transit Railway Corporation

(A corporation established by the Mass Transit Railway Corporation Ordinance of Hong Kong)

HK\$3,000,000,000  
(or an equivalent amount in U.S. dollars)

Medium Term Note Programme  
HK\$340,000,000 Floating Rate Notes due 1995

Notice is hereby given that the HIBOR applicable to the subject notes for the period from June 15, 1994 to September 15, 1994 is 4.625 p.a. The inclusive rate is 4.875 p.a. Coupon amount payable September 15, 1994 per HK\$300,000 note is HK\$6.14384.

Morgan Guaranty Trust Company of New York  
Hong Kong  
As HK Reference Agent  
JPMorgan

## Argus Fundamentals

Understand what is driving oil prices

Petroleum Argus

## Up to 15% off electricity

Powerline

021 423 3018

## HMC MORTGAGE ASSETS

102 PLC

For the period from 14 June 1994 to 14 September 1994, the Notes have been determined at 6.000% per annum. The interest payable on the relevant interest payment dates, September 14, 1994 will be £1,500.00 per £100,000 nominal amount.

By The Chase Manhattan Bank, N.A.  
London Agent Bank



## INTERNATIONAL COMPANIES AND FINANCE

## EDS wins \$3.2bn Xerox outsourcing contract

By Louise Kahoe  
in San Francisco

Electronic Data Systems (EDS), the computer services company owned by General Motors, has won a \$3.2bn, 10-year contract to take over operation of Xerox's computer and telecommunications network.

The "outsourcing" contract is believed to be the largest of its kind, and the first to encompass the worldwide information management operations of any company.

Under the arrangement, EDS will assume responsibility for Xerox's data-processing, telecommunications and computer network services in 19 countries, and provide and maintain the computer applications

that support Xerox's internal business processes.

It will take control of data centre operations, including the main ones in the US, the UK and Brazil; worldwide voice and data communications; desktop systems support; and existing business-support applications.

Xerox will retain responsibility for determining the architecture of its computer systems, strategy and new program development. It will also continue to service and support its customers.

Some 1,700 Xerox employees, including 1,400 in the US and 750 in the UK, will transfer to EDS over the next 18 months.

Xerox has taken the unprecedented step of outsourcing

almost all its information management operations to "focus resources on its core business of document processing, which is critical to ensure our continued success in a fiercely competitive industry", said Mr Paul Allaire, Xerox chairman.

He said the outsourcing arrangement would cut costs. "This is the first truly global commercial information-management outsourcing arrangement and provides an opportunity for EDS to showcase its proven capabilities," said Mr Les Albert, EDS chairman, president and chief executive.

The Xerox contract follows EDS's recent \$1.5bn order to handle computer operations for the Inland Revenue, the UK tax authority.

## Tartikoff lured to top position at New World

By Martin Dickson  
in New York

Mr Brandon Tartikoff, who has a reputation as one of the most talented US entertainment industry executives, was named yesterday to the top production post at New World Communications - the media group which shocked the television business last month when its stations switched affiliation to the upstart Fox network owned by Mr Rupert Murdoch.

The move is a considerable coup for New World, a media business, called New World Entertainment, which has produced several hit television series.

Mr Tartikoff rose to prominence at the NBC television network, where he was chairman of the entertainment group and helped the network to six consecutive seasons as number one in prime time.

He left there to head Paramount Pictures, the Hollywood film studio, but resigned abruptly in 1992 to spend more time with his daughter, who had been injured in a car accident.

Since April last year he has been president of Moving Target Productions, his independent production company, which is to be acquired by New World. As part of last month's deal, Fox agreed to invest \$500m in New World and work with it to develop syndicated programming, as well as prime time series and movies for Fox.

Mr Perelman and Mr Bill Bevis, chief executive of New World, approached Mr Tartikoff about the job after forming their alliance with Fox.

Mr Tartikoff said he had been impressed by the vision they shared of the changing television world, their financial resources, and their access to 40 per cent of US homes through the Fox deal.

## Amsterdam prepares to fight back

The exchange wants to return to the top, writes Antonia Sharpe

Fresh with its recent success in clawing back business in Dutch government bonds from London, the Amsterdam stock exchange is hoping that an FI 8m (\$4.34m) overhaul of its equity trading system will re-establish its position as the principal marketplace for Dutch stocks.

The most important part of the reform is the decision to abolish Amsterdam's old-fashioned system of jobbers or *hoeksmen*, whose inability to satisfy the large-scale trading demands by international investors resulted in the flight of such business to London.

According to Mr Paul Arian, the secretary-general of the Amsterdam Stock Exchange, between 40 and 50 per cent of block trades in Dutch stocks are done in London, although many of these transactions are later unwound in Amsterdam.

Last year, \$22.3bn (\$33.45bn) worth of business in Dutch stocks was executed in London compared with \$43.5bn worth of turnover in Amsterdam. The lion's share of the turnover in London was on the Stock Exchange's automated *Seaq* international system.

Mr Thom Hoedemakers, a spokesman for the Amsterdam stock exchange, says the exchange aims to reduce London's market share to around one-quarter from its current position of one-third. The new



Amsterdam's old-fashioned system of jobbers will be abolished

systems, which come into operation on October 1, will effectively divide Amsterdam into two markets, one for wholesale business and the other for retail investors, who own around 40 per cent of Dutch equities.

The stock exchange will offer the wholesale market two systems, an order-driven and screen-based trading system called *Aida* through which orders can be executed automatically and with a high degree of anonymity. Those wishing to trade outside the system can advertise their prices on *Asset*, a screen-based system, which aims to compete with *Seaq* international.

Although the *hoeksmen*, who will act as US-style stock specialists, will have access to the

wholesale market, they are likely to trade mainly in the retail market. Senior managers at leading stockbrokers in London, which are also members of the Amsterdam Stock Exchange through their Dutch subsidiaries, say the removal of the central role of the jobbers is the most sensible feature of the reforms. "There will be a greater incentive to trade, or report trades, in Amsterdam as a result," says the head of European trading at a leading UK bank.

Brokers warn, however, that the diverse trading systems which Amsterdam has put in place must quickly prove that they can produce more competitive prices than London, since the flow of order-driven business will always be dictated by price. Some point out, for example, that prices on *Asset* are likely to be even less firm than on *Seaq*.

In addition, they believe that Amsterdam will have difficulty in recouping business in the large Dutch stocks, such as Royal Dutch and Unilever, since they have been trading on an international basis for such a long time. However, they say that the exchange will have a far higher success rate in attracting back business in second-line stocks, such as Aegon or Ahold, which are also actively traded in London.

## Citibank leads the way in Mexico

By Richard Waters  
in New York

Citibank, part of the US banking group, is the first foreign bank to apply for a licence to operate as a full-service financial institution in Mexico.

Under the North American Free Trade Agreement, ratified last year, US banks are permitted to carry out a wide range of activities in Mexico under the auspices of a locally-incorporated holding company.

Citibank said it had applied to create a holding company in Mexico with minimum capital of 1bn pesos (\$296m), making it the first foreign bank to take this step. It plans to develop securities broking and leasing businesses, as well as a banking operation.

Citibank already has five bank branches in Mexico City and one in Monterrey, offering mainly retail banking services.

Bankers Trust of the US yesterday became the latest in

a long line of international banks to open representative offices in Beijing, writes Tony Walker in Beijing.

The bank said the new office represented Bankers Trust's commitment to China and to Asia. "These 10 or more years of economic success and mounting international investor interest have converged to make China one of the most attractive and fastest growing financial markets in the world," it said.

## Third-quarter improvement at RH Macy

By Frank McGurty

R.H. Macy, the US retailer struggling to emerge from Chapter 11 bankruptcy protection, said it was encouraged by the steady improvement in its underlying performance in the third quarter.

The department store chain announced a 32 per cent jump in earnings before interest, taxes, depreciation and amortisation to \$34.9m for the three months to the end of April, against \$26.5m a year earlier. The net loss was \$157.3m against a \$227.5m deficit recorded in the year-earlier quarter.

## BCE to form directories link with HK Telecom

By Bernard Simon in Toronto

BCE, the Canadian telecommunications group, is expanding its international directories business by forming a joint venture with Hongkong Telecom.

The new unit, whose revenues are expected to total US\$1bn over the next decade, will publish telephone directories, including Yellow Pages, for Hong Kong. BCE will provide management and technical services.

Mr Thomas Bourke, president of Tele-Direct, a BCE subsidiary, said that the Hong Kong directories market was

one of the fastest-growing in the world, and that the link with Hongkong Telecom would open doors elsewhere in south-east Asia and China.

Hongkong Telecom is 88 per cent owned by Cable and Wireless, which last year brought in BCE as a 20 per cent shareholder in Mercury Communications, the UK telephone company controlled by Cable and Wireless.

BCE is already active in the directories market in North America, the Middle East, Australia and India. Yellow Pages now attract about 9 per cent of total advertising spending in Canada.

## Poor trend continues at Heinz

By Frank McGurty in New York

H.J. Heinz said sales slumped in the final three months of its fiscal year to April 2, as the US food group continued a string of disappointing performances. The company, headed by Mr Tony O'Reilly, the Irish businessman, also showed a sharp decline in underlying earnings.

The 4 per cent downturn in revenues to \$1.95bn, compared with \$2.03bn in the same quarter last year, reflected operational difficulties and unfavourable trading conditions.

Heinz's strong presence in overseas markets heightened the impact of negative currency fluctuations. More troublesome, however, was a 4 per

cent deterioration in sales volume, after two consecutive quarterly gains.

The decline in the three months partly stemmed from a failure to revive its *Watchers* businesses during the January and February period.

However, Heinz's food-service business recorded higher sales volume for the quarter and the company raised prices on most of its core products.

Nevertheless, at the operating level earnings of \$200.3m represented a 61 per cent decline from the previous year, if a \$192m restructuring charge is added back to the 1993 results. With the provision held out, Heinz earned \$54.3m a year

ago at the operating level.

The comparison would have been even more unfavourable if the company had not reduced selling, general and administrative expenses by more than 7 per cent from the year-earlier quarter.

Net income amounted to \$129m, or 51 cents, against \$88m, or 27 cents, a year earlier. However, the restructuring charge reduced the 1993 result by 43 cents a share.

For the year, net income was \$602.9m, or \$2.35, including gains of 24 cents on disposals, against earnings of \$396.3m, or \$1.53, including a provision of 45 cents for restructuring and a charge of 51 cents to reflect accounting changes.

## Two Mexican financial groups plan to merge

By Ted Sardsack  
in Mexico City

Two of Mexico's largest financial groups, Grupo Financiero Serfin and Grupo Financiero Intercontinental, plan to merge in a move that will create the country's second-largest bank.

The merger plan, which has been approved by shareholders, will begin a process of full integration between the two groups, which control the Serfin and Comerex banks.

The new institution will have assets of about \$36bn, placing it just above the current second-placed bank, Bancomer.



CS holding  
GROUP COMPANIES:

CREDIT SUISSE  
SWISS VOLKSBANK  
LEU HOLDING LTD.  
CS FIRST BOSTON, INC.  
FIDES INFORMATIK  
CS LIFE  
ELECTROWATT LTD.

NOTICE TO THE HOLDERS OF  
US\$ 500,000,000  
CS HOLDING FINANCE B.V.

(Incorporated with limited liability in The Netherlands)

4% Subordinated Convertible Bonds, Due 2002

Guaranteed on a Subordinated Basis by,  
and convertible into Bearer Shares  
of CS Holding, Zurich  
(Incorporated with limited liability in Zurich, Switzerland)

The Annual General Meeting of Shareholders of CS Holding held on 30 May 1994 resolved to conditionally increase the company's share capital by an amount not to exceed Sfr 204,974,320 nominal to secure the issue of

24,223,280 shareholder warrants series IA  
and  
50,962,596 shareholder warrants series NA

to be offered to the existing shareholders.

In accordance with condition 7 (b) (i) (B) of the Terms and Conditions of the Bonds, the current conversion price per share of Sfr 442.45 (notice of 28 December 1993) will be reduced by Sfr 10.45 to Sfr 432.00 with effect from 7 June 1994.

Each US\$ 5,000 principal amount of Bonds may now be converted into 15 CS Holding bearer shares, with a par value of Sfr 100 (ISIN CH 000 146 249 5), and a Cash Adjustment of US\$ 242.29 (corresponding to Sfr 330.00 at an exchange rate of Sfr 1.362 per US\$ 1 = US\$ 242.29).

Zurich, 16 June 1994

For CS Holding:  
CREDIT SUISSE

4% CS Holding Finance B.V.  
Subordinated Convertible  
US\$ Bonds 1992-2002

Swiss Securities Number 536 802  
ISIN CRO005368029  
Euroclear 4046196  
Codel XS 004046196-3



ILVA SpA IN LIQUIDATION  
IRI GROUP

Invitation to submit indications of interest in the acquisition of  
Ilva Servizi Energie Srl

Ilva SpA in liquidation ("Ilva"), with fully paid-up capital of Lit 900 billion and registered office in Rome, Viale Castro Pretorio 122, registration nr. 56/67, is soliciting indications of interest in the outright acquisition of the share it owns and has available of Ilva Servizi Energie Srl (hereinafter together with its subsidiaries "Ilva Servizi Energie" or the "Company"). Ilva Servizi Energie has a fully paid-up capital of Lit 192.02 billion and registered office in Genoa, Mura di Santa Chiara 1, registration nr. 56785.

Ilva owns 98.96% of Ilva Servizi Energie's capital. As a consequence of an option on 25% of the Company's capital held by Ilva Laminati Piani SpA and expiring on 31st December 1994, the available share currently being disposed of by Ilva is of 73.96%.

Meridiana Finanza SpA ("Meridiana Finanza") has been appointed as exclusive financial adviser to Ilva in relation to the sale of Ilva Servizi Energie; all enquiries should be addressed to:

Mr. Sebastiano Strumia or Mr. Giovanni Ortolani  
Meridiana Finanza SpA  
Via del Gesù, 62  
00186 Rome - Italy  
Telephone: +39 - 6 - 699 12 21 / Telefax: +39 - 6 - 699 12 27

Ilva Servizi Energie is the second largest independent power producer in Italy. It owns and operates three thermal power plants with a total capacity of 583.5 MW, two turbogenerators with a total capacity of 15 MW and four hydro-power plants with a total capacity of 62.4 MW. Through a transaction distinct from the one contemplated herein, the Company is in the process of selling its wholly owned hydro-electric subsidiary Ilva Centrali Elettriche SpA which in turn owns and operates three hydro-power plants located in the Valle d'Aosta region. Further to such disposal the Company's hydro-power capacity will decrease to 7 MW while total installed capacity will amount to 606 MW. In addition, Ilva Servizi Energie is currently developing a new 505 MW combined cycle gas turbine power plant in Taranto, Apulia.

Indications of interest may be submitted only by limited liability companies or other corporate entities with the exclusion of intermediary or fiduciary companies and individuals. In the event that several entities contemplate to express interest jointly in the acquisition, such group should be represented by a sole agent and each party should individually meet the above requirements.

Interested parties should submit their indications of interest in writing or by telefax to Meridiana Finanza by 23rd June 1994; Meridiana Finanza will subsequently send to qualified respondents a copy of the admission form to the sale process, a description of the sale procedure and a copy of the confidentiality agreement which recipients will have to return duly executed to obtain copy of the information package, all such documents being in English. Completed admission forms and confidentiality agreements shall be returned to Meridiana Finanza by 28th June 1994. Ilva reserves the right to admit to the sale process, in its sole judgement and without explanation, only those companies which demonstrate adequate resources for the acquisition.

Ilva reserves the right, in its sole judgement and without explanation, to admit interested parties to, or exclude them from, the sale process and, should it begin negotiations, to withdraw from them and to consider indications of interest as well as indicative or binding offers received after the set deadlines without prejudices and liabilities.

This announcement is an invitation to submit indications of interest in the acquisition and does not represent an offer to the public ex art. 1336 of the Italian Civil Code nor a solicitation of public savings ex art. 1/18 of Italian law nr. 216 of 7th June 1974 as amended. This announcement and the ensuing indications of interest are and will be governed by the laws of the Republic of Italy; any controversy arising therefrom shall be subject to the exclusive jurisdiction of the Courts of Rome. The text in Italian of this announcement appearing in Italian newspapers shall prevail over this translation.

DEVELOPMENT FUND OF ICELAND  
(FRAMKV/AEMDASJODUR ISLANDS)  
(Established under the laws of the Republic of Iceland)

U.S.\$35,000,000  
Floating Rate Notes 1997

Retractable at holder's option in 1995

Notice is hereby given that the Rate of Interest has been fixed at 5.25% and that the interest payable on the relevant Interest Payment Date December 16, 1994 in respect of U.S.\$100,000 nominal of the Notes will be U.S.\$2,668.75.

June 16, 1994, London  
By: Citibank, N.A. (Issuer Services), Agent Bank CITIBANK

BRADFORD  
& BINGLEY  
BANKERS

1200,000,000  
Floating Rate Notes due 1995

In accordance with the terms and conditions of the Notes, the interest rate for the period 16th June 1994 to 15th September 1994 has been fixed at 5.25% per annum. The interest payable on 15th September 1994 against the Coupon 15 will be 532.35 per £100,000 nominal.

Agent Bank  
RZVPAL BANK  
OF CANADA

## TO ADVERTISE YOUR

## LEGAL NOTICES

Please contact  
Tina McGorman  
on  
071 873 4842



## INTERNATIONAL COMPANIES AND FINANCE

# Australian group faces A\$445m break-up bid

By Nikki Tait in Sydney

A A\$445m (US\$324m) break-up bid was launched last night for Foodland Associated, the troubled Western Australian retail, wholesale and property group.

Mr Grasse Hart, a New Zealand entrepreneur, is joining forces with Australia's Coles Myers to acquire and then divide the company.

The bid is being made by Rank Commercial, Mr Hart's private company, and is pitched at A\$5.27 a share. It is conditional on a minimum acceptance level of 75 per cent, and on approvals from Australia's Foreign Investment Review Board and the Trade Practices Commission, the competition watchdog.

The TPC said it would "closely examine" the offer, paying particular attention to the role of Coles Myers. Coles is one of Australia's biggest retail groups.

Mr Hart, a former truck driver who has built his fortune by buying a series of companies at knock-down prices, is believed to be one of New Zealand's wealthiest individuals. His Rank company already owns a 14.9 per cent interest in

Foodland, most of which was acquired from a single institutional shareholder last month.

If the offer is successful, Rank says its aim is to spin off Foodland's substantial New Zealand assets - which include the Farmers Deka discount and department store group, and a 57.4 per cent interest in the Progressive supermarkets group - as a separate company, distributing shares in this entity to Foodland's remaining shareholders.

Rank, which by then would own at least 75 per cent of Foodland, would pass its shares in this new company to Whitcomb, the New Zealand bookseller and stationery group.

Rank would offer its remaining stake in Foodland, which would be reduced to its Australian assets only, to Coles. Rank said the break-up bid was being financed by bank borrowings, to be supplied by National Australia Bank, Credit Suisse and Bank of America.

The bank facilities were still subject to "satisfaction of a number of conditions [including completion of documentation]."

# Placer unit to develop Osborne deposit

By Nikki Tait

Placer Pacific, the Australian group which is controlled by Canada's Placer Dome, is to go ahead with a A\$155m (US\$113m) development of the Osborne copper/gold deposit in north-west Queensland.

The deposit, which lies about 195km south-east of Mount Isa, will be mined at first by open-pit methods. However, during this initial eight-month period, Placer plans to develop an underground operation, which it says should have a 10-year life. The mine is due to come into operation in July 1995.

Over the total mining period, therefore, average annual production is estimated to be 29,000 tonnes of copper and 37,000 oz of gold. Total production over the mine's life would be around 324,000 tonnes of copper and 416,000 oz of gold, with a gross value of A\$1.2bn. Life-of-mine cash costs are projected to be 63 US cents per pound of copper, including gold credits, Placer said.

Shares in Western Mining Corporation, one of Australia's largest mining companies, gained 3 cents to A\$8.44 yesterday, after the group confirmed that early-stage exploration work on the Philippines-controlled island of Mindanao, has found copper/gold mineralisation. The company said the mineralisation had been intersected in two areas, and that further work was required to determine its significance.

# Israeli carrier seeks to spread its wings

Privatisation and peace could help El Al develop new markets, reports Julian Ozanne

Israel's decision to sell El Al, the country's state-owned airline, to the public by December marks a critical turning point in the company's history and a landmark in the government's sweeping privatisation programme.

Earlier this month, the cabinet decided to sell at least 51 per cent of the airline through a flotation in Tel Aviv and New York. Israeli law prohibits the sale of more than 25 per cent of the capital of a strategic company to foreign investors, so the remaining 26 per cent stake must be held by Israeli nationals. The government will also keep a golden share to protect what it considers is a vital national interest.

Before privatisation the government will have to appraise the company's value, take the company out of receivership, appoint a new board of directors and make provisions to refund the employees' compensation fund.

Israel's finance ministry has appointed two consortia of consulting and accounting firms to carry out separate valuations which are expected to be finished by August. Among the participants in the consortia are Barclays de Zoete Wedd, Ernst and Young and Mercer.

The government intends to issue a prospectus in October or November and appoint underwriters later.

The airline, proud of an unbroken eighth year in spite of the recent recession in the global airline business, is looking forward to privatisation as a way to increase efficiency,

take it out of a 12-year-old receivership, and to develop new markets in east Asia. Although it has been in receivership, the airline has been granted considerable financial autonomy while operating within a government-imposed legal framework.

However, some significant obstacles must be resolved before the government issues a prospectus, among them:

- the current prohibition on flights during the sabbath, which costs the company an estimated \$30m-\$40m a year;
- a government decision on whether it will continue to meet 80 per cent of El Al's \$60m security costs;
- special voting rights claimed by the quasi-governmental Jewish Agency, an original shareholder;
- and a refunding of El Al's employees' compensation fund.

Corporate analysts in Israel say the way the government decides to overcome these difficulties will determine how attractive an investment El Al will be to foreign and local investors.

The company, however, points out that in spite of the difficulties, it has consistently reported profits since 1986

in the face of stiff competition and global recession. Profits in 1992 were \$11.5m and are expected to be \$10m-\$12m for 1993. El Al says the reduction in profits last year, in spite of an 8 per cent increase in passengers carried, is a result of mounting competition and considerably reduced yields from tickets.

Mr Nachman Kileman, a company spokesman, believes that in spite of the squeeze on profits the airline's future looks healthy. Next year the company will take delivery of another 747 and will begin evaluating the potential candidates to replace the Boeing 767 for intermediate flights.

Expansion of El Al's 47 destinations is also under consideration. In the past two years the company has started flights to Beijing and Bombay/Bangkok, and is looking at flying to Hong Kong, Seoul and Japan.

Mr Kileman also says the Middle East peace process will assist prospects. Israel expects tourism to double by the end of the decade to 4m arrivals, helped by the opening of new markets such as Morocco, Tunisia, Jordan and Syria.

More important, perhaps, a comprehensive regional peace will allow El Al to fly over the 21 Arab states which ban the airline, slashing flight times to Asia. Such a development could make Ben Gurion airport a regional hub for traffic from the US and Europe to the Indian sub-continent and Asia.

Although the long-term looks promising, short-term profitability will depend on way the government deals with the sabbath prohibition and security costs. Mr Kileman says the sabbath flight ban costs El Al \$40m a year, because the airline only operates five-and-a-half days a week but incurs costs as if it was operating seven days. Under the ban, introduced in 1982 after considerable pressure from religious political parties, no El Al aircraft is allowed to be in the air between dusk on Friday and dusk on Saturday.

"When the government ceases to own El Al it will become, in Israeli law, a mixed company and the government will not be able to interfere in its business decisions," said Mr Yossi Nitzan, head of the government companies authority. "Then the board of directors will have to take the decision about sabbath flights on the basis of business principles."

The other decision the government cannot avoid is whether it will continue to meet 80 per cent of El Al's security costs. Any change in the government support will immediately affect profitability, although the introduction of a security tax is one option under consideration.

# Finnish steel producer swings back to black

By Hugh Carnegie in Stockholm

Rautaruukki, the Nordic region's second-largest steel producer, swung to a pre-tax profit of FM140m (\$35m) in the four months to the end of April from a loss of FM217m in the same period last year, on the back of rising demand and prices for steel.

The Finnish group, one of Europe's few profitable steel-makers, reaffirmed an earlier forecast that it would achieve an improvement in full-year profits over the full-year surplus of FM144m achieved last year.

It said sales in the first four months grew to FM2.4bn from FM2.2bn, while operating profit surged to FM288m from a loss last time of FM154m.

The group cited stronger demand in Finland, Scandinavia and the US, and higher

prices in both export and home markets.

Rautaruukki, which concentrates on flat steel products, said the growth in demand was expected to continue in Finland and Scandinavia, where economic recovery is under way after several years of recession.

Prices were also expected to go on rising, although the pace of increase was slowing. Profits growth would depend partly on lower financing costs and cost savings.

The group raised FM792m earlier this year through a global share offering, which led the Finnish state's holding in the company to drop to 68.7 per cent from 81.1 per cent. Almost 16 per cent of Rautaruukki is now owned by foreigners. The share issue had increased the group's equity ratio to about 30 per cent, the company said.

# BZW role in airports sale

BZW, the UK-based investment bank, has been given the job of advising the federal government taskforce which is looking into the potential privatisation of Australia's Federal Airports Corporation, writes Nikki Tait.

Although the possible sale has been widely flagged - BAA of the UK has been tipped as one potential buyer - the government has yet to decide how to proceed. There are 23 properties involved, ranging from international airports to small domestic "general aviation" centres.

# Begemann wants speedy DWA deal

By Judy Dempsey in Berlin

The Treuhand privatisation agency yesterday completed the sale of Sket, one of eastern Germany's largest machine-tool exporters, to a west German group of investors led by Salzgitter Maschinenbau.

Salzgitter Maschinenbau agreed to buy a 51 per cent stake in Sket and its two subsidiaries, and will invest DM100m (\$62.5m) until the end of 1995. It will guarantee 2,000 jobs, but this figure will be eventually reduced to 1,725 by 1998. The remaining stakes will be divided between the Treuhand and the management of Sket, with the agency retaining a 25.1 per cent share.

Sket, based in Magdeburg, the state capital of Saxony-Anhalt, had a turnover of DM100m last year. Prior to German reunification, its exports were targeted at the markets of the former Soviet Union and eastern Europe. These markets collapsed following German monetary union.

The sale, which ends of three years of uncertainty about the ability to find a buyer for Sket, was yesterday welcomed by Mr Christoph Bergner, prime minister of Saxony-Anhalt.

number of jobs it would guarantee, but said the deal was a "straight cash transaction".

Consolidated profits for the DWA group, one of the last of the large east German enterprises to be privatised, were DM23.3m (\$13.9m) on a turnover of DM3.6m in 1992. It employs 7,300 in its eight subsidiaries.

Begemann wants DWA to complement its operations.

"We need DWA's coaches and freight wagons for our traction and electrical installations and control systems. There will be no overlap on the manufacturing side... Our rail group will become a subsidiary of DWA, thus giving the east German company a wide degree of independence," Mr van den Nieuwenhuysen explained.

The rail group, which employs 1,200, has subsidiaries

in the Netherlands, Belgium and Switzerland. Last year it had a turnover of F1300m (\$151.2m) and a net profit of F18m.

Begemann, which wants to complete negotiations with the Treuhand before next October's state and federal elections in Germany, also intends to revive DWA's exports to Russia.

Until German reunification, DWA was dependent on markets in the former Soviet Union and eastern Europe. These markets collapsed after German monetary union. Since then, Russia's sharply decreased purchases from DWA have been partly financed by Hermes, the German export credit guarantee facility.

However, in an attempt to dampen expectations stemming from several earlier collapsed talks, the Treuhand said it was continuing to negotiate with other companies. "It is not in the bag yet," a spokesman for DWA's branch in Gölitz, Saxony said.

# Tata Tea reports 13% profit rise

By Kunal Bose in Calcutta


Tata Tea, India's biggest plantation company, yesterday announced a 13.15 per cent increase in pre-tax profits to Rs554m (\$27.11m) from Rs579m for the year ended March 31.

Turnover totalled Rs4.36bn, against Rs4.12bn in the previous 12 months. Earnings per share were up at Rs15.67 (Rs17.18) while the dividend has been maintained at Rs5 a share.

The management has recommended a bonus issue in the ratio of one new share for every two held. According to Mr K.K. Krishna Kumar, managing director, the outlook for the current year appears "somewhat clouded" due to lower export demand for tea and higher production.

Tata Tea is a significant exporter of tea. Its total export income last year rose to Rs10m from Rs86m.


**N.V. Union Minière, S.A.**



Union Minière has sold Union Mines, Inc., a Tennessee based zinc mining business, to Savage Resources Ltd. for a consideration of \$US 200 million.

The Rothschild Group advised Union Minière on the divestment.

**Rothschild Australia Ltd.** **Rothschild Inc. New York**



Affiliated companies in: London, Paris, Frankfurt, Milan, Hong Kong, Singapore, Sydney, Tokyo, Shanghai, Toronto, Santiago

# N.V. Vandemoortele International

Information for holders of certificates

In the General Meeting of shareholders held on June 14, 1994, it was decided to pay a gross dividend of Bfr. 240 per certificate over the year 1993.

The net dividend of Bfr. 178 per certificate will be payable at the office of F. van Lanschot Bankiers N.V., Hooze Steenweg 29, 's-Hertogenbosch, and at the office of F. van Lanschot Bankiers (Luxembourg) S.A., 3 Boulevard Prince Henri, Luxembourg, as from June 16, 1994 against delivery of the dividend coupon nr. 6 of the certificates of privileged shares.

Stichting Administratiekantoor van Bevoorrechte aandelen van N.V. Vandemoortele International  
Hooze Steenweg 29, 's-Hertogenbosch

June 15, 1994

**COMPAGNIE BANCAIRE**

**COMPAGNIE BANCAIRE**  
FRF 800,000,000  
FLOATING RATE  
NOTES DUE 1997

For the period June 15, 1994 to September 21, 1994 the new rate has been fixed at 5.50% P.A.

Next payment date: September 21, 1994  
Coupon nr: 16  
Amount: FRF 149,722  
for the denomination of FRF 100 000  
FRF 149,722  
for the denomination of FRF 100 000

Notice is hereby given that pursuant to paragraph "Purchase and Redemption" (d) "Redemption at the option of the Noteholder", of the terms and conditions of the Notes, no Notes have been presented for redemption on the Interest Payment Date falling on June 15, 1994.

Nominal amount outstanding after June 15, 1994: FRF 451,140,000

The Principal Paying Agent  
**SOGENAL SOCIETE GENERALE**  
GRUP  
15, Avenue Emile Reuter LUXEMBOURG

**SGA SOCIETE GENERALE**  
**ACCEPTANCE N.V.**  
FRF 1,000,000,000  
REVERSE FLOATING  
RATE NOTES DUE  
DECEMBER 17, 1997

For the period June 15, 1994 to September 21, 1994 the new rate has been fixed at 16% P.A.

Next payment date: September 21, 1994  
Coupon nr: 6  
FRF 4355,56  
for the denomination of FRF 100 000  
FRF 4355,56  
for the denomination of FRF 1 000 000

The Principal Paying Agent  
**SOGENAL SOCIETE GENERALE**  
GRUP  
15, Avenue Emile Reuter LUXEMBOURG

**Standard Chartered**

**Standard Chartered PLC**  
(Incorporated in United Kingdom)

**US\$400,000,000 Undated Primary Capital Floating Rate Notes**

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Determination period from 16th June 1994 to 12th July 1994 the Notes will carry interest at the rate of 5.0825 per cent per annum.

Interest accrued to 12th July 1994 and payable on 12th July 1994 will amount to US\$36.56 per US\$10,000 Note and US\$365.63 per US\$100,000 Note.

**West Merchant Bank Limited**  
Agent Bank

**U.S. \$400,000,000**

**Santander Financial Issuances Limited**  
(Incorporated in the Cayman Islands with limited liability)

**Subordinated Undated Variable Rate Notes**  
with payment of interest subject to the profits of and secured by a subordinated deposit with **Banko Santander, S.A.**  
(Incorporated in Spain with limited liability)

Notice is hereby given, that for the Interest Period from June 16, 1994 to September 16, 1994 the Notes will carry an interest rate of 5.375% per annum. The amount of interest payable on September 16, 1994 will be U.S. \$3,434.03 per U.S. \$250,000 principal amount of Notes.

By: The Chase Manhattan Bank, N.A.  
London, Agent Bank

June 16, 1994

**The Bear Stearns Companies Inc**  
(A corporation organized under the laws of the State of Delaware, USA)

**U.S. \$200,000,000**  
Floating Rate Notes due 1994

For the three month period 15th June, 1994 to 15th September, 1994 the Notes will carry an interest rate of 4 3/4% per annum with an interest amount of U.S. \$121.39 per U.S. \$10,000 Note payable on 15th September, 1994.

**Bankers Trust Company, London** **Agent Bank**

**Caradon plc**  
(the "Company")  
(formerly M&L Group Ltd)

**Notice to the holders of**  
**£61,800,000**  
(previously £65,000,000)  
5% per cent Subordinated Convertible Bonds due 2002 of the Company (the "Bonds") and the "Bonds" respectively)

Conversion Right Expiry Date: 7th July, 1994  
Redemption Date: 15th July, 1994

The attention of Bondholders is drawn to the Notice published by the Company in the Financial Times on 14th June, 1994 notifying Bondholders of the early redemption on 15th July, 1994 of all the Bonds not converted or redeemed prior to that date.

IN ACCORDANCE WITH CONDITION 4(a) OF THE BONDS NOTICE IS HEREBY GIVEN to the Bondholders that the last date on which they can exercise their right of conversion of Bonds into fully paid Ordinary shares of nominal value 25p each of the Company will be 7th July, 1994.

The attention of Bondholders is drawn to the conditions enclosed on the Bonds and in particular to condition 4 which contains further details regarding conversion.

**Principal Paying and Conversion Agent**  
**Bankers Trust Company**  
1 Appold Street  
Broadgate  
London EC2A 2HE

**Paying and Conversion Agents**  
**Swiss Bank Corporation** **Bankers Trust Company**  
1 Aeschenvaardweg **1 Appold Street**  
CH-4002 Basle **Broadgate**  
Switzerland **London EC2A 2HE**  
**Banque Internationale à Luxembourg S.A.**  
69 Route d'Esch  
L-1470 Luxembourg

**IMPORTANT**

Payment per Bond on redemption including principal amount and accrued interest: £1,021.13

Value of Ordinary shares arising on conversion of a Bond (excluding fractional entitlements): £1,770.45\*

\*Based on the middle market quotation of £1.19 per Share as derived from the London Stock Exchange Daily Official List for 14th June, 1994, being the latest practicable date before the printing of this notice.

**Bankers Trust Company, London** **Agent Bank**  
16th June, 1994

**Signal**

- 130+ software applications
- RT DATA FROM £10 A DAY
- Signal SOFTWARE GUIDE
- Call London 07 44 4 71 231 5555 for your guide and Signal price list.

**CMS FutureView**

For more information on CMS FutureView call 011 222 2222 or visit our website at [www.cmsfutureview.com](http://www.cmsfutureview.com)

**LOW COST SHARE DEALING SERVICE** **081-944 0111**

COMMISSION FREE £10 PER SHARE TO £99 MAXIMUM ON ANY TRADE







## COMPANY NEWS: UK

## Non-core losses hit Thames Water

By Brown Maddox,  
Environment Correspondent

Thames Water, the largest of the privatised water companies, announced a 4 per cent fall from £251.3m to £241.7m in pre-tax profits for the year to March 31 after losses in contracting and restructuring costs.

Turnover rose from £1.04bn to £1.09bn, including £52.9m from acquisitions. There was an exceptional charge of £35m, which was revealed at the half-year stage, cost £25m. Restructuring non-core companies in the UK, US, Germany and Asia also produced one-off costs.

Sir Robert Clarke, who has just taken

over as chairman, said yesterday: "The situation is now completely clean and clear."

Overall the non-core businesses, on which Thames has spent some £170m in acquisition costs and investment, incurred a pre-tax loss of £40.5m.

International and process contracting businesses suffered from poor economic conditions abroad, with a fall in turnover to £120m (£182m). Sir Robert said: "Conditions have been particularly difficult in Germany. The east German economy has not exactly been buoyant."

Turnover in products and services rose to £105m (£82m) partly because of the addition of businesses acquired from Simon Engineering, although UK

industrial demand continued to be weak.

With commercial and industrial demand for water services also weak, turnover in the core business rose 7.5 per cent to £272m (£211m) by price increases.

Excluding depreciation and infrastructure renewal, operating costs in the utilities arm rose by 0.7 per cent. Like other large water companies, Thames has continued to reduce staff numbers, which fell by 488 - 6.6 per cent - to an average 6,883 during the year.

However, the capital spending programme to modernise the infrastructure and meet new environmental regulations and which absorbed £36m last year, also pushed up depreciation in the

core business to £73m (£50m) and group net interest charges to £44.5m, compared with £29.9m.

Net debt at the year end was £571m (£516m), for gearing of 37 per cent (31 per cent).

Although earnings per share fell by 4.4 per cent to 56.8p, compared with 59.3p, dividends are increased by 7 per cent to 22.5p (21p) with a recommended final of 15.1p.

In the present year, Thames expects its non-core businesses to break even after paying for acquisition costs, and said its order book was running at more than £150m. Sir Robert said: "The recession is not completely over but there are some glimmerings of improvement."

See Lex

## Placing puts £51m tag on Chesterton

By Simon Davies

Chesterton International has successfully placed 20.56m shares in spite of the stock market slump. However, the deal was priced at 100p, the minimum price under the company's agreement with existing shareholders who are selling through the offer.

The placing will value the property agency at £51.2m, making it marginally larger than its main listed competitor, Debenhams Tewson & Chinnocks, which is valued at £50.7m.

Mr Giles Ballantine, chief executive, said: "We are genuinely very pleased." The company had targeted a flotation with a value of £50m and achieved it amid dwindling demand for new issues.

Based on forecast pre-tax profits of £51m, the shares are being issued on a p/e ratio of 14.1 and notional gross yield of 4.13 per cent, based on the dividend that would have been paid had the company been listed for the year.

The pricing reflected the volatile nature of agency business, given the reliance on people rather than fixed assets, but the company provides greater stability through its focus on management fees, rather than brokerage commissions.

Chesterton was wholly-owned by former and current employees, and of the placement shares, 12.25m have been sold by former employees or those within 2 years of retirement, while a further 3.3m have come from current employees.

A further 5m have been issued by the company, which will raise £4m net of expenses to help pay down its overdraft and provide funds for acquisition.

A number of "significant" institutions have taken discernible stakes in Chesterton, via the private placing.

The issue was sponsored by Robert Fleming, with Société Générale Strauss Turnbull as broker.

Share dealing will commence on June 23.

## US authorities clear BT and MCI alliance

By Andrew Adonis

US regulatory authorities yesterday cleared the \$5.3bn (£3.53bn) alliance between British Telecommunications and MCI, the second largest long-distance carrier, after a year-long investigation.

The two companies immediately launched their Washington-based joint venture, named Concert, which aims to take a leading stake in the market for "one-stop" telecoms services for multinational companies.

The launch of Concert came the day after the announcement of a \$4.2bn alliance between Sprint, the third-largest US long-distance carrier, and the state telecoms companies of France and Germany.

The Sprint-France-German alliance faces a significant regulatory barrier in the US, where AT&T, the largest operator, will oppose it strenuously.

AT&T last year launched itself into the market for multinationals with its Worldsource venture. AT&T has secured partners in the Asia-Pacific region, but has yet to forge a European alliance. It is in talks with Unisource, a joint venture between the state operators of Switzerland, Sweden and the Netherlands.

Mr Michael Hopper, BT managing director, said Concert had gained a "significant head start" over its rivals. "We are looking to build up large revenues while we have a clear

run." Conditions imposed by the US Department of Justice will oblige BT to publish the terms on which it sells its services to Concert, to prevent cross-subsidies. It is also prohibited from engaging in international simple re-sale - a form of competition using leased lines - until AT&T's application for a UK licence is approved by the UK government.

Mr Hopper said that Concert would be the first company able to provide a "broad range of single-source telecoms services to multinationals across the world". In addition to "one-stop" international private voice networks, Concert is offering data telecoms, messaging, electronic data interchange and video conferencing services.

The alliance between BT and MCI gives MCI prime responsibility for marketing services in the US, and BT responsibility for the rest of the world. However, the companies have pledged to respect existing agreements with other international operators.

BT said it expected to pay most of the \$4.3m agreed for a 20 per cent stake in MCI later this year.

Its gearing will rise sharply if it is unable to sell its 17 per cent stake - worth about \$2m - in McCaw Cellular, whose sale to AT&T has been held up by US regulators. But at end-March, BT's gearing stood at only 9 per cent.

## Alders rises to £12m

By Maggie Urry

Maiden interim results from Alders, the department store and tax and duty free retail group which floated last year, showed a strong advance in profits.

Pro-forma pre-tax profits rose from £9.5m to £11.7m in the half-year to March 31.

The shares, which were priced at 170p last October, closed up 3p yesterday at 227p. Lord Prior, chairman, backed up the numbers with an optimistic statement saying "conditions in all our markets are better than we have experienced for several years".

An interim dividend of 2.2p is 6 per cent higher than the

level indicated in the prospectus, which said the 1993 dividend would have been 6.1p, with one third paid in the first half.

Group sales in the six months rose 10 per cent to £357m, and operating profits increased from £10m to £12.1m.

An extra trading week in the comparable period added £1.2m to department store operating profits, while the current year benefited from a £700,000 write back of an over-conservative provision made for flotation costs. The underlying rise in profits was 14 per cent.

Interest charges fell from £1.1m to £400,000. Earnings per share were 9p (7.7p).

The first half includes the

important Christmas period for the department stores. Adjusting for the extra week, underlying profits were 16 per cent up at £10.4m, on sales of £167m, up 7 per cent on the adjusted basis.

In the tax and duty free division profits jumped from £700,000 to £1.9m. However, this was boosted by a shift of £1.8m from the second half to the first under a new agreement with BAA, the UK airport operator.

A £2.5m loss in North America (profit £100,000) was blamed on dull trading, plus £700,000 of closure costs for the San Francisco airport store, and also the effect on Canadian sales of a reduction in tobacco duty.

## Southern Business shares dive 32p on cautious outlook

By Simon Davies

Shares in Southern Business Group, the photocopier and vending machines supplier, dived by 32p to 42p after the company announced a sharp fall in interim profits.

Pre-tax profits for the six months ended March 31 fell by 56 per cent to £3.14m (£7.2m), and the company remained "cautious as to the trading outlook".

Analysts reduced full-year forecasts by up to £5m from the previous consensus of £12.5m.

The profits fall reflected disappointing sales and what the company described as a one-off £900,000 sales cost.

The photocopier supply industry was subject to an Office of Fair Trading report in March, which responded to concerns over long-term leasing contracts with a call for wide ranging changes in the industry.

SBG made a £3m provision for the renegotiation of contracts last year, and Mr David McErlain, chief executive, said the company had fully anticipated the report's recommendations.

No further provisions were considered necessary at the interim stage.

Turnover amounted to

£26.9m, down from £29.4m, reflecting an increasingly competitive market. Mr McErlain said sales were satisfactory for the first quarter, but in the second quarter they had collapsed inexplicably to about one quarter of their budgeted rate.

There was a short-fall between sales levels and sales staffing costs, and consequently a sales cost of £900,000 has been included in the interim figures. This would usually have been capitalised as an intangible asset, to reflect the long-term revenues derived from each sale.

In addition, the shortening of some leasing contracts after renegotiation contributed to a £914,000 increase in amortisation costs.

Mr McErlain said market conditions suggested a likely consolidation within the industry. SBG would consider acquisitions, or a partnership with a major distributor, the company has cash balances of £4.2m.

Following the OFT report, contract and price expectations within the industry were being lowered. SBG now expects to achieve profit margins of about 15 per cent, half their level at the peak of the market.

Earnings per share dropped 56 per cent from 4.99p to 1.27p, but the interim dividend is maintained at 1.27p.

## Stirling in red after exceptional

By Caroline Southey

Stirling Group, the clothing manufacturer which supplies Marks and Spencer, fell into the red at the year-end after exceptional items of £4.31m following the disposal of its brand and import divisions.

Pre-tax losses stood at £786,000 in the year to March 31, against profits of £5.13m last year, on turnover down from £100.8m to £95.2m.

Operating profits fell from £5.94m to £3.76m after losses from the discontinued operations of £1.69m (profits £285,000).

Stirling disposed of its brand

business, which makes underwear and swimwear, in December. A decision to sell the loss-making imports division was made shortly after the abrupt departure of Mr Peter Sheldon, the former chairman and chief executive, in January because of differences of opinion over the direction of the division.

Mr Robert Coe, non-executive chairman since Mr Sheldon's departure, said he was confident that the decision to focus the company's efforts on its core business as clothing supplier to M&S "would be justified by the trading results".

The return on sales in the core contract division grew

from 7.2 to 7.6 per cent. Mr Steven Bentwood, chief executive, said Stirling would pursue growth through sales and product design. The autumn programme for M&S was running ahead of last year, he said.

Losses per share emerged at 1.39p (earnings 3.92p). However, the proposed final dividend is unchanged at 1.39p, for a total of 1.5p (1.89p).

Mr Coe said the costs of withdrawing from the two businesses had been provided for fully in this year's accounts. Following the disposal Stirling had £2.5m net cash compared with £2.3m net borrowings a year ago.

## Preliminary Results

for the year ended 31 March 1994

**Profit before tax, before exceptional items, up 10% to £277m**

**Exceptional items of £35m**

**Profit before tax, after exceptional items, down 4% to £242m**

**Earnings per share before exceptional items up 11% to 65.8p**

**Earnings per share after exceptional items down 4% to 56.8p**

**Dividend per share up 7% to 22.5p**

"The regulated Utilities business has had another excellent year, increasing operating profit by 16% to £317m. We have continued to manage tightly operating and capital costs. Our customers again benefited from the lowest average household water and wastewater bills.

Group results were affected by adverse factors in some of our other business divisions. We have included £35m for exceptional items; these were partly for losses on inherited contracts and partly for the cost of restructuring some of our companies to enhance further our ability to exploit changing market opportunities.

Our underlying trading performance is sound. The Board proposes to increase the final dividend by 7%."

*Robert Clarke*

Sir Robert Clarke  
Chairman



Thames Water Plc 14 Cavendish Place London W1M 9DJ

The annual report will be posted to shareholders by 28 June 1994. Copies may be obtained after that date from the Investor Relations Manager at the above address. The final dividend will be paid, subject to approval at the AGM on 26 July 1994, on 1 September 1994.

Crédit Foncier  
Growth on target  
in 1993

## Sales up 4%

1993, amid difficult economic conditions, will be remembered for the housing recovery plan and the overall decline in interest rates. Total loan authorisations were up 4% from 1992 at FF 41.5 billion, boosted by Crédit Foncier initiatives in housing loans.

Considerable government support for the property sector, particularly for subsidised home ownership and landlord assistance loans, as well as the fall in the cost of money, helped the Crédit Foncier Group boost its home loan financing activity by 27% to FF 27 billion.

Lending to local authorities also grew 10% to FF 8.4 billion, bolstering Crédit Foncier's status as a lender of choice, with 10% of the market.

Nonetheless, recession provoked a significant drop in loans to property developers and industrial, commercial and tourist investments, which were down 44%.

Overall, Crédit Foncier's core activities - housing loans and financing for local authorities - contributed 85% to total loan authorisations, up from 72% a year earlier.

Total loans outstanding stood at FF 333 billion at 31 December 1993, up 4%.

## Excellent refinancing conditions

The volume of funds raised in 1993 totalled FF 38.1 billion, including 57% from abroad. New issues were launched under excellent terms, amid falling long-term rates, attributable to Crédit Foncier's quality reputation.

Another highlight of 1993 was the highly successful public bond exchange offering and a FF 2.5 billion capital increase, underscoring shareholder loyalty and raising the European solvency ratio to about 10%.

## Total dividend distribution: up 17%

Consolidated net banking income amounted to FF 5,348 million, up 16% on a comparable basis. In order to maintain a high level of risk coverage, provisions were increased due to the ongoing financial difficulties of certain private customers and a substantial number of property developers. Consolidated net profit increased 25% to FF 515 million.

1993 net profit for the Crédit Foncier parent company was virtually unchanged at FF 579 million compared with FF 585 million a year earlier.

Overall results did not escape the crisis in the property market, but reflect the Group's excellent ability to confront this situation.



This explains Crédit Foncier's decision to maintain the net dividend per share at FF 37.50 (excluding tax credit) on an increased number of shares resulting from the 1993 capital increase. The Company therefore made a special effort to increase total distribution to FF 444.7 million, up 17% compared with 1992.

In line with previous years, shareholders can opt to have their dividends paid in cash or shares. This option must be indicated between 16 May and 10 June inclusive. Shareholders who do not opt for a scrip dividend will receive dividend payment in cash on 17 June.

## Outlook for 1994

The economic climate picked up in the early months of 1994, mainly reflecting measures taken to boost consumption and support the property market which are now yielding results. As a result, Crédit Foncier is developing its services in its core sectors: housing loans and local authority financing. The first four months of the year saw a 24% increase in authorisations for these two types of loans compared with the same period in 1993.

Housing loans increased by 26% to FF 10.6 billion. Subsidised housing ownership loans, which accounted for about half of total loan authorisations for the period, increased by 61%. Loans to local authorities grew considerably to FF 3.2 billion, up 17%. On the other hand, loan authorisations to professionals continued to decline. Overall, long-term loans with well-spread risk (housing loans and local authority financing) contributed 95% of total loan authorisations. These factors also reflect Crédit Foncier's considerable ongoing efforts to issue subsidised loans, backed by the government's recovery plan.

As for funding operations, long-term capital raised in the first four months of the year totalled FF 11.8 billion, including about 60% on international markets. New issues were launched under satisfactory terms due to Crédit Foncier's quality reputation, despite the less than certain direction of interest rates.

**CRÉDIT FONCIER**  
DE FRANCE  
Votre allié dans le temps

**MICHAEL LAURIE**  
Tel: 071 633 7000  
Fax: 071 633 0279

We are urgently seeking commercial investment properties upwards of £15m for in-house funds and overseas clients. Please forward details to: Richard von Götzen

**WANTED URGENTLY**  
UK Commercial Property

The essential tool for the serious investor  
**Market-Eye**  
LONDON STOCK EXCHANGE







## COMPANY NEWS: UK

# Perkins buys Dorman Diesels in \$50m deal

By Andrew Baxter

Dorman Diesels, one of the oldest and most famous names in the diesel engine industry, is being bought by Peterborough-based Perkins Group for about \$50m (\$33.3m), including the assumption of \$12m of debt.

The agreed deal, which is close to completion, has been under discussion for five months and is the most important ownership change in the UK diesel industry this decade.

It comes less than two months after Varsity, Perkins' US parent, sold the Massey Ferguson tractor business to concentrate on its core businesses of Perkins diesel engines and Kelsey-Hayes automotive parts.

Dorman, established in Stafford in the 1870s, supplies high horsepower diesel engines for the power generation market and is also at the forefront of natural gas engine technology.

Part of English Electric in the 1960s, it was later absorbed into GEC, which sold it in 1987 to Broadcrown Group, a private company based in Stone, Staffordshire.

Broadcrown would not comment on the sale yesterday, beyond calling it a "strategic disposal". Dorman, which has 650 employees worldwide, most of whom are based at Stafford and Lincoln, has seen profits rise in recent years.

Pre-tax profits last year were about \$3m, on turnover in excess of \$75m. Perkins' sales last year were \$70m.

Perkins approached Dorman as part of its strategic plan to expand its product range, either through acquisitions and alliances, or through direct investment in new products.

"One of the real attractions of Dorman was its product range, which is the newest in its power band," said Mr Tony Gilroy, chief executive of Perkins.

Perkins offers engines from five to 1,500 bhp. The Dorman engines extend the range to 2,500 bhp and will enable Perkins to move quickly into power generation, a key growth sector of the diesel engine market, and natural gas engines.

The deal will also bolster Perkins' expansion plans in south-east Asia, where Dorman has built a significant presence.

Dorman Diesels will be renamed Perkins Engines (Stafford) although the Dorman name will be retained in some markets for the time being.

# British Thornton advances 60%

By Graham Deller

British Thornton Holdings, the packaging and specialist furniture group, lifted profits by 60 per cent from £1.32m to £2.11m pre-tax during the 12 months to April 30.

The advance was achieved on turnover of £10.5m (\$5.74m), including £1.61m from the acquisition in September of Masterform, a manufacturer of packaging and display materials.

Mr Brian North, chairman, said, however, that Masterform's profits - it contributed just £13,000 at the operating level - had fallen well short of expectations. "Income arising from new orders in the second half is encouraging but has not compensated for the income lost through the cancellation last October by Sega of a large order for display units," he said.

The educational and scientific furniture operation swung into the black with profits of £24,000 (losses of £317,000). The company plans further investment in capital equipment to enlarge capacity.

After tax at 24.5 per cent, reflecting losses brought forward from previous years, earnings per share improved to 11.4p (8.8p). A proposed final of 3.5p lifts the total for the year by 1p to 6p.

# Bristol Water higher at £8m

By Gary Evans

Capital expenditure totalled £22m (£17m). The company's principal investment continues to be a large development at Purton Treatment Works which is due for completion later this year. Work has also started on two other significant contracts to improve water quality at treatment works in the southern part of the supply area.

Sir John Wills, chairman, said the completion of these projects would mark the end of a period when Bristol had invested over £40m in large schemes at water treatment works. Capital spending would start to fall from its current peak, but would remain at a "relatively high level".

Bristol Water Holdings raised pre-tax profits by 18 per cent from £6.8m to £8.01m in the year ended March 31.

Turnover grew 15 per cent to £59.9m. The core water business accounted for £54.8m - a 6 per cent rise - largely benefiting from a permitted price rise of 4.5 per cent above inflation.

Fully diluted earnings per share rose to 75p (73.5p) and a final dividend of 22.4p is recommended for an increased total for the year of 33.5p (31p).

Attributable profits came out 3 per cent higher at £5.51m, some 68 per cent of which will be retained for reinvestment in the core business.

# Placing at 150p for CPL Aromas

By Caroline Southey

CPL Aromas, the fragrance and flavour manufacturing company, yesterday announced a placing price of 150p to raise \$4m net from its flotation in a week's time.

The float, sponsored by Credit Lyonnais Laing, involves the placing and employee offer of 4.18m shares which will bring the total number of shares in issue to 10.88m.

The family of Mr Terry Pickett, founder and chairman, will hold 36.4 per cent of the shares, down from 57 per cent prior to the flotation. Ensign Trust, wholly owned by the Merchant Navy Officers Pension Fund, will own a further 17 per cent.

CPL's market capitalisation at the placing price will be £16.3m. A month ago the company predicted its value would be up to £20m.

The historic p/e multiple at the placing price was 12.3 based on earnings per share for the year to March of 12.3p. The notional gross dividend yield is 2.5 per cent.

Mr Pickett said £2m of the money raised would be used to develop a new plant on Teeside to manufacture aroma chemicals. He said aromatic ingredients were an important growth area and the plant would develop the company's capacity.

Aromatic ingredients account for 40 per cent of group turnover, compared to 50 per cent from fragrance and flavours. In the year to March, pre-tax profits stood at £1.4m (£1.1m) on turnover of £17.3m (£14.8m).

The balance of the proceeds will be used for working capital. Mr Pickett said priorities include developing the company's position in the own-brand market.

Mr Pickett said £2m of the money raised would be used to develop a new plant on Teeside to manufacture aroma chemicals. He said aromatic ingredients were an important growth area and the plant would develop the company's capacity.

Aromatic ingredients account for 40 per cent of group turnover, compared to 50 per cent from fragrance and flavours. In the year to March, pre-tax profits stood at £1.4m (£1.1m) on turnover of £17.3m (£14.8m).

The balance of the proceeds will be used for working capital. Mr Pickett said priorities include developing the company's position in the own-brand market.

Mr Pickett said £2m of the money raised would be used to develop a new plant on Teeside to manufacture aroma chemicals. He said aromatic ingredients were an important growth area and the plant would develop the company's capacity.

Aromatic ingredients account for 40 per cent of group turnover, compared to 50 per cent from fragrance and flavours. In the year to March, pre-tax profits stood at £1.4m (£1.1m) on turnover of £17.3m (£14.8m).

The balance of the proceeds will be used for working capital. Mr Pickett said priorities include developing the company's position in the own-brand market.

# Wiseman jumps 61% to £5.13m

Robert Wiseman Dairies, the Scottish liquid milk processor and distributor, yesterday reported a 61 per cent jump in pre-tax profits from £3.19m to £5.13m for the year to April 2.

This was slightly ahead of the £5.09m forecast made at the time of its flotation in March.

Turnover rose 30 per cent to £89.7m. Mr Alan Wiseman, chairman, said the company enjoyed strong volume growth due to its position as a leading supplier to multiple retailers.

Competitive pressures arising from multiple retailers' fresh milk pricing policies had assisted volume growth at the expense of gross margin.

Earnings were 7.22p (4.58p) or 6.84p (6.14p) before exceptional and non-recurring items. No dividend is proposed, but interim and final payments are anticipated for the current year.

The company announced the sale of Gossessell Farm, for £1.83m, which was recently acquired as part of the £8.1m purchase of Juronon, the parent company of Kennerty Farm Dairies.

# Cause and effect of restructuring

UBS's market share of equity business fell last year. William Lewis reports

In January this year London staff of UBS, part of the Union Bank of Switzerland, stepped up to the fourth floor of the company's offices in Broadgate to hear presentations from senior management.

In recent years they had become used to hearing news of market share gains. The investment bank's share of institutional investors' cash equity business leapt from 3 per cent in 1988 to 8 per cent in 1992 to make it one of the City's top securities houses.

However, this January staff were greeted with a different message. UBS's average market share had fallen to about 6 per cent last September, down from UBS's perceived "optimum level" of 8 per cent.

UBS ranked "fifth or six overall in UK equities", Mr John Smith, head of UK equities research, told his analysts. At a time when a few very large institutions are dominating the fund management industry, UBS was "weak with large clients", he said.

Publicly, UBS blames this downturn on a restructuring that took place during 1993 and which is continuing this year.

A "new global strategy" was being undertaken to turn UBS from "conventional stockbroker" into a more integrated "house". Mr Hector Sants, a UBS vice chairman with responsibility for European equities, said.

It is trying to win more business from large fund management institutions and change the role of analysts and sales



Hector Sants: changes had gone further than personnel staff from simple stock pushers to advisers on strategy who can offer recommendations tailored to each client.

Such a refocusing was bound to hit UBS's market share in the short term, Mr Sants said. The firm had gone as far as it could with a conventional broking operation with a narrower range of services. Restructuring was needed to facilitate further gains.

However, former UBS managers disputed this description of orderly change and said that Mr Sants' view of cause and effect should be reversed. "Any restructuring has been born from their horror at the drop off in business from institutions," said one former senior

Mr Sants said that a policy of offering a wide range of services to a limited number of big institutional clients was not brand new. He also believed that the focus carried no risk despite the firm's traditional reliance on smaller institutions after its takeover of stockbroker Phillips & Drew in 1985.

However, one senior fund manager said that "there is a real possibility that UBS's re-structuring of its services on people like me will leave them in no-man's land - yet to convince the big boys and having alienated their smaller clients."

Competitors believed that one factor for UBS has been the departure of several senior executives, including Mr Terry Smith, head of UK research, in 1992.

Mr Sants said that staff changes had troubled UBS during 1993 but that the restructuring had gone further than just personnel.

According to UBS documents, the staff were told in January that the company wanted to be rated among the top three firms with all core clients and attain a "UK market share in high single figures".

To achieve that UBS needed to "focus on those clients who can reward the full UBS service." This was described as a "maximum of 50 clients, to be reviewed quarterly".

Mr Sants said that a policy of offering a wide range of services to a limited number of big institutional clients was not brand new. He also believed that the focus carried no risk despite the firm's traditional reliance on smaller institutions after its takeover of stockbroker Phillips & Drew in 1985.

However, one senior fund manager said that "there is a real possibility that UBS's re-structuring of its services on people like me will leave them in no-man's land - yet to convince the big boys and having alienated their smaller clients."

Competitors believed that one factor for UBS has been the departure of several senior executives, including Mr Terry Smith, head of UK research, in 1992.

Mr Sants said that staff changes had troubled UBS during 1993 but that the restructuring had gone further than just personnel.

According to UBS documents, the staff were told in January that the company wanted to be rated among the top three firms with all core clients and attain a "UK market share in high single figures".

To achieve that UBS needed to "focus on those clients who can reward the full UBS service." This was described as a "maximum of 50 clients, to be reviewed quarterly".

Mr Sants said that a policy of offering a wide range of services to a limited number of big institutional clients was not brand new. He also believed that the focus carried no risk despite the firm's traditional reliance on smaller institutions after its takeover of stockbroker Phillips & Drew in 1985.

However, one senior fund manager said that "there is a real possibility that UBS's re-structuring of its services on people like me will leave them in no-man's land - yet to convince the big boys and having alienated their smaller clients."

Competitors believed that one factor for UBS has been the departure of several senior executives, including Mr Terry Smith, head of UK research, in 1992.

Mr Sants said that staff changes had troubled UBS during 1993 but that the restructuring had gone further than just personnel.

According to UBS documents, the staff were told in January that the company wanted to be rated among the top three firms with all core clients and attain a "UK market share in high single figures".

To achieve that UBS needed to "focus on those clients who can reward the full UBS service." This was described as a "maximum of 50 clients, to be reviewed quarterly".

Mr Sants said that a policy of offering a wide range of services to a limited number of big institutional clients was not brand new. He also believed that the focus carried no risk despite the firm's traditional reliance on smaller institutions after its takeover of stockbroker Phillips & Drew in 1985.

However, one senior fund manager said that "there is a real possibility that UBS's re-structuring of its services on people like me will leave them in no-man's land - yet to convince the big boys and having alienated their smaller clients."

Competitors believed that one factor for UBS has been the departure of several senior executives, including Mr Terry Smith, head of UK research, in 1992.

Mr Sants said that staff changes had troubled UBS during 1993 but that the restructuring had gone further than just personnel.

According to UBS documents, the staff were told in January that the company wanted to be rated among the top three firms with all core clients and attain a "UK market share in high single figures".

To achieve that UBS needed to "focus on those clients who can reward the full UBS service." This was described as a "maximum of 50 clients, to be reviewed quarterly".

Mr Sants said that a policy of offering a wide range of services to a limited number of big institutional clients was not brand new. He also believed that the focus carried no risk despite the firm's traditional reliance on smaller institutions after its takeover of stockbroker Phillips & Drew in 1985.

However, one senior fund manager said that "there is a real possibility that UBS's re-structuring of its services on people like me will leave them in no-man's land - yet to convince the big boys and having alienated their smaller clients."

Competitors believed that one factor for UBS has been the departure of several senior executives, including Mr Terry Smith, head of UK research, in 1992.

Mr Sants said that staff changes had troubled UBS during 1993 but that the restructuring had gone further than just personnel.

According to UBS documents, the staff were told in January that the company wanted to be rated among the top three firms with all core clients and attain a "UK market share in high single figures".

To achieve that UBS needed to "focus on those clients who can reward the full UBS service." This was described as a "maximum of 50 clients, to be reviewed quarterly".



Mr Sants said that a policy of offering a wide range of services to a limited number of big institutional clients was not brand new. He also believed that the focus carried no risk despite the firm's traditional reliance on smaller institutions after its takeover of stockbroker Phillips & Drew in 1985.

However, one senior fund manager said that "there is a real possibility that UBS's re-structuring of its services on people like me will leave them in no-man's land - yet to convince the big boys and having alienated their smaller clients."

Competitors believed that one factor for UBS has been the departure of several senior executives, including Mr Terry Smith, head of UK research, in 1992.

Mr Sants said that staff changes had troubled UBS during 1993 but that the restructuring had gone further than just personnel.

According to UBS documents, the staff were told in January that the company wanted to be rated among the top three firms with all core clients and attain a "UK market share in high single figures".

To achieve that UBS needed to "focus on those clients who can reward the full UBS service." This was described as a "maximum of 50 clients, to be reviewed quarterly".

Mr Sants said that a policy of offering a wide range of services to a limited number of big institutional clients was not brand new. He also believed that the focus carried no risk despite the firm's traditional reliance on smaller institutions after its takeover of stockbroker Phillips & Drew in 1985.

However, one senior fund manager said that "there is a real possibility that UBS's re-structuring of its services on people like me will leave them in no-man's land - yet to convince the big boys and having alienated their smaller clients."

Competitors believed that one factor for UBS has been the departure of several senior executives, including Mr Terry Smith, head of UK research, in 1992.

Mr Sants said that staff changes had troubled UBS during 1993 but that the restructuring had gone further than just personnel.

According to UBS documents, the staff were told in January that the company wanted to be rated among the top three firms with all core clients and attain a "UK market share in high single figures".

To achieve that UBS needed to "focus on those clients who can reward the full UBS service." This was described as a "maximum of 50 clients, to be reviewed quarterly".

Mr Sants said that a policy of offering a wide range of services to a limited number of big institutional clients was not brand new. He also believed that the focus carried no risk despite the firm's traditional reliance on smaller institutions after its takeover of stockbroker Phillips & Drew in 1985.

However, one senior fund manager said that "there is a real possibility that UBS's re-structuring of its services on people like me will leave them in no-man's land - yet to convince the big boys and having alienated their smaller clients."

Competitors believed that one factor for UBS has been the departure of several senior executives, including Mr Terry Smith, head of UK research, in 1992.

Mr Sants said that staff changes had troubled UBS during 1993 but that the restructuring had gone further than just personnel.

According to UBS documents, the staff were told in January that the company wanted to be rated among the top three firms with all core clients and attain a "UK market share in high single figures".

To achieve that UBS needed to "focus on those clients who can reward the full UBS service." This was described as a "maximum of 50 clients, to be reviewed quarterly".

Mr Sants said that a policy of offering a wide range of services to a limited number of big institutional clients was not brand new. He also believed that the focus carried no risk despite the firm's traditional reliance on smaller institutions after its takeover of stockbroker Phillips & Drew in 1985.

However, one senior fund manager said that "there is a real possibility that UBS's re-structuring of its services on people like me will leave them in no-man's land - yet to convince the big boys and having alienated their smaller clients."

Competitors believed that one factor for UBS has been the departure of several senior executives, including Mr Terry Smith, head of UK research, in 1992.

Mr Sants said that staff changes had troubled UBS during 1993 but that the restructuring had gone further than just personnel.

According to UBS documents, the staff were told in January that the company wanted to be rated among the top three firms with all core clients and attain a "UK market share in high single figures".

To achieve that UBS needed to "focus on those clients who can reward the full UBS service." This was described as a "maximum of 50 clients, to be reviewed quarterly".

# Morrison rises to £5m despite tough trading

By James Burton, Scottish Correspondent

throughout Britain, obtained about 5 per cent of sales abroad, principally from Kuwait, Bahrain and eastern Europe.

Morrison, based in Edinburgh, increased profits before interest in its building and property development division, which accounts for 41 per cent of sales, from £2m to £4.4m.

But its civil engineering division, making up 39 per cent of sales, lost £900,000 (profit of £1m), which Mr Morrison attributed to unsettled claims

against clients on road contracts in a market where margins were very tight.

The utility and energy division, and the housing division, which operates only in Scotland, virtually doubled their profits before interest.

Mr Morrison said the company's broad base could absorb losses in the civil engineering division.

Its success was founded on its commitment to quality, on its development of trained staff and on building closer relationships with clients.

He said firmer signs of economic recovery boded well for the construction industry.

Shareholders funds rose 25 per cent to £18m; the company has net cash of £11.9m.

Morrison is largely family owned. Mr Morrison said the long-term objective was to become a quoted group "in some shape or form" but there were no current plans to do so.

"We will react to the right opportunity when it comes along," he said.

He said firmer signs of economic recovery boded well for the construction industry.

Shareholders funds rose 25 per cent to £18m; the company has net cash of £11.9m.

Morrison is largely family owned. Mr Morrison said the long-term objective was to become a quoted group "in some shape or form" but there were no current plans to do so.

"We will react to the right opportunity when it comes along," he said.

He said firmer signs of economic recovery boded well for the construction industry.

Shareholders funds rose 25 per cent to £18m; the company has net cash of £11.9m.

Morrison is largely family owned. Mr Morrison said the long-term objective was to become a quoted group "in some shape or form" but there were no current plans to do so.

"We will react to the right opportunity when it comes along," he said.

## NEWS DIGEST

# Mountview Estates rises to £7m

Mountview Estates, the property dealing group, increased pre-tax profits by 7 per cent from £6.79m to £7.24m in the year to March 31 on sales up from £13.4m to £14.4m.

The result marked an improvement on the first half when the group suffered a dip to £3.7m. Directors said at the time that there was "reasonable expectation" that the full year's results would match the previous outcome.

A final dividend of 12p is recommended, for an increased total of 22p (20p). Earnings per share were 105.8p (99.3p).

Exmoor Dual Investment Trust raised net assets per ordinary share to 63p at the end of May, against 54.8p a year earlier.

Net assets per income share were up from 61.1p to 61.5p and from 178.5p to 202.3p per zero coupon preference share.

After-tax revenue for the nine months to May 31 dropped to £536,334 (£602,455) and earnings per income share came through at 6.08p (6.83p). The third interim dividend is 2.25p (2.7p) per income share for a total of 6.75p (7.8p) to date.

Burdene Burdene Investments, the caravans and mobile homes group which also has interests in hosiery and property development, announced a fall in pre-tax profits from £2.28m to £1.82m in the half year to April 2, with a decline shown in all divisions.

Turnover improved to £27m (£27.7m) but operating profits fell to £2.48m (£2.87m) while net interest charges rose to £217,235 (£153,449).

Earnings per share declined to 1.15p (1.45p). The interim dividend, however, is stepped up to 0.75p (0.5p).

Chartfield Invest Chartfield Investment Management, a subsidiary of Chartfield Financial Holdings, is reverting into Bell Court Fund Management, a publicly traded Inro member.

# Business Technology

In its first set of results since the change of management in October, Business Technology Group, the photocopier and facsimile sales and service company, reported a 1993 pre-tax loss of £4.1m (£6.31m restated), including £1m (£4.2m) for discontinued activities.

# Drayton Recovery

Drayton Recovery Trust reported a net asset value of 139.2p per ordinary income share as at April 30, against 132.8p at the trust's October year-end and 110p 12 months earlier.

Attributable revenue for the

# Wrexham Water

Wrexham and East Denbighshire Water lifted pre-tax profits by 37 per cent, from £2.8m to £3.87m, in the year to March 31, on turnover 4 per cent higher at £10.7m.

Earnings per £1 stock unit were 49p, against 38p or 34p after adjusting for a £265,000 surplus on the sale of fixed assets. The recommended final

# Gestetner

Gestetner's Australian subsidiary, Super Color, is making a recommended conditional offer for the remaining 50.1 per cent of Rabbit Photo not already owned by Super Color and Hamamatsu, another wholly owned Australian subsidiary of Gestetner.

The offer - 25 cents cash per share - values Rabbit, a photo-finishing business with retail outlets throughout Australia, at A\$14.7m (£7.2m).

# Wagon

Wagon Industrial Holdings, the materials handling, engineering and automotive products group, has acquired Barrett Engineers, a maker of pressed metal components for the automotive industry, for £5m in cash and shares.

Barrett had turnover of £10.3m for the year to July 31 and was debt free at the acquisition date.

Telecom Markets is the essential source of regular information about the global telecommunications industry. It provides both hard-to-obtain news and specialist analysis for the professional 23 times each year, and is available only on subscription from the Financial Times.

**INTERNATIONAL COVERAGE**

TM is designed so that information is readily accessible and quickly absorbed, providing the latest on:

- Global deregulation
- Company analysis
- Opportunities in new markets
- Licensing agreements
- Product developments
- Finance news

Take a clear view of the fast-moving world of international telecommunications with:

# Telecom Markets

To receive a sample copy of this invaluable newsletter, please send on fax this advertisement with your name and business address to: Telecom Markets enquiries, PO Box 3051, London SW12 6PH. Fax: +44 (0) 181 470 1335. Alternatively, you may telephone our enquiry line on: Tel: +44 (0) 181 470 0065. If you are interested in Telecom Markets.

Fiduciary issue by Kredietbank S.A. Luxembourgisee to fund a loan to be made by it to

# ISVEIMER

Istituto per lo Sviluppo Economico dell'Italia Meridionale

Italian Lire 150,000,000,000 Floating Rate Notes due 1997

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from June 16, 1994 to September 16, 1994 the Notes will carry an interest rate of 8.34375% per annum. The interest amount payable on the relevant Interest Payment Date, September 16, 1994 will be ITL 106,615 per ITL 5,000,000 principal amount of Note and ITL 2,132,292 per ITL 100,000,000 principal amount of Note.

The Agent Bank Kredietbank S.A. Luxembourgisee

# SOCIETE GENERALE

FRF 500,000,000 SUBORDINATED FLOATING RATE NOTES DUE 2001

For the period June 15, 1994 to September 21, 1994 the new rate has been fixed at 5.5625% p.a.

Next payment date: September 21, 1994

Coupon nr: 14

Amount: FRF 302.85

for the denomination of FRF 20 000

The Principal Paying Agent SOGENAL SOCIETE GENERALE GROUP 15, Avenue Emile Reuter LUXEMBOURG

# THE NUCLEAR INDUSTRY

INTO THE 21ST CENTURY

London, 14&15 September 1994

This high-level international conference will debate current issues facing the nuclear industry and examine its prospects to the year 2000 and beyond.

For further information please return this advertisement, together with your business card to Financial Times Conference Organisation, P.O. Box 2671, London SW12 8PE. Tel: 081-473 9000 Fax: 081-473 1255

FINANCIAL TIMES NEWSLETTERS

# A new newsletter from the Financial Times

# AUTOMOTIVE COMPONENTS ANALYST

FT Newsletters will be launching a new newsletter in 1994, designed to contain only the sharpest news and statistics about the automotive components industry. It will probe beneath the surface of the industry and supply its subscribers with the practical intelligence they need to keep pace with the changing face of vehicle and component manufacture worldwide.

To reserve your FREE sample copy of **AUTOMOTIVE COMPONENTS ANALYST** and subscription details please clip your business card to this advertisement or complete the reply slip.

Return this form for AUTOMOTIVE COMPONENTS ANALYST ENQUIRIES FT Newsletters, 2nd Floor, Mariner One Southwark Bridge, London SE1 9SL. Tel: +44 (0) 171 411 4414. Fax: +44 (0) 171 473 3925.

YES I wish to receive a free sample copy of AUTOMOTIVE COMPONENTS ANALYST and information about a subscription. Please send a copy to:

Name \_\_\_\_\_

Company \_\_\_\_\_

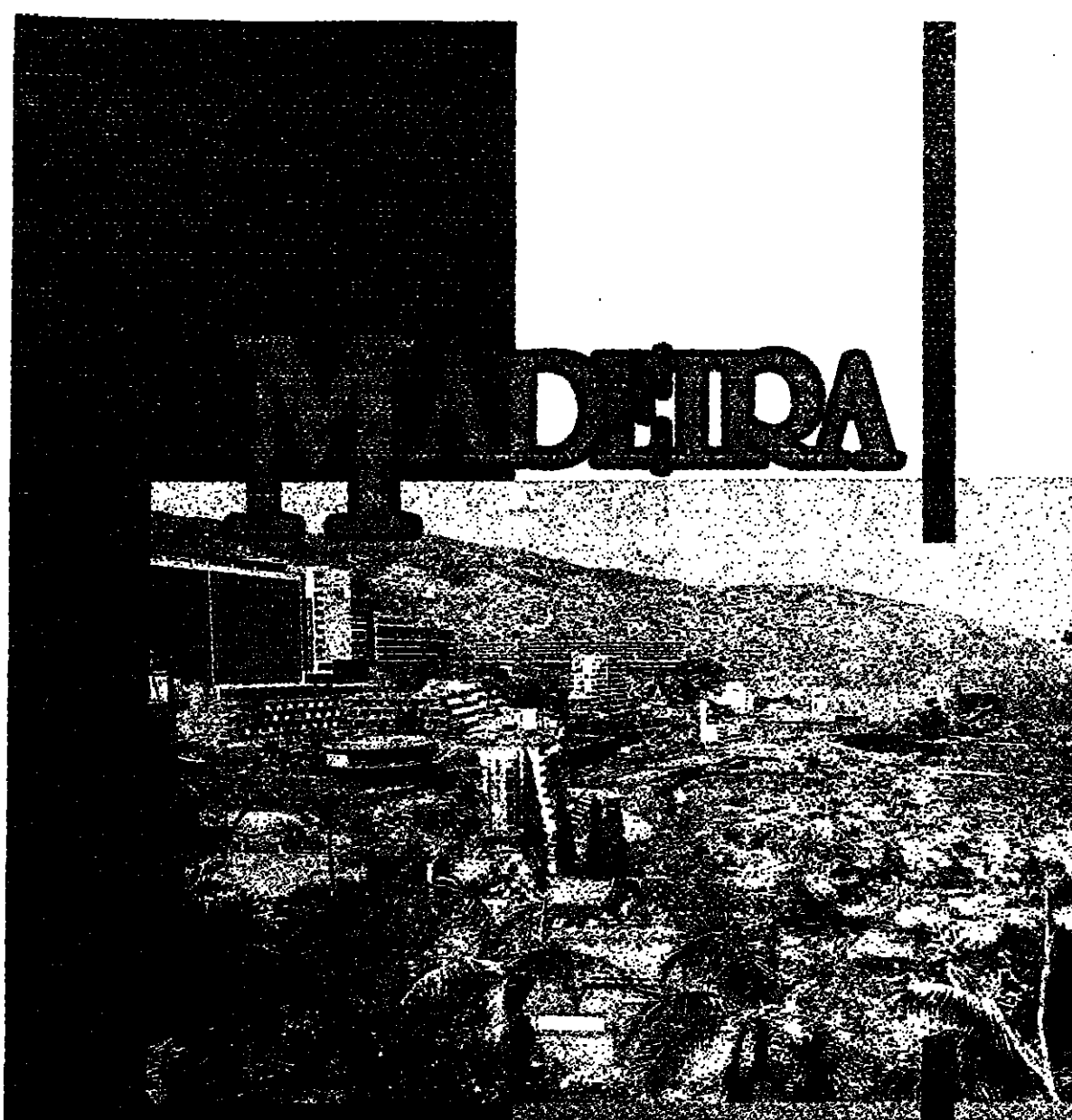
Address \_\_\_\_\_

Post code \_\_\_\_\_ Country \_\_\_\_\_

Tel \_\_\_\_\_ Fax \_\_\_\_\_

FT Newsletters Group Ltd, Registered Office: Mariner One Southwark Bridge, London SE1 9SL. Registered as a limited liability company.





*International  
business  
centre*

#### THE IDEAL CLIMATE FOR BUSINESS SUCCESS

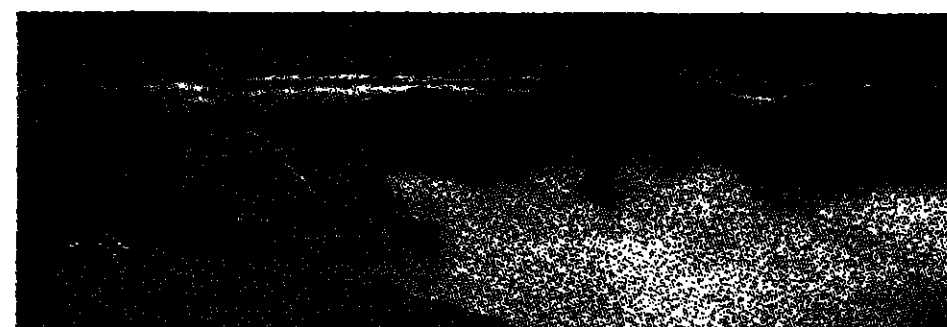
Welcome to the European Community's newest International Business Centre, a fast developing free trade zone, an up-and-coming offshore financial centre, a highly efficient international services centre and an international shipping register.

Let us introduce the Autonomous Region of Madeira. We hope that whatever your international business, you will consider Madeira as a base.

Endowed with great natural beauty and much local talent and initiative, Madeira is poised to become one of the European Community's most exciting centres. Strategically placed within easy reach of the major Atlantic shipping routes, Madeira is your stepping stone into Europe and other international destinations.

#### LIVING IN MADEIRA

The island enjoys a mild mediterranean climate that has helped develop a thriving tourist industry over the last century. Still a major staging post for international cruise liners, Madeira's volcanic origins have produced spectacular contrasts in scenery and vegetation. The island is rightly famous for its wine, fine embroidery, flowers and today boasts a fast growing international shipping centre. Housing is readily available, to rent or purchase, with efficient services. The island also offers international schooling.



#### COMMUNICATIONS IN MADEIRA

Funchal airport is just 3 hours away from most major European capital cities, and just over 1 hour from Lisbon. The island has a modern digital telecommunications system, with direct dialling anywhere in the world.



#### Free Trade Zone

All industrial and commercial activities are permitted within the limited area of the free trade zone, subject to the preservation of the natural environment and to the standard rules of public health and national security.



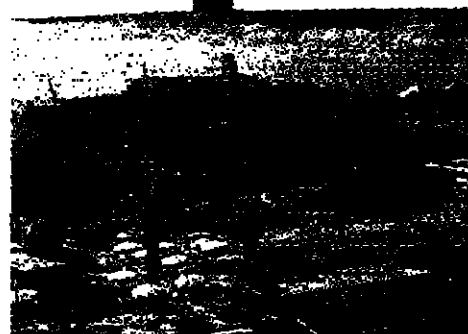
#### Offshore Financial Centre

Banks and financial institutions may establish offshore operations anywhere in Madeira. Such institutions may engage in foreign exchange operations free from domestic restrictions. Transactions may be carried out in any currency. Supervision of these activities shall be conducted by the Central Bank of Portugal.



#### International Services

Madeira welcomes international companies whose business is that of trading, management, invoicing, ship operating, holding and trusts. The granting of a licence to operate lies with the regional authorities.



#### International Shipping Register

Madeira now boasts an International Shipping Register — MAR. MAR offers the global shipping industry some of the most favourable and competitive conditions available today. All vessels registered will fly the Portuguese flag.



Madeira's International Business Centre is managed and administered by SDM — Madeira Development Company, a private operated company that has the full support of the Autonomous Region of Madeira. The Madeira Development Company is committed to providing international companies, and those who work within them, with the finest standards of any offshore centre in the European Community.

#### For further information on

- Free Trade zone
- The Offshore Financial Centre
- International Services
- International Shipping Register

please contact



SDM — Madeira Development Company  
R. Imperatriz D. Amélia  
P. O. Box 4164 — 9052 Funchal Codex  
Madeira — Portugal — Tel.: (351 91) 225466  
Fax: (351 91) 228950 — Tlx.: 72271 SDM P



## COMMODITIES AND AGRICULTURE

## Green light expected for milk board reincarnation

By Deborah Hargreaves

The British government is expected to announce plans today to open up the £3.3bn milk market to competition by November. Mrs Gillian Shephard, the agriculture minister, is likely to give the go-ahead for the Milk Marketing Board's scheme to re-organise itself into a voluntary farmers' co-operative called Milk Marque.

The liberalisation of milk sales will mean that dairy companies can buy their supplies directly from farmers for the first time in 60 years.

But the plans to open up the market have been surrounded in controversy with many

dairies claiming that Milk Marque would be left with too dominant a position and be able to force up prices.

Mr Chris Haskins, chairman of Northern Foods, the large UK dairy group, said yesterday that unless the government had forced Milk Marque to change transportation arrangements originally proposed, he might complain to the Office of Fair Trading.

Mrs Shephard rejected initial plans by the milk board for its reincarnation as Milk Marque, saying she was not happy with its aim of transferring the bulk of the board's assets to the new co-operative. This delayed the liberalisation of the market

which was initially set for April this year.

But doubts remain among the dairy companies about Milk Marque's proposed sales system and arrangements for collecting milk from farms. The Dairy Trade Federation, which represents the dairy companies, has complained that the sales system remains too monopolistic.

In remarks to a food industry conference, Mr Haskins said that the continual confrontation between the federation and the milk board in the past had been "totally sterile and unconstructive. That's what we're trying to do: get rid of all this garbage."

## Shephard launches £10m scheme to help improve farm marketing

By Deborah Hargreaves

Mrs Gillian Shephard, UK agriculture minister, yesterday launched a scheme worth £10m over the next three years to help farmers and small food companies improve their marketing skills.

Primary producers are masters at planning production, but their marketing skills are undeveloped, particularly when they are producing an undifferentiated product, Mrs Shephard told an A&A food industry conference.

The aid scheme will give grants of up to 50 per cent to help producers, processors and others in the industry "sharpen up management and adopt better marketing practices", she said.

The purpose of the scheme is to enable producers to forge closer links with the market place, an aim that has consistently eluded the majority of British farmers. Mrs Shephard said the grants could help with market research and feasibility studies as well as contributing to the salaries of important staff.

The National Farmers' Union said it would conduct a feasibility study into ways of developing marketing opportunities for its farmers. It hoped to be able to give farmers advice on how to take advantage of the government's scheme.

Mr Chris Haskins, chairman of Northern Foods, stressed the importance of working

together with farmers when he said that the only way he could add value and increase his profits was through "alliances with suppliers and consumers".

However, Mr Haskins and Mr Terry Leahy, marketing director for Tesco, the UK retailing group, conceded that it was much harder for farmers to work closely with food companies and retailers when they were producing commodity products that were in oversupply.

Mr Leahy said that, nevertheless, better marketing would enable farmers to get more information from the market place on what type of products were wanted, how much and when.

## Opec cancels meeting to bolster confidence

By Robert Corzine in Vienna

The Organisation of Petroleum Exporting Countries last night agreed to cancel a planned September meeting in a move that should reinforce market confidence that it intends to stick to its present production ceiling until the end of the year.

The idea of cancelling the September meeting was first put forward by Saudi Arabia, the cartel's largest producer. Cancellation of the informal session means that the earliest opportunity for Opec to review its quotas will not be until

November 16, well into the fourth quarter when demand for its members' oil is usually approaching its seasonal peak. Opec officials said there was no opposition to the decision, which should send a positive signal to the market, according to analysts.

The organisation also agreed yesterday to form a new sub-committee to monitor adherence to the 24.2m barrel a day ceiling. Recent production has been running above that figure, with May output reported as 24.92m b/d.

The committee will be chaired by Venezuela. It

includes representatives of Nigeria and Kuwait as well as the organisation's secretary general.

The question of who will replace Dr Subroto as secretary general was put off until today, when the meeting is expected to end.

The buoyant mood of most of the delegates yesterday was in sharp contrast to their last meeting in Vienna last November.

That conference, in which delegates failed to agree on widely demanded production cuts, ended with oil ministers scuttling out of Vienna in a

rainstorm as oil prices crashed around them.

Yesterday they returned to an Austrian capital bathed with late spring sunshine, basking in the knowledge that oil prices had recovered sharply in recent months.

A warning by Mr Abdullah Al-Ahliyah, the Opec president, that the present improvement in demand "may be limited, did little to dent in their optimism."

One Gulf Arab official thought there was scope for prices to rise by "another \$3 or \$4 by the end of the year". That, if it came to pass, would

take the price of the benchmark Brent blend to about \$30 a barrel, compared with a five-year low of around \$13 reached last February. Mr Al-Ahliyah noted that the Opec basket price (an average price of seven crude oils) has recovered to around \$16 from its five-year low of \$12.57 in February.

But Opec oil revenues, which dropped by about 8 per cent in 1993, may fall further by two decimal points in 1994, he said.

Ministers appeared determined, nevertheless, to savour a rare opportunity to meet in a relatively relaxed atmosphere.

## Norway and Iceland spoiling for arctic cod war

By Karen Fosell in Oslo

A bitter dispute between Norway and Iceland over fishing rights in arctic waters could now heighten this week and threatens to become a full-blown cod war, reminiscent of that between Britain and Iceland in the 1970s.

Yesterday, Mr Bjorn Tore Godal, Norway's foreign minister, warned Iceland that Norway was prepared to take whatever measures were needed to deter Icelandic trawlers from fishing in a so-called

fisheries protection zone, 200km around the arctic archipelago of Svalbard, where Norway has sovereignty under a 1920 treaty.

The warning was issued to the Icelandic ambassador after the Norwegian coast guard on Tuesday night had fired warning shots and cut the wires holding the nets of the Icelandic trawlers fishing in the disputed area. It was the first time the Norwegians had resorted to such measures.

Earlier this month Norwegian shipyards in the northern

part of the country refused to repair Icelandic trawlers.

Mr David Oddsson, Iceland's prime minister, said yesterday in a radio interview that the fishing boats had been an illegal act by Norway and threatened to take the case to the international court in The Hague if Norway did not find a diplomatic solution.

Norway said it did not plan any meetings with Iceland but expected it to respect the zone, where it, Russia and some EU countries have historical fishing rights, and would also seek

to maintain a dialogue with Iceland on the issue.

Iceland has no cod quotas in the region and no historical fishing rights. Fish accounts for about 80 per cent of Iceland's export earnings.

"No one really wants a conflict but we also are aware of the differences in opinion between Norway and Iceland over the zone," a Norwegian foreign ministry spokesman said yesterday.

Last year the two countries became embroiled in a similar dispute over the "loophole", a

24,400 sq km protected zone in the Barents Sea jointly managed by Norway and Russia, where arctic cod spawn and where Icelandic trawlers had refused to withdraw from cod fishing. They were also in dispute last year over the fisheries protection zone.

The Icelandic government subsequently ordered its fishermen to withdraw from the fisheries protection zone and the ambassador to Iceland told the Norwegian foreign minister yesterday that this declaration was still in force.

## Lead output begins to fall

Production of refined lead is falling, according to the International Lead and Zinc Study Group.

Latest data from the ILSZG shows that mine production during the first four months of 1994 was 7.2 per cent down on the same 1993 period while refined output was 1 per cent lower.

Consumption was 4.2 per cent above the January-April 1993, mainly reflecting strong demand growth in the US.

In April, producer stocks of lead fell 13,000 tonnes to 200,000, but stocks in London Metal Exchange warehouses continued to rise.

## Rubber traders see pressure on prices as Thais scale down official purchases

Thai officials buying rubber on behalf of the government have been told to cool down their purchasing this week so as not to compete with private traders, according to an official of the central rubber market, reports Reuters from Bangkok.

"Our buyers, some 30 of them from the state Rubber State Organisation, will focus on not competing with the private sector for supplies," Mr Chakarn Saengruksawang, director of the Rubber Research Institute said. In recent months Thai rubber prices have surged to around

824-25 (\$35-36) a kilogram in response to tightness of supplies and big government supply contracts, notably a contract with China that still has some 100,000 tonnes outstanding.

"Officials are negotiating with the Chinese to postpone deliveries for two to three months when rubber supplies are expected to get back to normal," Mr Chakarn said.

He explained that the government did not want to see traders going out of business because of losses sustained from honouring contracts that were concluded when prices

were about \$19 earlier in the year.

Singapore rubber traders said the Thai news could send the market lower.

"This means that the government is not going to chase the market," one senior broker said. "The current upsurge in Tokyo and Singapore is mainly due to the Thai government competing with the locals for supplies," Mr Chakarn said.

With the latest Thai government's move, Singapore traders said they were not sure how the government could now meet its contracted rubber shipments.

## Guyanese gold output up 20%

By Carole James in Kingston, Jamaica

Guyana's gold production in the first quarter of this year rose 20 per cent to 86,300 troy ounces, mainly because of higher than expected production from the country's largest mine.

Omai Gold Mines, which produced 67,570 ounces in the quarter, 4,572 above projection, is owned by Cambior Incorporated and Golden Star Resources of Canada and the Guyana government. It started production in January 1993 with a target 20,000 ounces a month.

## Coffee futures recover early losses

London Commodity Exchange COFFE futures recovered from an early reaction against recent strong gains to finish the day only marginally lower. Traders saw the morning's \$56

fall to \$2.340 a tonne for September delivery as a correction in a continuing bull run. The price closed at \$2.338, down \$8 on balance.

Coffee's later strength helped

COCOA, although it had not emulated the initial fall.

At the LME ALUMINIUM prices belatedly followed COPPER's retreat.

Compiled from Reuters

## COMMODITIES PRICES

## BASE METALS

## LONDON METAL EXCHANGE

(Prices from A&amp;A International Metal Trading)

■ ALUMINIUM, 99.7 PURITY (\$ per tonne)

Close 1403.5-4.5 1433.5-4

Previous 1419.4-4 1442.5-5

High/Low 1401.5/1401 1433.5/1427

AM Official 1402.5-5 1422.5-5

Kerb close 1402.7 1422.7

Open int. N/A

Total daily turnover N/A

■ ALUMINIUM ALLOY (\$ per tonne)

Close 1419.20 1420.5

Previous 1405.20 1420.5

High/Low 1410 1420

AM Official 1405.10 1417.20

Kerb close N/A

Open int. N/A

Total daily turnover N/A

■ LEAD (\$ per tonne)

Close 590.5-1.5 598.9-1

Previous 594.5-5 595.2-2

High/Low 589.50 595.00

AM Official 592.5-5 597.5-5

Kerb close 594.0-1 597.0-1

Open int. N/A

Total daily turnover N/A

■ NICKEL (\$ per tonne)

Close 6345-55 6441.5-5

Previous 6390-50 6475-50

High/Low 6345 6441.5/5270

AM Official 6345.5 6441.5/5270

Kerb close 6345.5 6441.5/5270

Open int. N/A

Total daily turnover N/A

■ TIN (\$ per tonne)

Close 5590-70 5640-60

Previous 5620-50 5690-70

High/Low 5590 5690.0/5590

AM Official 5575-50 5655-50

Kerb close N/A

Open int. N/A

Total daily turnover N/A

■ ZINC, special high grade (\$ per tonne)

Close 974-5 990-1000

Previous 961.5-2.5 1009-7

High/Low 961.5/961 1004/993

AM Official 961.5/961 1004/993

Kerb close N/A

Open int. N/A

Total daily turnover N/A

■ COPPER, grade A (\$ per tonne)

Close 2377.4 2395-4

Previous 2363-4 2408-10

High/Low 2363 2407/2375

AM Official 2363-4 2407/2375

Kerb close 2363-4 2407/2375

Open int. N/A

Total daily turnover N/A

■ LME AM Official 2/5 rates: 1.2500

LME Closing 2/5 rates: 1.2500

Spot: 5.200 1 mth: 5.175 3 mth: 5.150 9 mth: 5.143

■ HIGH GRADE COPPER COMEX

Close 110.40 +0.40 110.40 494 71

Jan 110.30 +0.35 110.30 30,800 8,467

Aug 110.40 +0.35 110.30 109,50 3,77

Sep 110.30 +0.35 110.30 109,50 3,77

Oct 109.70 +0.20 - 272 41

Nov 109.25 +0.25 - 203 4

Total 82,435 15,884

PRECIOUS METALS

## LONDON GOLD MARKET

(Prices supplied by N M Rothschild)

Gold (Troy oz.) \$ price £ equiv.

Close 380.00-387.00 384.00

Opening 383.00-385.00 387.00

Morning fix 383.50 387.25

Afternoon fix 384.10 387.25

Day's high 384.75-387.25 387.25

Day's low 383.40-385.80 385.80

Previous close 385-201 387.00-384.10

Loco Lm Mmm Gold Leasing Rates (1/2 US\$)

1 month -3.56 6 months -4.36

2 months -4.05 12 months -4.82

3 months -4.11

Silver Fix \$ price £ equiv.

Spot 352.06 357.00

3 months 356.36 357.00

6 months 357.16 357.00

1 year 372.40 363.00

Gold Coins \$ price £ equiv.

Krugger 385-201 387.00-384.10

Maple Leaf 387.00-385.40 385-201

New Sovereign 89-82 89-81

PRECIOUS METALS

## LONDON GOLD MARKET

(Prices supplied by N M Rothschild)

Gold (Troy oz.) \$ price £ equiv.

Close 380.00-387.00 384.00

Opening 383.00-385.00 387.00

Morning fix 383.50 387.25

Afternoon fix 384.10 387.25

Day's high 384.75-387.25 387.25

Day's low 383.40-385.80 385.80

Previous close 385-201 387.00-384.10

Loco Lm Mmm Gold Leasing Rates (1/2 US\$)

1 month -3.56 6 months -4.36

2 months -4.05 12 months -4.82

3 months -4.11

Silver Fix \$ price £ equiv.

Spot 352.06 357.00

3 months 356.36 357.00

6 months 357.16 357.00

1 year 372.40 363.00

Gold Coins \$ price £ equiv.

Krugger 385-201 387.00-384.10

Maple Leaf 387.00-385.40 385-201

New Sovereign 89-82 89-81

PRECIOUS METALS

## LONDON GOLD MARKET

(Prices supplied by N M Rothschild)

Gold (Troy oz.) \$ price £ equiv.

Close 380.00-387.00 384.00

Opening 383.00-385.00 387.00

Morning fix 383.50 387.25

Afternoon fix 384.10 387.25

Day's high 384.75-387.25 387.25

Day's low 383.40-385.80 385.80

Previous close 385-201 387.00-384.10

Loco Lm Mmm Gold Leasing Rates (1/2 US\$)

1 month -3.56 6 months -4.36

2 months -4.05 12 months -4.82

3 months -4.11

Silver Fix \$ price £ equiv.

Spot 352.06 357.00

3 months 356.36 357.00

6 months 357.16 357.00

1 year 372.40 363.00

Gold Coins \$ price £ equiv.

Krugger 385-201 387.00-384.10

Maple Leaf 387.00-385.40 385-201

New Sovereign 89-82 89-81

PRECIOUS METALS

## LONDON GOLD MARKET

(Prices supplied by N M Rothschild)

Gold (Troy oz.) \$ price £ equiv.

Close 380.00-387.00 384.00

Opening 383.00-385.00 387.00

Morning fix 383.50 387.25

Afternoon fix 384.10 387.25

Day's high 384.75-387.25 387.25

Day's low 383.40-385.80 385.80

Previous close 385-201 387.00-384.10

Loco Lm Mmm Gold Leasing Rates (1/2 US\$)

1 month -3.56 6 months -4.36

2 months -4.05 12 months -4.82

3 months -4.11

Silver Fix \$ price £ equiv.

Spot 352.06 357.00

3 months 356.36 357.00

6 months 357.16 357.00

1 year 372.40 363.00

Gold Coins \$ price £ equiv.

Krugger 385-201 387.00-384.10

Maple Leaf 387.00-385.40 385-201

New Sovereign 89-82 89-81

PRECIOUS METALS

## LONDON GOLD MARKET

(Prices supplied by N M Rothschild)

Gold (Troy oz.) \$ price £ equiv.

Close 380.00-387.00 384.00

Opening 383.00-385.00 387.00

Morning fix 383.50 387.25

Afternoon fix 384.10 387.25

Day's high 384.75-387.25 387.25

Day's low 383.40-385.80 385.80

Previous close 385-201 387.00-384.10

Loco Lm Mmm Gold Leasing Rates (1/2 US\$)

1 month -3.56 6 months -4.36

2 months -4.05 12 months -4.82

3 months -4.11

Silver Fix \$ price £ equiv.



## MARKET REPORT

## Earnings data spur further advance in shares

By Terry Byland,  
UK Stock Market Editor

Favourable news on domestic wage levels encouraged the UK stock market yesterday to retest the top of its latest trading range as both shares and bonds extended the gains of the previous session. Trading volume, and market attention, was curbed by the effects of the national rail strike in the UK, and shares slipped back from their best levels as business died away towards the end of the day.

The FT-SE 100 index edged above 3,650 in early trading as government bonds led the market's firm response to the announcement that UK average earnings growth had slipped to 3.75 per cent in April, while inflation, as measured by the retail price index, had remained

steady. By the close the gain on the FT-SE 100 had been cut to a net 6.2 for a final reading of 3,645.8.

The FT-SE Mid 250 index, still suffering from the aftermath of a series of over-the-counter contracts, fell a further 19 points to 3,559.7, the second successive underperformance against the Footsie.

The stock market was restrained by adverse developments in the utility sector, which have been the mainstay of the big investment funds during the period of bond market weakness.

British Gas fell heavily after the chief executive responded negatively to the Ofgas ruling on gas pricing. He warned that the ruling could force British Gas to "peg" its dividend next year, a prospect which hit the shares and also other utility stocks which have been

Account Dealing Dates			
First Dealing Date	Jun 20	Jul 4	
Option Expiry Date	Jun 16	Jun 20	Jul 14
Last Dealing Date	Jun 16	Jul 1	Jul 16
Account Dealing Date	Jun 27	Jul 11	Jul 25
*New time dealing may take place from two business days earlier.			

sought out for their dividend paying capacity. The sector took fresh pressure when Thames Water disclosed that it was making new provisions against some recent acquisitions.

However, these adverse pressures on market indices were counterbalanced by strength in Glaxo shares as news of the impending retirement of the chairman brought suggestions that Glaxo might now follow some of its European rivals

in seeking a major acquisition in the US.

After its prolonged period of watching the European bond markets, London refocused yesterday on the host of domestic economic data, and on prospects for tonight's speech in the City of London by Mr Kenneth Clarke, the UK chancellor of the exchequer. Little heed was paid to the modest reduction in money market rates in Germany, or to the call response from European bond markets.

Although equity trading picked up following announcement of the average earnings data, the final total of 569 reported business, at 562.8m shares, compared with 709.8m registered on Tuesday.

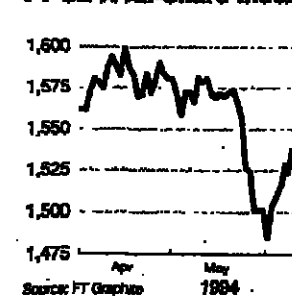
Some City professionals had arranged to work from home because of the national rail strike,

and many others left their offices early yesterday afternoon. On Tuesday, retail business in equities jumped to a healthy 1.56bn.

Strategists commented that the City's fears of renewed inflation pressures have to some extent been calmed this week by the flow of economic data on both sides of the Atlantic. The expected poor showing of the UK Conservative party candidates in both national elections and the elections for the European parliament has fed hopes that the British government may cut taxes in order to restore its standing with voters.

At the same time, the sudden wave of nervousness over Federal Reserve policies was also seen to subside a little following favourable news this week on US retail sales and consumer prices.

## FT-SE-A All-Share Index

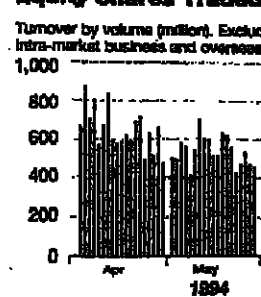


## Key Indicators

Indices and rates		
FT-SE 100	3045.8	+6.2
FT-SE Mid 250	3559.7	-18.0
FT-SE-A 350	1535.4	+0.3
FT-SE-A All-Share	1528.59	+0.38
FT-SE-A All-Share yield	3.86	3.86

Best performing sectors		
Pharmaceuticals	+3.2	
Banks	+1.2	
Household Goods	+1.0	
Other Ser. Bus.	+1.0	
Consumer Goods	+1.0	

## Equity Shares Traded



Worst performing sectors		
Gas Distribution	-5.8	
Electricity	-2.0	
Tobacco	-1.4	
Utilities	-1.4	
Building & Cons.	-1.0	

## Hopes of change at Glaxo

The retirement announcement from Glaxo chairman Sir Paul Gholamzai brought a flurry of excitement to pharmaceutical stocks, with speculation that his departure meant the company was about to announce a major acquisition, following the path taken by SmithKline Beecham with its recent \$2.3bn purchase of pharmacy benefit manager DPS.

Sir Paul's retirement was described as "the end of an era" by Mr James Culverwell at Hoare Govett, who added that Sir Paul epitomised an older style of drug company, which concentrated on organic rather than acquisition-led growth.

However, Mr Culverwell was sceptical about the probability of an early purchase. "Glaxo's route is more likely to be with alliances and relationships with other drug companies, particularly in therapeutic areas," he said. Glaxo closed 22 higher at 569 following heavy turnover of 11m.

Other drugs companies were equally strong on the back of

US buying, with Wellcome adding 24 at 618p, Zeneca climbing 19 to 747p and SmithKline Beecham rising 19p to 419p.

## British Gas hit

Shares in British Gas tumbled 17p to 277p, making the stock the day's most active issue, after the chief executive warned that tough new proposals from industry watchdog Ofgas could hit profits and force the company to peg its dividend next year. British Gas also suggested that the new proposals could force cuts in its investment programme.

The report from Ofgas was

"a little tougher" than many market watchers had anticipated, but it was the strong negative reaction to the report from British Gas that took the market by surprise and brought the setback in the share price.

Analysts swiftly downgraded current year dividend forecasts, with the consensus moving from 15p to 14.5p. Strass Turner, one of many to reduce its dividend forecast, maintained its bottom of the range current year profits estimate at 288.5m, but shaved the following year's figure by 28.5m to 260.0m.

Mr John Toalster at the broker said: "The best prospect for

the dividend is that it will be frozen at 1993 levels for the next two years, and a reduction of a third to 10p cannot be ruled out."

Another analyst seeking to explain the stock's retreat said simply: "The share price reaction is about politics rather than fundamentals. I would have been surprised if British Gas reacted any other way."

## Thames weak

A further raft of provisions moves by Thames Water sent analysts scurrying to downgrade the utility company yesterday, amid fears of worse to come. The shares slid 9p to 470p with a hefty 3.5m trading.

Thames said it was taking a further \$11.5m charge with its final results for its non-core businesses, adding to the adjusted \$23.5m taken at the interim. The charges helped push international operations and process contracting into an operating loss of \$43m against a profit of \$1.4m, although Thames said it was hoping for a recovery in its non-regulated businesses this year.

The losses meant the rise in Thames dividend was lower than expected at a disappointing 7 per cent. Mr Kevin Lapwood at Smith New Court said: "Thames, which is supposed to be the flagship of the sector, is now on one of the lowest ratings. And the potential for more skeletons to come out of the cupboard on the non-regulatory businesses is huge. The shares have more downside."

## NEW HIGHS AND LOWS FOR 1994

NEW HIGHS FOR 1994	NEW LOWS FOR 1994
ARMED & ARMED (1) (2) (3) (4) (5) (6) (7) (8) (9) (10) (11) (12) (13) (14) (15) (16) (17) (18) (19) (20) (21) (22) (23) (24) (25) (26) (27) (28) (29) (30) (31) (32) (33) (34) (35) (36) (37) (38) (39) (40) (41) (42) (43) (44) (45) (46) (47) (48) (49) (50) (51) (52) (53) (54) (55) (56) (57) (58) (59) (60) (61) (62) (63) (64) (65) (66) (67) (68) (69) (70) (71) (72) (73) (74) (75) (76) (77) (78) (79) (80) (81) (82) (83) (84) (85) (86) (87) (88) (89) (90) (91) (92) (93) (94) (95) (96) (97) (98) (99) (100)	ARMED & ARMED (1) (2) (3) (4) (5) (6) (7) (8) (9) (10) (11) (12) (13) (14) (15) (16) (17) (18) (19) (20) (21) (22) (23) (24) (25) (26) (27) (28) (29) (30) (31) (32) (33) (34) (35) (36) (37) (38) (39) (40) (41) (42) (43) (44) (45) (46) (47) (48) (49) (50) (51) (52) (53) (54) (55) (56) (57) (58) (59) (60) (61) (62) (63) (64) (65) (66) (67) (68) (69) (70) (71) (72) (73) (74) (75) (76) (77) (78) (79) (80) (81) (82) (83) (84) (85) (86) (87) (88) (89) (90) (91) (92) (93) (94) (95) (96) (97) (98) (99) (100)

Hoare Govett upgraded its current year profit forecasts for Barclays from £1,400m to £1,600m, largely on the back of the improved position on bad debts. With property values stabilising, there would no longer be the need to increase bad debt provisions. Barclays closed up 10 at 569p.

Mr Mark Eady at NatWest Securities, which recently upgraded its profit forecasts for National Westminster from £1,330m to £1,465m, said the strength was not in the sector as a whole, but in particular stocks. Lloyds, for example, lost 6 to 560p on fears about its proposed £160m acquisition of Cheltenham & Gloucester Building Society, while Abbey National was also weak in sympathy, dropping 3 to 479p.

NatWest added 10 to 474p, and HSBC bounced 14 to 715p. The regional electricity companies were a weak factor after the British Gas story broke, amid fears of a tougher regulatory environment. However, dealers said the falls were more likely to have been caused by the sector's recent strong performance and investors looking to take profits. Among the falls, East Midlands dropped 20 to 579p, Northern 18 to 670p and Manweb 20 to 690p. Figures in line with expectations from London were little protection against the bearish mood and the shares tumbled 15 to 571p.

News that BT's alliance with MCI had been approved by the US authorities came late in the session and had little effect on the shares. They ended a half-

penny ahead at 372p. The dubious honour of the day's worst performer among FT-SE 100 constituents was taken up by a large part of Eurotunnel's recent rights issue continued to hurt the shares and they closed 11 down at 317p.

Bid speculation for Gestetner continued to boost the shares and they gained another 7 to 474p. Inchecape, a lighter at 464p, which has a stake in the office equipment group, is still thought to be the most likely predator.

Regional brewers Marston Thompson were steady at 270p after announcing results in line with expectations. NatWest Securities, reiterating its positive stance, upgraded its 1994-95 profit forecast by 4 per cent to £26.1m.

Premier league football club Tottenham Hotspur tumbled 17 to 63p at the opening of trading on news of the heavy fines imposed by the Football Association. However, the shares rallied to close unchanged as the club announced it was considering an appeal and pursuing legal action against former directors.

**MARKET REPORTERS:**  
Christopher Price,  
Clare Gascoigne,  
Joel Kibazo.

■ Other statistics, Page 19

## EQUITY FUTURES AND OPTIONS TRADING

Stock index futures closed below the day's best after dealers focused on the poor shape of early trading on Wall Street, writes Joel Kibazo.

■ FT-SE 100 INDEX FUTURES (Liffe) £25 per full index point (AP1)									
	Open	Sett	Change	High	Low	Est. Vol	Open Int	Open Int	Open Int
Jun	3030.0	3042.0	+12.0	3050.0	3020.0	17008	29552		
Sep	3040.0	3054.0	+14.0	3060.0	3030.0	6777	34545		
Dec						0	752		

■ FT-SE MID 250 INDEX FUTURES (Liffe) £10 per full index point									
	Open	Sett	Change	High	Low	Est. Vol	Open Int	Open Int	Open Int
Jun	3557.5	3558.0	-0.5	3568.0	3557.5	31	2848		
Sep	3577.0	3577.0	-0.0	3587.0	3570.0	34	2960		
Dec						0	771		

All open interest figures are for previous day. 1 least volume shown.

■ FT-SE 100 INDEX OPTION (Liffe) £10 per full index point									
	Open	Sett	Change	High	Low	Est. Vol	Open Int	Open Int	Open Int
Jun	187.2	187.2	0.0	187.2	187.2	1	187		
Sep	187.2	187.2	0.0	187.2	187.2	1	187		
Dec						0	187		

1 LATS equal 127.1 including index value. Premiums shown are based on settlement prices. All data until expiry month.

■ EURO STYLE FT-SE 100 INDEX OPTION (Liffe) £10 per full index point									
	Open	Sett	Change	High	Low	Est. Vol	Open Int	Open Int	Open Int
Jun	187.2	187.2	0.0	187.2	187.2	1	187		
Sep	187.2	187.2	0.0	187.2	187.2	1	187		
Dec						0	187		

Data 10 P.M. 0. Settlement prices and volumes are taken at 4.30pm.

■ FT-SE Actuarial Share Indices									
	Jun 15	Day's	Jun 14	Jun 13	Jun 12	Year	Div.	Yield	P/E
FT-SE 100	3045.8	+0.2	3030.8	3015.3	3005.9	2888.0	4.08	6.98	17.25
FT-SE Mid 250	3559.7	-18.0	3577.7	3595.8	3605.5	3212.0	3.50	5.78	21.07
FT-SE-A 350	1535.4	+0.3	1535.4	1535.4	1535.4	1535.4	3.64	6.22	18.88
FT-SE-A All-Share	1528.59	+0.38	1528.59	1528.59	1528.59	1528.59	3.86	6.22	18.88

■ FT-SE Actuarial All-Share									
	Jun 15	Day's	Jun 14	Jun 13	Jun 12	Year	Div.	Yield	P/E
10 MINERAL EXTRACTIONS(10)	2977.57	-0.1	2980.07	2980.07	2980.07	2980.07	3.48	6.98	17.25
11 Extractive Industries(4)	2977.57	-0.1	2980.07	2980.07	2980.07	2980.07	3.48	6.98	17.25
12 Oil Exploration & Prod(11)	2977.57	-0.1	2980.07	2980.07	2980.07	2980.07	3.48	6.98	17.25

■ FT-SE Actuarial 350 Industry baskets									
	Open	Sett	Change	High	Low	Est. Vol	Open Int	Open Int	Open Int
10 MINERAL EXTRACTIONS(10)	2977.57	-0.1	2980.07	2980.07	2980.07	2980.07	3.48	6.98	17.25
11 Extractive Industries(4)	2977.57	-0.1	2980.07	2980.07	2980.07	2980.07	3.48	6.98	17.25
12 Oil Exploration & Prod(11)	2977.57	-0.1	2980.07	2980.07	2980.07	2980.07	3.48	6.98	17.25

■ FT-SE Actuarial 350 Industry baskets									
	Open	Sett	Change	High	Low	Est. Vol	Open Int	Open Int	Open Int
10 MINERAL EXTRACTIONS(10)	2977.57	-0.1	2980.07	2980.07	2980.07	2980.07	3.48	6.98	17.25
11 Extractive Industries(4)	2977.57	-0.1	2980.07	2980.07	2980.07	2980.07	3.48	6.98	17.25
12 Oil Exploration & Prod(11)	2977.57	-0.1	2980.07	2980.07	2980.07	2980.07	3.48	6.98	17.25

■ FT-SE Actuarial 350 Industry baskets									
	Open	Sett	Change	High	Low	Est. Vol	Open Int	Open Int	Open Int
10 MINERAL EXTRACTIONS(10)	2977.57	-0.1	2980.07	2980.07	2980.07	2980.07	3.48	6.98	17.25
11 Extractive Industries(4)	2977.57	-0.1	2980.07	2980.07	2980.07	2980.07	3.48	6.98	17.25
12 Oil Exploration & Prod(11)	2977.57	-0.1	2980.07	2980.07	2980.07	2980.07	3.48	6.98	17.25

■ FT-SE Actuarial 350 Industry baskets									
	Open	Sett	Change	High	Low	Est. Vol	Open Int	Open Int	Open Int
10 MINERAL EXTRACTIONS(10)	2977.57	-0.1	2980.07	2980.07	2980.07	2980.07	3.48	6.98	17.25
11 Extractive Industries(4)	2977.57	-0.1	2980.07	2980.07	2980.07	2980.07	3.48	6.98	17.25
12 Oil Exploration & Prod(11)	2977.57	-0.1	2980.07	2980.07	2980.07	2980.07	3.48	6.98	17.25

■ FT-SE Actuarial 350 Industry baskets									
	Open	Sett	Change	High	Low	Est. Vol	Open Int	Open Int	Open Int
10 MINERAL EXTRACTIONS(10)	2977.57	-0.1	2980.07	2980.07	2980.07	2980.07	3.48	6.98	17.25
11 Extractive Industries(4)	2977.57	-0.1	2980.07	2980.07	2980.07	2980.07	3.48	6.98	17.25
12 Oil Exploration & Prod(11)	2977.57	-0.1	2980.07	2980.07	2980.07	2980.07	3.48	6.98	17.25

■ FT-SE Actuarial 350 Industry baskets									
	Open	9.00	10.00	11.00	12.00	13.00	14.00		
Energy & Chemicals	1183.4	1110.5	1105.5	1104.0	1102.8	1101.2	1098.2		
Pharmaceuticals	2806.7	2613.2	2642.7	2669.3	2691.5	2692.0	2691.7		
Telecommunications	1731.7	1729.3	1725.1	1721.9	1722.2	1721.7	1721.9		
Real Estate	2825.7	2623.5	2651.4	2657.8	2659.5	2657.2	2657.8		



### **TREATMENT THREATS - Cont.**

[illegible]



**LEISURE & HOTELS - Cont.**

## OTHER FINANCIAL

**PROPERTY**    **Cost****ESPRESSO, WINES & SIDERS**

**REMARKS:** 2 - 1

[illegible]

Radio Radio	7-8-14	378rd	—	379
Richard Ind. Mng.	1983	185	-2	177½

Service	Rate	Change	Rate
New Floor	171	—	203
Other Floor	347	—	421
Home Care AG	5334	-92	5144
Home Care Spc Str	289	—	314
Home Care Ind	91	—	118
Emergency Comm	479	—	476
Emergency	815	+1	736
Phone Service	330	—	440
Parts & Sund	745	—	780
Materials	282	—	28
Mobile	252	—	338
Mobile Pk	1470	—	1470
Used Bus	819	+4	894
Used Bus	479	—	534
Material	140	—	150
Mobile Radio	8020	-2	822
Mobile TV	376	—	374
Mobile TV	272	—	401

is a guide only. See guide in London Share Service

[illegible]

is a guide only. See guide to London Share Service

Wentz	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404
Wentz	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404
Wentz	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404
Wentz	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143																																																																																																																																																																																																																																																																					

Golden Hope MS	93	+5	114	79	927.1	2.6
at Southern <del>7-8-11</del>	617	—	618	452	72.8	2.5

Scot Mstrup	_____	85
Shaftsbury	_____	117

Waste Recycling	65	72	53	18.7	-
-----------------	----	----	----	------	---

State City of Los Angeles	80
City of Los Angeles	37

## PRINTING, PAPER & PACKAGING

Engine \_\_\_\_\_ 2-1/2  
Auxiliary (A) \_\_\_\_\_ 3000

MacArthur	236	+8	271	223	162.7	2.0
Tracy	26		34	18	9.87	-

0400 Dv Cv Pl... 7812  
7812

Standard Plot	130	-1	174	74
Stat-Plus	220		254	210

## 7 CANADIANS

Security Serv. ☐ 651 12 662 681  
Violations ☒ 512 1 637 495

Nova Corp Alberta \_\_\_\_\_ 5  
Fid Algorn \_\_\_\_\_ ♥ 1

Foster (A)	20	—	20	24
Foster (B)	20	—	20	24

Symbols referring to children are

John D.	112	112	111
Post	38	41	34
Minimum	101	102	93

z Dividend

[illegible]



**AUTHORISED  
UNIT TRUSTS**

● ET Cityline Unit Trust Prices are available over the telephone. Call the ET Cityline Help Desk on ( 971 ) 873 4378 for more details.

[illegible]



**Thornton Holt Management, L.P.**

Conti.

1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56 57 58 59 60 61 62 63 64 65 66 67 68 69 70 71 72 73 74 75 76 77 78 79 80 81 82 83 84 85 86 87 88 89 90 91 92 93 94 95 96 97 98 99 100 101 102 103 104 105 106 107 108 109 110 111 112 113 114 115 116 117 118 119 120 121 122 123 124 125 126 127 128 129 130 131 132 133 134 135 136 137 138 139 140 141 142 143 144 145 146 147 148 149 150 151 152 153 154 155 156 157 158 159 160 161 162 163 164 165 166 167 168 169 170 171 172 173 174 175 176 177 178 179 180 181 182 183 184 185 186 187 188 189 190 191 192 193 194 195 196 197 198 199 200 201 202 203 204 205 206 207 208 209 210 211 212 213 214 215 216 217 218 219 220 221 222 223 224 225 226 227 228 229 230 231 232 233 234 235 236 237 238 239 240 241 242 243 244 245 246 247 248 249 250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 265 266 267 268 269 270 271 272 273 274 275 276 277 278 279 280 281 282 283 284 285 286 287 288 289 290 291 292 293 294 295 296 297 298 299 300 301 302 303 304 305 306 307 308 309 310 311 312 313 314 315 316 317 318 319 320 321 322 323 324 325 326 327 328 329 330 331 332 333 334 335 336 337 338 339 340 341 342 343 344 345 346 347 348 349 350 351 352 353 354 355 356 357 358 359 360 361 362 363 364 365 366 367 368 369 370 371 372 373 374 375 376 377 378 379 380 381 382 383 384 385 386 387 388 389 390 391 392 393 394 395 396 397 398 399 400 401 402 403 404 405 406 407 408 409 410 411 412 413 414 415 416 417 418 419 420 421 422 423 424 425 426 427 428 429 430 431 432 433 434 435 436 437 438 439 440 441 442 443 444 445 446 447 448 449 450 451 452 453 454 455 456 457 458 459 460 461 462 463 464 465 466 467 468 469 470 471 472 473 474 475 476 477 478 479 480 481 482 483 484 485 486 487 488 489 490 491 492 493 494 495 496 497 498 499 500 501 502 503 504 505 506 507 508 509 510 511 512 513 514 515 516 517 518 519 520 521 522 523 524 525 526 527 528 529 530 531 532 533 534 535 536 537 538 539 540 541 542 543 544 545 546 547 548 549 550 551 552 553 554 555 556 557 558 559 560 561 562 563 564 565 566 567 568 569 570 571 572 573 574 575 576 577 578 579 580 581 582 583 584 585 586 587 588 589 590 591 592 593 594 595 596 597 598 599 600 601 602 603 604 605 606 607 608 609 610 611 612 613 614 615 616 617 618 619 620 621 622 623 624 625 626 627 628 629 630 631 632 633 634 635 636 637 638 639 640 641 642 643 644 645 646 647 648 649 650 651 652 653 654 655 656 657 658 659 660 661 662 663 664 665 666 667 668 669 670 671 672 673 674 675 676 677 678 679 680 681 682 683 684 685 686 687 688 689 690 691 692 693 694 695 696 697 698 699 700 701 702 703 704 705 706 707 708 709 710 711 712 713 714 715 716 717 718 719 720 721 722 723 724 725 726 727 728 729 730 731 732 733 734 735 736 737 738 739 740 741 742 743 744 745 746 747 748 749 750 751 752 753 754 755 756 757 758 759 760 761 762 763 764 765 766 767 768 769 770 771 772 773 774 775 776 777 778 779 780 781 782 783 784 785 786 787 788 789 790 791 792 793 794 795 796 797 798 799 800 801 802 803 804 805 806 807 808 809 810 811 812 813 814 815 816 817 818 819 820 821 822 823 824 825 826 827 828 829 830 831 832 833 834 835 836 837 838 839 840 841 842 843 844 845 846 847 848 849 850 851 852 853 854 855 856 857 858 859 860 861 862 863 864 865 866 867 868 869 870 871 872 873 874 875 876 877 878 879 880 881 882 883 884 885 886 887 888 889 890 891 892 893 894 895 896 897 898 899 900 901 902 903 904 905 906 907 908 909 910 911 912 913 914 915 916 917 918 919 920 921 922 923 924 925 926 927 928 929 930 931 932 933 934 935 936 937 938 939 940 941 942 943 944 945 946 947 948 949 950 951 952 953 954 955 956 957 958 959 960 961 962 963 964 965 966 967 968 969 970 971 972 973 974 975 976 977 978 979 980 981 982 983 984 985 986 987 988 989 990 991 992 993 994 995 996 997 998 999 1000 1001 1002 1003 1004 1005 1006 1007 1008 1009 1010 1011 1012 1013 1014 1015 1016 1017 1018 1019 1020 1021 1022 1023 1024 1025 1026 1027 1028 1029 1030 1031 1032 1033 1034 1035 1036 1037 1038 1039

101

[illegible]

—  
—  
—  
—

100



● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (071) 873 4378 for more details.

[illegible]



**FT MANAGED FUNDS SERVICE**

● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (971) 873-4378 for more details.

[illegible]











[illegible]

# TECHNOLOGY THAT WORKS FOR LIFE

## Samsung Laser Disc Player

Dual 1 Bit 4 Times Oversampling  
Digital Filter

ELECTRONICS

344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789	790	791	792	793	794	795	796	797	798	799	800	801	802	803	804	805	806	807	808	809	8
-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	---

Continued on next page



[illegible][illegible]



AMERICA

# Dow subsides as bond market turns softer

## Wall Street

US stocks failed to sustain their forward momentum yesterday morning as a soft bond market encouraged investors to book profits after Tuesday's rally, writes Frank McCarty in New York.

By 1 pm, the Dow Jones Industrial Average was 13.64 lower at 3,800.85, while the Standard & Poor's 500 was down 0.74 to 461.63 in moderate trading.

In the secondary markets, the American SE composite dipped 0.53 to 442.12, while the Nasdaq composite edged 0.65 ahead to 736.61.

As the session opened, investors were inclined to extend the 33-point rally by the Dow industrials during the previous session. The day's economic news presented no obvious obstacles to that ambition: the Federal Reserve reported that industrial production last month had risen by 0.2 per cent, while capacity utilisation dipped to 83.5 per cent from 83.6 per cent in April.

The figures, although a shade stronger than economists had forecast, were consistent with the view that the economy had returned to moderate, non-inflationary growth. A firmer bond market was supportive, and stocks posted modest gains across the board in early trading.

But seemingly conflicting remarks by two Fed governors on the outlook for inflation triggered a reversal in Treasury prices. Equities followed

suit, and shifted into negative territory. Cyclical issues, which led the previous session's advance, gave back most of their early gains. Caterpillar dipped 3/4 to 108.94 and Allied Signal edged 3/4 lower to 39.67.

Exxon remained one of the weakest components in the Dow index. The stock, hard hit by an unfavourable court ruling on the Exxon Valdez oil spill, dropped a further 1 1/4 to \$37.74, a new 52-week low.

Elsewhere in the energy sector, Mobil lost 1/4 to \$38.34 and Texaco retreated 3/4 to \$38.34.

In the beverage industry, the misgivings among investors which hurt PepsiCo and Coca-Cola last week finally caught up with Coca-Cola, an aggressive Canadian-based bottler. Its share price plunged \$2 1/4 to \$15.40, on a downgrading by Lehman Brothers, which said that escalating competitive pressures could backfire on the company.

Meanwhile, PepsiCo added 3/4 to \$32.40 and held steady at \$39.74. Snapple, the iced-tea bottler, continued to wobble under the summer sun, dropping a further 1/4 to \$23.40.

Scott Paper jumped 3/4 to \$34.00, the day after a company briefing was described by analysts as "upbeat and positive". The issue gained extra support from reports that its chairman had boosted his stake in the company.

Gen, a leading producer of vinyl resins, climbed 1/4 to \$28.00 in unusually active trading of 1.1m shares. The company said that it was unaware

of any developments which may have triggered the upturn. On Nasdaq, most technology stocks meandered within a fraction of their opening values.

But Applied Materials added 1 1/4 to \$42.00 and Oracle gained 1 1/4 to \$37.74.

## Canada

Toronto stocks were lower at midday following weakness in the Canadian dollar and bond markets.

The TSE-300 composite index fell 25.89 to 4,172.68 in volume of 29.2m shares valued at C\$389.5m. Declines led advances by 372 to 202, with 290 issues unchanged.

The Canadian dollar hit C\$1.3901 against the US dollar, while the domestic 30-year long bond lost C\$1.50 to yield 9.196 per cent.

All Toronto's sub-sectors were down with the exception of precious metals, which jumped 1.24 per cent on a stronger bullion price.

American Barrick gained C\$0.70 to C\$39.50, while Placer Dome climbed C\$0.40 to C\$31.00. Bank of Montreal shed C\$0.20 to C\$22.74.

## Brazil

Sao Paulo was up 3 per cent by midday, but traders did not expect substantial activity in the afternoon following on from the settlement of the futures index during the morning session. The Bovespa index was up 908 at 31,077, in low turnover of Cr445.3bn (\$65m).

EUROPE

# Thyssen up as Mannesmann falls again

Bourses turned from flat to mildly bearish in the afternoon as the US bond market slid off its high, writes Our Markets Staff, and professional opinion was divided on prospects.

European cyclical were overvalued, said Mr Joe Rooney of Lehman Brothers, underweighting Germany and Sweden. Merrill Lynch, meanwhile, expected Germany to outperform on faster earnings growth, fuelled by cost-cutting and rising exports.

Other strategists focused on bond yield differentials, and came up with different conclusions. On a shorter term view, the Smith New Court team said that UK equities should outperform their German counterparts on a narrowing of the yield differential between UK and German bonds.

However, Mr David Roche's Independent Strategy expected German bonds to strengthen considerably in the next three to six months, that German equities would outperform and that the French market - with more limited room for upward movement in bond prices - would be an underperformer.

FRANKFURT, not surprisingly, went nowhere on the day, the DAX index standing still on the session at 2,074.70 and easing just slightly to

2,073.21 in the post-bourse.

The main excitement of the day was provided by Mannesmann and Thyssen, once stolid steel and engineering companies but recently enlivened by their diversification into mobile telephones networks.

Mannesmann dropped DM14.30 to DM41.2, and another DM44.50 to DM407.50 in the London afternoon. Down DM38.50 this week and DM81, or over 15 per cent below its high for the year, Thyssen, on the other hand, climbed DM0.50, or 3.8 per cent to DM263.30.

Thyssen impressed German analysts at a meeting this week and while their earnings estimates diverge - DM11 a share, and DM20 are both respectable forecasts for the 1994-95 year beginning next October - most of them are buyers on the prospect of steel price increases, and accelerating earnings growth thereafter.

In Mannesmann's case, public prosecutors in Düsseldorf said yesterday that there was no evidence linking the company's chairman, Mr Werner Dieter, to improprieties as alleged by Der Spiegel in an article over the weekend.

PARIS turned lower once more as Tuesday's rise proved to be unsustainable. In a market that is currently unable to

## FT-SE Actuaries Share Indices

		THE EUROPEAN SERIES									
		Jan 15	Jan 16	Jan 17	Jan 18	Jan 19	Jan 20	Jan 21	Jan 22	Jan 23	Jan 24
		Open	High	Low	Close	Open	High	Low	Close	Open	High
FT-SE 100	1384.70	1384.70	1384.70	1384.70	1384.70	1384.70	1384.70	1384.70	1384.70	1384.70	1384.70
FT-SE 250	1415.00	1415.00	1415.00	1415.00	1415.00	1415.00	1415.00	1415.00	1415.00	1415.00	1415.00

attract buyers, the CAC-40 index shed 25.60 to 1,966.39, to bring the loss on the week so far to 2.7 per cent.

Turnover was FF3.7bn. In a technical analysis of the French market, James Capel suggested that the downside might find support at the 1,900 level, even though economic fundamentals were sound. "Getting back through 2,000 will be a struggle," it added, "having been a level of strong support on the way down".

Elif Aquitaine, off FF1.90 at FF38.70, attracted negative comment from Hoare Govett, which maintained its sell recommendation. The broker said that the group had suffered from over-expansion in recent years while, under its new management, it had been pulling back in order to prevent a further rise in the debt burden. "Cost cutting will be

the next phase, but Elf starts three to four years later than most of the other companies in the sector," it added. "What is more, a large scale restructuring might still not be easy to realise in France's troubled labour market".

AMSTERDAM was easier with the AEX down 0.54 at 400.85, after a high of 402.31. Phillips and Begemann, the industrial group, both went against the trend on news of investments outside Holland. The consumer products group, up 10 cents at F152.40, is to invest F1.5bn in its Brazilian unit which manufactures television tubes. The group said that this would help meet the growing demand for television sets in Latin America.

Begemann advanced 20 cents to F145.10 on news that it was to purchase a 75 per cent stake in Deutsche Waggonbau, a maker of railway rolling stock,

from the east German Tren-hand privatisation agency.

MILAN fell on the last day of the account as investors positioned themselves ahead of capital increases and equity offerings. The Comit index eased 2.53 to 715.42.

Mondadori tumbled L3,200 to L15,300 following the announcement late on Tuesday that its issue price had been set at the top end of expectations. However, analysts do not expect there to be a problem in getting the issue away.

ZURICH had a nervous afternoon as a weak dollar and foreign selling added to negative sentiment. The SMI index fell 3.4 to 2,704.6.

MADRID combined the fall of the dollar with weak bonds and political uncertainty, emerging with the general index 4.58, or 1.4 per cent lower at 317.80; the fall was the more worrying as it was sustained in high turnover of Ptas3m.

ISTANBUL finished 3.5 per cent higher in spite of late profit-taking. The composite index rose 808.49 to 12,008.22 but caution remained ahead of a constitutional court decision on the government's privatisation programme.

Written and edited by William Cochrane and John Phe

ASIA PACIFIC

# Nikkei easier in mixed regional sentiment

## Tokyo

Lacking support from overseas investors, the Nikkei 225 average closed marginally lower, writes Emilio Terazono in Tokyo.

The index lost 71.01 at 21,282.96 after a day's high of 21,496.50 in the morning and a low of 21,234.65 just before the close. Bargain hunting in the morning session from domestic institutions lifted prices, but a fall in the futures market in the afternoon prompted index-linked selling.

Volume remained flat at 470m shares. The Toxip index of all first section stocks dipped 4.53 to 1,888.27 and the Nikkei 200 eased 1.16 to 308.50, but rises led falls by 527 to 476, with 179 issues unchanged. In London the FTSE-100 50 index put on 2.71 at 1,536.02.

Large-capital steel and shipbuilders lost ground on profit-taking. The high-liquidity shares had led the market's recent advance due to their accessibility and low prices, but the sudden rise in share prices, and sluggish profit prospects, had begun to make them look unattractive on a valuation basis. Mitsubishi Heavy Industries, the day's most active issue, fell Y14 to Y798 and Nippon Steel declined Y4 to Y362.

Toyota Motor, the vehicle manufacturer, rose Y20 to Y2,170 on improved sales and profit prospects. Other companies within Toyota's keiretsu, or corporate grouping, also gained ground, with Toyota Automatic Loom Works up Y40 to Y1,880 and Aisin Seiki ahead Y20 to Y1,370. Other car makers were hurt by profit-taking. Honda Motor shed Y30 to Y1,500 and Nissan Motor Y12 to Y791.

Arbitrage selling hurt bank stocks. Industrial Bank of Japan eased Y10 to Y3,220 and Dai-ichi Kangyo Bank Y20 to Y1,970. Electronics makers were also softer, Hitachi losing Y10 to Y1,080.

Textile issues, favourites among short term speculators, were actively traded. Unitika, the day's second most active issue, rose Y18 to Y380, but Kurabo Industries lost an initial gain to end Y4 off at Y600.

In Osaka, the OSE average dipped 42.36 to 2,266.20 in volume of 47.5m shares. Profit-taking depressed electronics and pharmaceuticals, Ono Pharmaceutical, the day's most active issue, fell Y100 to Y4,900.

## Roundup

Overnight gains in US equity and bond markets had a limited effect on sentiment in the Pacific Basin.

KUALA LUMPUR finished higher as corporate developments gave retail investors an incentive to buy, the KLSSE composite index gaining 15.46, or 1.5 per cent, at 1,028.95. Volume jumped from 184m to 338m shares.

Iridis, which received Finance Ministry approval to negotiate the acquisition of a majority

stake in Bank of Nova Scotia's Malaysian operations, rose 5 cents to M\$5.20. Time moved ahead 90 cents to M\$5.70 after being awarded a licence to operate a domestic telecommunications service.

KARACHI rose 1.1 per cent, the KSE 100 closing 24.12 stronger at 2,254.95, but declines outscored advances by 187 to 154. Dealers said investors were taking positions, now that confusion about new taxes in the June 9 budget was being removed.

SINGAPORE made a late comeback, the Straits Times Industrial index ending 8.21 up at 2,286.51 after dipping to 2,270.76. Creative Technology closed at S\$29.50, against an offer price of S\$25.80. WELLINGTON recouped

some of Tuesday's losses to finish with the NZSE-40 index 24.32 higher at 2,100.87 in turnover of NZ\$34.4m, helped by the overnight advance on Wall Street and in US bond markets.

TAIPEI majored in electronics exporters and financials as the weighted index moved forward 16.12 points to end at 6,115.06 in turnover down from T\$75.7bn to T\$67.4bn. Strong bargain buying in electronics issues, reflecting the weak Taiwanese dollar, took United Microelectronics and Acer up by T\$4 and T\$1.50 to T\$133 and T\$78.50 respectively.

Financials saw buying from brokerages and other major investors. China Trust rose T\$3.50 to T\$67 on expectations of improved profits this year.

HONG KONG, back from two days' holiday, saw late demand from overseas investors for banks and large conglomerates and closed 38.36 higher at 9,149.52.

The utilities sector rose 101.92 to 10,876.30, boosted by recent buy recommendations on potential gains in the China market. HK Telecom firmed 10 cents to HK\$15.10.

SYDNEY rose at first on the Dow, but the All Ordinaries index closed 2.2 down at 2,074.4 after a high of 2,084.1.

SEOUL dropped 1.4 per cent on the lingering North Korean nuclear issue, the composite index ending 12.80 lower at 890.92. COLOMBO's all-share index fell 18.50, or 1.9 per cent, to 944.30 on general uncertainty and profit-taking.

## Industrial sector is highlight in Johannesburg

Industrial shares provided one of the main features of the day in a thinly traded session, the index climbing 33 to 6,757. The overall index receded 16 to 5,746 and the golds index shed 31 to 2,490. De Beers retreated R2.25 to R116, while Anglo lost R6 at R241. Gencor eased 30 cents to R11.70 and, in golds, Kloof declined R1.25 to R4.50. Argus Newspapers saw its first trade since its listing on Monday and jumped R4 to R15.

The Johannesburg stock exchange, which faces a threat from the Merchant Bankers Association to form a rival exchange in South Africa, said yesterday that it had embarked on proposals for a so-called "evolutionary" change in its practices. Critics of this approach had called for full deregulation.

EMERGING MARKETS: IFC WEEKLY INVESTABLE PRICE INDICES									
		Dollar terms			Local currency terms				
		No. of	June 10	% Change	June 10	% Change	June 10	% Change	June 10
		stocks	1994	over week	1994	over week	1994	over week	1994
Latin America	(210)	827.84	-1.9	-3.5	589,827.12	-4.0	-6.8		
Argentina	(25)	926.97	-4.0	-6.9					
Brazil	(67)	289.20	+3.0	+15.7	776,240,229.7	+12.4	+83.9		
Chile	(28)	677.07	-0.4	+22.7	1,444.41	-0.3	+20.1		
Colombia	(11)	908.29	+0.6	+41.0	1,349.60	+0.2	+45.6		
Mexico	(69)	888.84	-3.8	-13.6	1,280.12	-2.8	-6.6		
Peru	(11)	149.80	-0.0	+23.9	200.15	-0.0	+25.9		
Venezuela	(12)	576.08	-7.4	-2.7	2,191.09	-6.4	+54.2		
Asia	(598)	244.80	+3.5	-15.9					
China	(18)	95.83	-2.5	-35.8	104.86	-2.6	-36.1		
South Korea	(156)	128.72	-2.0	+7.2	134.29	-2.0	+7.0		
Philippines	(18)	296.51	-3.1	-12.9	384.80	-1.8	-13.4		
Taiwan, China	(90)	132.24	-0.5	-2.2	134.44	-0.3	+0.5		
India	(76)	133.46	+2.7	+14.8	147.58	+0.7	+14.8		
Indonesia	(17)	103.66	-0.7	-16.9	121.89	-0.7	-14.4		
Malaysia	(105)	265.28	+4.7	-21.8	254.15	+4.9	-24.6		
Pakistan	(15)	333.75	-0.7	-8.8	491.58	-0.7	-6.9		
Sri Lanka	(5)	172.77	-2.3	-2.5	186.32	-2.3	-2.4		
Thailand	(55)	388.54	+1.3	-18.6	388.54	+1.3	-18.4		
Euro/Mid East	(125)	101.14	+2.8	-40.3					
Greece	(25)	203.16	-4.4	-10.8	344.59	-4.1	-10.4		
Hungary	(1)	81.26	-5.8	+8.8	228.01	-4.2	+12.9		
Jordan	(13)	162.33	-1.0	-1.9	234.43	-0.7	-2.1		
Poland	(12)	588.70	-11.1	-28.3	845.46	+10.2	-23.4		
Portugal	(25)	111.38	-1.5	-2.1	132.90	-1.3	-3.8		
Turkey	(4)	89.19	+14.4	-58.0	1,349.02	+13.3	-7.3		
Zimbabwe	(5)	278.38	-3.6	+57.8	328.66	-3.2	+53.8		
Composite	(852)	312.18	-3.8	-12.2					

Indices are calculated at end-week, and weekly changes are percentage movement from the previous Friday. Base date: Dec 1983-10 except Russia index which is (Yr) 1 1991; (2000) 21 1992; (3000) 31 1993; (4000) 41 1994; (5000) 51 1995; (6000) 61 1996; (7000) 71 1997; (8000) 81 1998; (9000) 91 1999; (10000) 01 2000; (11000) 11 2001; (12000) 12 2002; (13000) 13 2003; (14000) 14 2004; (15000) 15 2005; (16000) 16 2006; (17000) 17 2007; (18000) 18 2008; (19000) 19 2009; (20000) 20 2010.

Venezuela's banking crisis reached a new level on Tuesday as the government closed eight financial institutions which it had been supporting since the beginning of the year. The equity market reacted immediately with a 3 per cent fall, but regained most of the ground yesterday, rising 2 per cent.

Analysts commented that the news was actually positive since it showed that the Caldera administration was now determined to tackle the country's economic problems with resolution.

Ms Janet Kregel of Kleinwort Benson Securities in London noted that emergency aid to the banks, which had been crippled by the collapse of Banco Latino in January, had cost \$3bn. Taken together with a pledge by the finance minister to raise domestic fuel prices, the new policies signalled that the government had been forced by events to seriously address Venezuela's economic difficulties.

"The seizure by regulators of the eight languishing banks is but a sign of things to come," Ms Kregel said. "Investors should expect a series of potentially destabilising arrests of prominent members of the financial sector and judiciary in what promises to be a rocky road to recovery."

## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Ltd, Goldman, Sachs & Co. and NatWest Securities Ltd. In conjunction with the Institute of Actuaries and the Faculty of Actuaries																		
NATIONAL AND REGIONAL MARKETS		TUESDAY JUNE 14 1994																
Figures in parentheses show number of lines of stock		US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local clb on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	62 week High	52 week Low	Year ago (approx)	
NATIONAL AND REGIONAL MARKETS																		
Australia (59)	173.05	-0.5	189.07	112.80	147.83	157.82	0.4	3.48	173.05	113.40	149.20	157.20	188.15	180.19	132.92	132.92	132.92	
Austria (17)	180.71	-1.1	176.56	117.27	154.46	154.45	-1.3	1.46	180.71	119.06	156.07	163.14	170.78	142.02	145.84	145.84	145.84	
Belgium (37)	167.68	-0.2	163.81	108.80	143.32	139.80	-0.2	3.94	167.68	103.33	108.09	103.33	104.17	107.78	102.02	102.02	102.02	
Canada (106)	128.15	-0.2	125.21	83.17	105.55	126.49	0.1	2.84	128.15	12.66	125.95	83.73	110.16	126.38	148.31	121.48	127.68	
Denmark (24)	254.97	-0.7	249.12	185.47	219.57	228.60	-0.1	1.38	254.97	250.08	267.93	220.29	226.47	276.79	207.59	217.24	217.24	
France (67)	153.36	-0.1	153.36	101.11	114.11	134.75	-1.9	1.38	153.36	103.49	80.16	117.31	107.78	156.72	105.94	100.08	100.08	
Germany (57)	164.92	0.8	161.19	107.02	140.59	148.14	0.7	1.64	164.92	105.46	127.57	119.06	126.38	142.15	124.15	124.15	124.15	
Italy (39)	134.23	-1.2	131.15	107.11	114.75	114.75	-1.5	1.80	135.73	129.59	136.59	116.26	117.37	147.77	87.99	87.99	87.99	
Hong Kong (56)	372.97	0.0	354.40	242.04	318.84	370.43	0.0	3.21	372.97	354.01	243.13	318.88	370.43	508.56	274.12	296.16	296.16	
Ireland (14)	165.78	-0.1	161.90	120.55	158.80	176.65	-0.3	3.44	165.78	101.89	121.29	158.88	177.27	200.23	155.33	163.35	163.35	
Japan (69)	99.08	-1.4	84.08	55.55	73.37	102.75	-1.1	1.58	97.26	85.18	106.86	74.85	103.95	97.78	67.88	68.08	68.08	
Malaysia (38)	158.10	-0.1	158.10	108.70	129.79	158.10	-0.1	1.68	158.10	108.70	129.79	158.10	108.70	129.79	158.10	129.79	129.79	
Mexico (38)	475.17	-0.1	464.26	308.37	408.21	474.93	0.0	1.70	475.65	464.31	310.13	408.03	474.87	821.31	391.31	349.34	349.34	
Netherlands (18)	1064.82	0.4	1919.26	1274.68	1673.37	2745.97	-3.2	1.07	2002.09	1994.45	1305.48	1743.91	748.56	2647.08	1438.19	1438.19	1438.19	
Netherlands (27)	200.20	0.6	195.65	129.92	171.13	188.27	0.1	3.38	199.09	194.34	129.81	170.77	168.00	207.43	194.22	170.25	170.25	
New Zealand (14)	37.61	-2.1	66.06	43.88	57.80	81.27	-1.9	3.98	65.04	67.40	45.02	56.23	62.28	77.58	47.77	48.77	48.77	
Norway (15)	183.77	-0.5	183.77	101.11	109.09	177.65	-1.1	1.98	183.77	101.11	109.09	177.65	101.11	109.09	177.65	101.11	101.11	
Portugal (14)	336.95	-1.1	329.15	218.83	267.89	307.82	-1.5	1.77	336.95	222.85	267.89	307.82	222.85	267.89	307.82	222.85	222.85	
Singapore (4)	280.84	0.8	273.90	181.93	239.65	294.42	0.8	2.14	278.70	272.05	181.71	232.07	232.09	290.34	175.93	192.16	192.16	
Spain (42)	143.72	0.7	140.41	93.27	122.85	147.50	0.5	2.89	142.74	139.83	93.27	122.85	147.50	143.72	116.33	130.15	130.15	
Sweden (39)	212.64	0.0	207.76	138.00	201.18	249.68	0.2	1.61	212.65	207.48	138.00	201.18	249.68	241.26	231.35	163.85	177.56	177.56
Switzerland (14)	151.60	0.0	151.60	101.11	109.09	177.65	-0.2	1.75	151.60	101.11	109.09	177.65	101.11	109.09	177.65	101.11	101.11	
United Kingdom (205)	188.37	0.5	180.42	122.93	161.04	188.37	0.5	1.83	188.37	122.93	161.04	188.37	122.93	161.04	188.37	122.93	122.93	
USA (519)	186.49	0.7	184.16	122.93	161.04	188.37	0.7	2.86	187.27	182.90	122.93	161.04	187.27	198.04	178.95	162.80	162.80	
EUROPE (710)																		
Europe (710)	164.85	0.1	161.09	106.98	140.92	183.37	0.0	3.05	164.82	106.99	107.33	141.21	163.20	178.85	141.59	141.59	141.59	
Nordic (115)	202.27	-0.5	197.82	131.26	172.91	204.35	-0.5	1.48	203.28	196.43	132.94	174.38	205.41	220.10	155.92	162.93	162.93	
Pacific Basin (750)	173.44	-0.2	169.45	112.56	146.27	171.30	-0.1	1.03	173.76	109.60	119.58	140.06	117.93	133.75	119.79	109.07	109.07	
North America (429)	189.89	-0.1	185.78	110.12	145.93	183.03	-0.1	1.85	189.78	105.73	119.27	145.84	132.46	170.78	148.18	154.05	154.05	
Europe America (626)	164.75	0.8	160.70	106.98	140.92	183.38	0.8	2.84	164.75	106.98	140.92	183.38	106.98	140.92	183.38	106.98	106.98	
Asia Pacific (151)	151.60	0.0	151.60	101.11	109.09	177.65	-0.2	1.75	151.60	101.11	109.09	177.65	101.11	109.09	177.65	101.11	101.11	
Pacific Ex. Japan (251)	347.20	-0.4	341.52	180.42	211.32	278.92	-0.4	2.87	346.81	180.42	211.32	278.92	180.42	211.32	278.92	180.42	180.42	
World Ex. US (1659)	207.01	-0.1	168.74	110.76	145.83	135.33	-0.3	1.86	207.01	108.73	117.27	145.82	135.76	172.51	147.04	154.28	154.28	
World Ex. UK (1608)	174.30	0.1	170.29	113.11	140.00	148.65	0.0	2.02	174.09	109.89	113.48	143.31	148.72	175.58	153.22	161.25	161.25	
World Ex. S. & A. (2112)	174.92	0.2	170.80	113.51	148.25	150.91	0.2	2.21	174.92	109.45	113.85	148.79	150.89	172.65	150.00	162.76	162.76	
World Ex. Japan (1702)	182.89	0.3	177.69	116.59	150.54	179.05	0.3	2.28	182.91	117.07	115.87	160.39	176.45	165.20	165.72	165.92	165.92	
The World Index (2171)																		
The World Index (2171)	175.56	0.2	171.83	113.83	136.08	151.07	0.2	2.21	175.25	117.01	114.28	160.34	151.94	175.97	165.17	162.82	162.82	